April 2, 1990

To the Honorable, the City Council
and the Citizens and Taxpayers of Cambridge:

I present herewith for your consideration the proposed FY91 operating and capital budgets for the City of Cambridge, as well as the FY91-95 five year capital plan. The operating budget of $247 278 435 represents a 4.9 percent increase over the adopted FY90 budget, the smallest increase in several years. Although the City has planned well financially, as the City Council and public are aware, the City has entered into a difficult and unpredictable financial period, which has seen the state reduce aid to the City by $3.5 million during the current fiscal year and threaten further cuts both this year and next. In addition to these state aid reductions, Cambridge, as a major provider of health care services at Cambridge Hospital and Neville Manor, also faces cutbacks in Medicaid payments which jeopardize our ability to maintain the high level of services that these facilities offer. This weakening of our partnership with the state comes while Cambridge must still conduct its finances under the restrictive constraints set forth under Proposition 2 1/2.

Fortunately, Cambridge's strong financial condition has left the City in a position to respond to the reductions in state assistance without massive reductions in the levels of service that we provide. While the budget that I present continues the long standing practice of reducing the number of budgeted positions (down 10 from FY90), it contains sufficient funds so that no particular City program is being eliminated at this time due to budget constraints. This specifically includes Human Service Programs and Public Safety Programs where both the Police and Fire Department budgets are fully funded. This level of funding was made possible by continued economies in non-personnel costs, the previously mentioned reductions in staff positions, a less than anticipated increase in pension funding, and more moderate increases in health insurance. I do caution the City Council, however, that we are still in difficult financial times and our long-term financial well-being is, to a certain extent, contingent upon a resumption of the financial partnership with the state that was developed during the 1980's.

The fact that the bleak fiscal picture at the state limits the amount of revenue available to the City does not mean that we cannot move forward with several improvements in the manner in which we provide services. With that philosophy in mind, this budget contains funding for several enhancements that I believe will improve service delivery to our citizens. These enhancements represent many issues brought forth by residents, City Councillors, and staff members and have little or no impact upon the tax levy, and in some cases, may actually result in tax savings. The following list highlights those improvements that I have included in the proposed FY91 budget:

•RECYCLING

An allocation of $145 150 is included in the Public Works budget to expand the City's recycling effort. It is my goal that these funds, along with potential savings in avoided waste disposal costs, will result in a city-wide curbside recycling program before the end of FY91. A broad-based public education campaign is also being developed.

•POLICE DEPARTMENT LEADERSHIP

Funds are included in the Police budget to fill the Police Commissioner's position in conjunction with the retirement of the current chief, and in compliance with Ordinance #881 of 1977. I believe the demands of municipal police work in the 1990's are such that a more comprehensive approach to management is needed. By advertising, recruiting and filling the Commissioner's position before the Chief retires, the City can benefit from a smooth transition.

•DANEHY PARK

An allocation of $150 695 is included in the Human Services Department to support the operational costs associated with the anticipated opening of Danehy Park in the fall of 1990. The fifty-five acre recreational facility located at the site of the former municipal landfill will be opened and staffed seven days per week, year-round, and will greatly increase the amount of available open space in the City. Danehy Park will be equally dedicated to active and passive recreational activities. In addition to these operational costs, funds have been allocated for continued environmental monitoring of this site.

•EMPLOYEE ASSISTANCE AND TRAINING

An additional $125 000 is included in the Personnel Department budget to establish an Employee Assistance Program and to expand the employee training program. The assistance program will be developed to assist employees in need of help in dealing with personal problems and stress related issues; the training program will be expanded to focus on fostering better employee-citizen relations, with the goal of increasing employee sensitivity in dealing with an ethically and racially diverse population.

•DECRIMINALIZATION OF ORDINANCES

Funds are included in the Public Works budget to strengthen the enforcement of those ordinances that have been decriminalized by the City Council in 1989, particularly sidewalk shoveling, litter and trash violations.

•COMMISSIONER OF LABORATORY ANIMALS

The Animal Commission budget contains an allocation of funds for the position of Commissioner of Laboratory Animals. This individual will be responsible for the enforcement of the Laboratory Animals Ordinance.

•INTEGRATED COMPLAINT SYSTEM

It is my goal that an integrated complaint system linking various City departments and agencies with the City Manager's Office will be implemented during FY91; the system will facilitate the monitoring of areas which receive recurrent complaints. This budget contains sufficient funds for this purpose.

•CAPITAL IMPROVEMENTS

This budget continues the City's commitment to upgrading its capital facilities. Of special note are bond authorizations for the Morse School renovation and the first contract of the Phase VI sewer separation program. The reconstruction and covering of the north basin of Payson Park Reservoir will be complete during FY91, and the reconstruction and covering of the south basin will commence.

In addition to the issues summarized above, I have, under separate cover, forwarded funding recommendations for two significant capital projects to commence in FY90. The first recommendation is for $1 000 000 in funds for the design and construction of a youth center in Area IV, while the second recommendation requests an appropriation of slightly over $1 000 000 to make improvements in the air quality systems at Cambridge Rindge and Latin. The balance of the budget message contains further information on issues in this budget related to the categories of revenues, service programs, and capital improvements.

REVENUE ANALYSIS

Three major categories - taxes, charges for service, and intergovernmental revenue - account for over 90 percent of all revenues collected by the City. Property taxes, the largest single source of revenue, accounted for $109.5 million in FY90. For FY91, it is estimated that the property tax will grow by approximately 6.8 percent or $7.5 million. Of the $7.5 million increase in the tax levy, over $5 million is expected to come from newly constructed properties. The other two taxes levied by the City are the Hotel/Motel Excise Tax which generates $2.1 million and the Motor Vehicle Excise Tax which generated $2.6 million. Both of these taxes are expected to generate the same level of income to the City in FY91 as they will in the current fiscal year.

Charges for service is the second largest category of revenue to the City. Within this category Cambridge Hospital, $42 364 725; sewer user charges, $9 660 005; and water user charges, $5 856 690 are the largest individual revenue producers. In total, charges for services account for 28 percent of all revenue collected by the City.

Intergovernmental Revenue comprises the third largest revenue category to the City, and as the table below indicates, it is this category which has been placing the most stress on the City's Revenue budget.

PERCENT OF BUDGETED REVENUE

CATEGORY	FY89	FY90	FY91
TAXES	45.3%	47.7%	48.6%
CHARGES FOR SERVICE	27.0%	26.7%	28.0%
INTERGOVERNMENTAL REVENUE	21.5%	19.6%	17.1%

Over the last three fiscal years, Intergovernmental Revenue has dropped from 21.5 percent of budgeted revenue to 17.1 percent. This drop-off is also clearly reflected in the growth of taxes as a percentage of budgeted revenues. As previously indicated, state aid to Cambridge declined by $3.5 million from FY89 to FY90, and is projected to drop off approximately another $1 million before the current year is over and another $1 million in FY91.

The City has had the flexibility to respond to the state cutbacks because of our excess levy capacity which in the current year totals $7.6 million. The excess levy capacity is the amount between the actual tax levy of the City and the legal tax levy limit. For FY91, the legal tax levy limit is estimated to be $125 million, while the tax levy is estimated to be slightly under $117 million, leaving an estimated excess levy capacity of $8 million. As I have stated many times in the past, it is imperative that the City maintain a manageable excess levy capacity in order to respond to unforeseen expenditures or revenue issues. The excess levy capacity is all the more important given the uncertainty of state aid.

SERVICE PROGRAMS

As noted earlier, while service programs have generally been level funded, this budget contains a number of service enhancements. The following section discusses the FY91 proposed budget by major expenditure category.

PUBLIC SAFETY

The recommended FY91 budget for Public Safety totals $46 408 430, a 4.5 percent increase over the current year. The Police and Fire Department budgets are fully funded. In addition to the operating budget, both Police and Fire will receive generous allocations for capital improvements.

COMMUNITY MAINTENANCE AND DEVELOPMENT

The recommended budget for this category in FY91 totals $32 945 640, a 5.5 percent increase over the current fiscal year. Of significant note is a budgeted decrease of 10 positions in the Public Works Department. Despite this decrease in staffing, Public Works is expected to implement a city-wide curbside recycling program by the end of FY91.

HUMAN RESOURCE AND DEVELOPMENT

With a recommended budget of $68 644 685 for FY91, this is the largest expenditure category under my control. The proposed expenditure plan represents a 5.8 percent over FY90. The largest single expenditure is The Cambridge Hospital, which despite facing problems with state reimbursements, is projected to maintain a stable tax levy support figure of $9.2 million. As mentioned earlier in my message, the Human Resource Department has an allocation of $150 695 to support the operation of Danehy Park which is expected to open later this year.

EDUCATION

The School Department budget is submitted at $68 773 465. This represents an increase of 5.5 percent over FY90 totals. In addition to the operating budget for schools, my proposed capital spending plan for FY91 contains $4 410 000 for school improvements. $4 000 000 of this amount will be for the renovation of the Morse School and the remaining $410 000 will be allocated to various school building improvements.

CAPITAL

During the last decade, Cambridge substantially increased its commitment to capital improvements. While a changing economy may dictate future cutbacks in this category, several factors should combine to allow Cambridge to have an aggressive capital improvements program in the 1990's. First, Cambridge still has a free cash balance (this budget continues the practice of the past six years of allocating approximately $3 000 000 in free cash to capital projects); secondly, the City's debt will be fully retired within 10 years, which allows the City to replace the substantial drop-off in annual debt service with new issues; third, much of the City's capital improvement program in the coming years will focus on water and sewer projects which are paid by utility rates; and finally, it is anticipated that debt service on school building projects would be reimbursed to a certain degree by funds from the State's School Building Assistance Bureau. However, it should be noted that this final expectation assumes a resolution of the current state fiscal crisis. We will begin to assess the long term needs for the future of our water system as well as to develop a plan for protecting our watershed.

CONCLUSION

The City of Cambridge has a long tradition as an active and caring government, with a range of services that exceeds most municipalities in the nation. While there is always room for economies and improvements, I believe that the quality of our services matches the quantity. The services provided by the City have been requested over the years by its citizens who have consistently supported an active local government.

During the past decade with the passage of Proposition 2 1/2 and the growing reliance of the City upon state aid, Cambridge struggled to maintain its self-determination to avoid becoming prey to the fiscal and political moods at the state level. Until recently, the City was successful in its efforts to maintain a degree of fiscal independence through a conservative fiscal approach to our many programs and through excess levy limit capacity provided by new development. Now, as state aid decreases and the local economy slows, the City is threatened with the possibility that we may not be able to control our own fiscal destiny. Clearly, if the State is not willing to resume its partnership with local communities, then it must grant cities the right to raise additional revenues. Without additional revenues, the Cambridge of the future may not be able to be the active and caring government that its citizens have requested and supported throughout the years. The goal for this City over the next twelve months must be to ensure that the Commonwealth lives up to its fiscal responsibilities to the City or allow us the right to develop new local revenue sources. Our legislative delegation has consistently supported Cambridge at the state level, and I look foward to working with them in achieving our goal. With continued discipline in our budget and a renewed partnership with the State, the future of Cambridge will indeed be very bright.

Respectfully submitted,

Robert W. Healy

Robert W. Healy
City Manager

CITY COUNCIL
CITY OF CAMBRIDGE
SUBMITTED APRIL 2, 1990

INTRODUCED BY CITY MANAGER ROBERT W. HEALY

AN ORDER CONCERNING APPROPRIATIONS FOR THE FISCAL YEAR BEGINNING JULY 1, 1990

ORDERED: That the following sums, designated as appropriations, are hereby appropriated in the General Fund of the City of Cambridge.

FUNCTION DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINTENANCE	TRAVEL & TRAINING	EXTRA ORDINARY EXPENDITURES	CITY APPRO-PRIATIONS	STATE ASSESS-MENT	GRAND TOTAL
GENERAL GOVERNMENT							
Mayor	269 555	62 340	16 760		348 655		348 655
Executive	409 025	84 820	20 665		514 510		514 510
City Council	414 105	25 600	29 040		468 745		468 745
City Clerk	317 390	41 625	675		359 690		359 690
Law	547 605	485 190	260 205		1 293 000		1 293 000
Finance	3 191 380	1 184 860	114 500	24 000	4 514 740		4 514 740
Employee Benefits	3 157 530	4 342 275			7 499 805		7 499 805
General Services	345 460	419 275		17 500	782 235		782 235
Elections	319 730	126 920	3 750		450 400		450 400
Public Celebrations	50 590	243 920	375		294 885		294 885
Reserve		40 000			40 000		40 000
Animal Commission	119 195	54 875	250		174 320		174 320
TOTAL	9 141 565	7 111 700	446 220	41 500	16 740 985		16 740 985
PUBLIC SAFETY							
Fire	16 652 340	381 020	74 900	33 000	17 141 260		17 141 260
Police	18 367 840	661 820	76 500	186 000	19 292 160		19 292 160
Traffic & Parking	3 035 165	2 410 125	19 400	22 000	5 486 690		5 486 690
Police Review & Advisory Board	43 955	19 105	1 000		64 060		64 060
Inspectional Services	1 210 875	89 775	40 175		1 340 825		1 340 825
License	371 075	47 980	5 350		424 405		424 405
Weights & Measures	113 120	2 600	285		116 005		116 005
Electrical	1 188 390	1 223 855	1 670	39 000	2 452 915		2 452 915
Emergency Management	73 995	13 815	100	2 200	90 110		90 110
TOTAL	41 056 755	4 850 095	219 380	282 200	46 408 430		46 408 430

FUNCTION	DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINTENANCE	TRAVEL & TRAINING	EXTRA ORDINARY EXPENDITURES	CITY APPRO-PRIATIONS	STATE ASSESS-MENT	GRAND TOTAL
COMMUNITY MAINTENANCE AND DEVELOPMENT								
	Public Works	9 918 195	6 583 645	82 500	220 500	16 804 840		16 804 840
	Community Development	1 904 190	455 830	10 200	114 330	2 484 550		2 484 550
	Historical	123 315	50 490	800		174 605		174 605
	Conservation	41 515	2 305	515		44 335		44 335
	Peace Commission	36 890	2 450	150		39 490		39 490
	Rent Control	1 206 635	101 925	1 430	6 590	1 316 580		1 316 580
	Cable TV	85 400	77 500	1 500	29 105	193 505		193 505
	Debt Service		80 000		7 685 765	7 765 765		7 765 765
	TOTAL	13 316 140	7 354 145	97 095	8 056 290	28 823 670		28 823 670
HUMAN RESOURCE DEVELOPMENT								
	Library	2 152 440	477 240	1 800		2 631 480		2 631 480
	Human Services	3 600 040	1 111 945	8 335	39 500	4 759 820		4 759 820
	Women's Commission	73 745	9 850	500		84 095		84 095
	Human Rights Commission	74 825	21 595	2 500		98 920		98 920
	Veterans	191 105	197 295	3 105		391 505		391 505
	Health	748 150	110 090	2 150	23 675	884 065		884 065
	TOTAL	6 840 305	1 928 015	18 390	63 175	8 849 885		8 849 885
	CITY TOTAL	70 354 765	21 243 955	781 085	8 443 165	100 822 970		100 822 970
EDUCATION								
	Public Schools	52 458 560	10 861 305	240 495	5 213 105	68 773 465		68 773 465
INTERGOVERNMENTAL								
	Massachusetts Water Resources Authority		7 426 345			7 426 345		7 426 345
	Cherry Sheet Assessments						6 338 885	6 338 885
	TOTAL		7 426 345			7 426 345	6 338 885	13 765 230
	GRAND TOTALS	122 813 325	39 531 605	1 021 580	13 656 270	177 022 780	6 338 885	183 361 665

BE IT FURTHER ORDERED: That the city appropriations and state assessments in the General Fund are to be financed by estimated revenues drawn from the following sources:

FUNCTION	DEPARTMENT	TAXES	LICENSES & PERMITS	FINES & FORFEITS	CHARGES FOR SERVICE	INTER GOVERN-MENTAL REVENUE	MISCELLA-NEOUS REVENUE	GRAND TOTAL
	Mayor	316 655				32 000		348 655
	Executive	350 645				163 865		514 510
	City Council	454 635				14 110		468 745
	City Clerk	222 290	10 500		107 600	19 300		359 690
	Law	1 240 500	2 500			50 000		1 293 000
	Finance	1 452 745			203 950	1 348 045	1 510 000	4 514 740
	Employee Benefits	289 240				7 210 565		7 499 805
	General Services	681 375		4 000		96 860		782 235
	Elections	347 690			3 000	99 710		450 400
	Public Celebrations	278 385				16 500		294 885
	Reserve	40 000						40 000
	Animal Commission	157 720	10 000	4 500	2 000		100	174 320
	TOTAL GENERAL GOVERNMENT	5 831 880	23 000	8 500	316 550	9 050 955	1 510 100	16 740 985
	Fire	16 161 535	5 000		111 450	863 000	275	17 141 260
	Police	10 308 965	8 000	2 441 605	862 945	4 129 645	1 541 000	19 292 160
	Traffic & Parking		2 500	3 702 935	1 708 150		73 105	5 486 690
	Police Review & Advisory Board	64 060						64 060
	Inspectional Services	(979 720)	2 265 045		55 500			1 340 825
	License	(844 240)	1 225 215	6 500	12 650	24 280		424 405
	Weights & Measures	88 080			10 000	17 925		116 005
	Electrical	2 107 050			98 000	207 865	40 000	2 452 915
	Emergency Management	15 395				74 715		90 110
	TOTAL PUBLIC SAFETY	26 921 125	3 505 760	6 151 040	2 858 695	5 317 430	1 654 380	46 408 430

FUNCTION	DEPARTMENT	TAXES	LICENSES & PERMITS	FINES & FORFEITS	CHARGES FOR SERVICE	INTER GOVERN-MENTAL REVENUE	MISCELLA-NEOUS REVENUE	GRAND TOTAL
	Public Works	11 879 800	67 500		2 078 330	2 481 130	298 080	16 804 840
	Community Development	1 281 545	30 000			996 110	176 895	2 484 550
	Historical	163 605				5 000	6 000	174 605
	Conservation	40 135			4 200			44 335
	Peace Commission	16 040				23 450		39 490
	Rent Control	551 500			75 000	690 080		1 316 580
	Cable TV	144 505			49 000			193 505
	Debt Service	3 459 225		926 960	2 694 850	534 730	150 000	7 765 765
	TOTAL COMMUNITY MAIN-TENANCE AND DEVELOPMENT	17 536 355	97 500	926 960	4 901 380	4 730 500	630 975	28 823 670
	Library	2 154 830		46 800	3 000	422 150	4 700	2 631 480
	Human Services	2 955 865			1 121 565	681 265	1 125	4 759 820
	Women's Commission	74 135				9 960		84 095
	Human Rights Commission	98 920						98 920
	Veterans	247 140				144 365		391 505
	Health	803 065	10 000		61 000	10 000		884 065
TOTAL HUMAN RESOURCE DEV.		6 333 955	10 000	46 800	1 185 565	1 267 740	5 825	8 849 885
	CITY TOTAL	56 623 315	3 636 260	7 133 300	9 262 190	20 366 625	3 801 280	100 822 970
EDUCATION								
	Public Schools	46 873 465		100 000		21 700 000	100 000	68 773 465
	Massachusetts Water Resources Authority				7 426 345			7 426 345
	Cherry Sheet Assessments	5 899 885			439 000			6 338 885
	TOTAL INTERGOVERNMENTAL	5 899 885			7 865 345			13 765 230
	GRAND TOTALS	109 396 665	3 636 260	7 233 300	17 127 535	42 066 625	3 901 280	183 361 665

CITY COUNCIL
CITY OF CAMBRIDGE
SUBMITTED APRIL 2, 1990

INTRODUCED BY CITY MANAGER ROBERT W. HEALY

AN ORDER CONCERNING APPROPRIATIONS FOR THE FISCAL YEAR BEGINNING JULY 1, 1990

ORDERED: That the following sums, designated as appropriations, are hereby appropriated in the Water Fund of the City of Cambridge.

FUNCTION	DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINTENANCE	TRAVEL & TRAINING	EXTRA ORDINARY EXPENDITURES	CITY APPRO-PRIATIONS	STATE ASSESS-MENT	GRAND TOTAL
COMMUNITY MAINTENANCE & DEVELOPMENT	Water	2 886 980	1 186 990	18 000	30 000	4 121 970		4 121 970

BE IT FURTHER ORDERED: That the city appropriations and state assessments in the Water Fund are to be financed by estimated revenues drawn from the following sources:

FUNCTION	DEPARTMENT	TAXES	LICENSES & PERMITS	FINES & FORFEITS	CHARGES FOR SERVICE	INTER GOVERN-MENTAL REVENUE	MISCELLA-NEOUS REVENUE	GRAND TOTAL
COMMUNITY MAINTENANCE & DEVELOPMENT	Water				4 121 970			4 121 970

CITY COUNCIL
CITY OF CAMBRIDGE
SUBMITTED APRIL 2, 1990

INTRODUCED BY CITY MANAGER ROBERT W. HEALY

AN ORDER CONCERNING APPROPRIATIONS FOR THE FISCAL YEAR BEGINNING JULY 1, 1990

ORDERED: That the following sums, designated as appropriations, are hereby appropriated in the Hospital and Ambulatory Care Fund of the City of Cambridge:

FUNCTION	DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINTENANCE	TRAVEL & TRAINING	EXTRA ORDINARY EXPENDITURES	CITY APPRO-PRIATIONS	STATE ASSESS-MENT	GRAND TOTAL
HUMAN RESOURCE DEVELOPMENT	Hospital and Ambulatory Care	32 421 350	16 165 345	369 170	2 982 000	51 937 865		51 937 865

BE IT FURTHER ORDERED: That the city appropriations and state assessments in the Hospital and Ambulatory Care Fund are to be financed by estimated revenues drawn from the following sources:

FUNCTION	DEPARTMENT	TAXES	LICENSES & PERMITS	FINES & FORFEITS	CHARGES FOR SERVICE	INTER GOVERN-MENTAL REVENUE	MISCELLA-NEOUS REVENUE	GRAND TOTAL
HUMAN RESOURCE DEVELOPMENT	Hospital and Ambulatory Care	9 490 485			41 550 235	82 655	814 490	51 937 865

CITY COUNCIL
CITY OF CAMBRIDGE
SUBMITTED APRIL 2, 1990

INTRODUCED BY CITY MANAGER ROBERT W. HEALY

AN ORDER CONCERNING APPROPRIATIONS FOR THE FISCAL YEAR BEGINNING JULY 1, 1990

ORDERED: That the following sums, designated as appropriations, are hereby appropriated in the Neville Manor Fund of the City of Cambridge:

FUNCTION	DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINTENANCE	TRAVEL & TRAINING	EXTRA ORDINARY EXPENDITURES	CITY APPRO-PRIATIONS	STATE ASSESS-MENT	GRAND TOTAL
HUMAN RESOURCE DEVELOPMENT	Neville Manor	5 517 035	2 247 925	80 600	11 375	7 856 935		7 856 935

BE IT FURTHER ORDERED: That the city appropriations and state assessments in the Neville Manor Fund are to be financed by estimated revenues drawn from the following sources:

FUNCTION	DEPARTMENT	TAXES	LICENSES & PERMITS	FINES & FORFEITS	CHARGES FOR SERVICE	INTER GOVERN-MENTAL REVENUE	MISCELLA-NEOUS REVENUE	GRAND TOTAL
HUMAN RESOURCE DEVELOPMENT	Neville Manor	1 376 260			6 480 675			7 856 935

CITY COUNCIL
CITY OF CAMBRIDGE
SUBMITTED APRIL 2, 1990

AN ORDER CONCERNING APPROPRIATIONS FOR THE FISCAL YEAR BEGINNING JULY 1, 1990

ORDERED: That the following sums are hereby appropriated in the Public Investment Fund of the City of Cambridge:

FUNCTION	PROJECT	APPROPRIATIONS
PUBLIC SAFETY		
	Fire Vehicles/Equipment	365 000
	Police Station Renovations	270 000
	Police Computer	220 000
COMMUNITY MAINTENANCE AND DEVELOPMENT		
	North Cambridge Stabilization	250 000
	East Cambridge Stabilization	250 000
	Public Buildings	780 000
	Streets and Sidewalks	870 500
	Parking Improvements	250 000
	Water System Improvements	1 100 000
	Capital Projects Fund	100 000

FUNCTION	PROJECT	APPROPRIATIONS
COMMUNITY MAINTENANCE & DEV. (Cont.)		
	Sewer Reconstruction	330 000
	Employment Program Fund	193 000
	Housing Rehab & Development	1 152 000
	Historical Restorations	50 000
HUMAN RESOURCE DEVELOPMENT		
	Library Equipment/Renovations	75 000
	Hospital Equipment/Renovations	380 000
	Parks & Recreation	445 595
	Architectural Barriers	130 000
EDUCATION		
	School Renovations	410 000
		7 621 095

BE IT FURTHER ORDERED: That the above appropriations are to be financed from the following sources:

FINANCING PLAN CLASSIFICATION	REVENUE
General Fund Revenues	3 120 000
Block Grant	1 410 595
Parking Fund	542 625
Utility Fees	1 475 000
State Grant	577 875
Golf Course Fees	40 000
Patient Receipts/Hospital	380 000
Cemetery Perpetual Care Fund	75 000
	7 621 095

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CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139
TEL. 498-9011

EXECUTIVE DEPARTMENT
ROBERT W. HEALY
City Manager

RICHARD C. ROSSI
Deputy City Manager

April 2, 1990

To The Honorable, The City Council:

I enclose herewith for your consideration the 1990-91 Budget.

Very truly yours,

Robert W. Healy
City Manager

Agenda # 18 F> 167

1990-1991 City Budget.

In City Council,

April 2, 1990

Referred to Finance
Committee
Copy sent to Finance
Committee 4/5/90 (dl)