



**CITY OF CAMBRIDGE**  
**COMMUNITY DEVELOPMENT DEPARTMENT**

City Hall Annex      Inman & Broadway      EXTENSION 344

**To**            Block Grant Advisory Committee  
**From**        David R. Vickery, Assistant City Manager  
                 For Community Development      **Date**    Feb. 11, 1977  
**Subject**     Block Grant Draft Application - Fiscal 1977-78

A Block Grant draft application for Fiscal 1977-78 was transmitted to the City Council on February 7, for review and comment. A copy of the City Manager's transmittal letter is enclosed for your information.

I am also enclosing an excerpt from the draft application that provides a listing of the proposed projects. Since the application is 84 pages in length, we cannot mail it in its entirety to the more than 400 members of the Advisory Committee. However, copies are available for review at the Community Development Department office in the City Hall Annex, and Advisory Committee members who want a copy of the final draft when sent to HUD for review in April can notify our Block Grant Administrative Assistant, Jean Ahonen.

As noted in the attached memorandum, the City Manager has made one funding change in the draft application. He has also tentatively made a number of additional program changes that do not reflect themselves in funding revisions at this time. These changes, which are based on comments received at the January 26 Advisory Committee meeting and at the subsequent (January 31) meeting between the Block Grant staff and 15 members of the Committee, will remain tentative until the City Council's review is completed.

Following receipt and consideration of the City Council's comments, the City Manager will finalize the application and report on it in detail by memorandum to the Advisory Committee.



## CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139  
Tel. 876-6800

EXECUTIVE DEPARTMENT  
JAMES L. SULLIVAN  
City Manager

February 7, 1977

To The Honorable, The City Council:

I am transmitting herewith for your review and comment a draft of the City's application to the Federal Government for Fiscal 1978 Block Grant Entitlement Funds. As dictated by Federal formula, the application is in the amount of \$3,458,000.

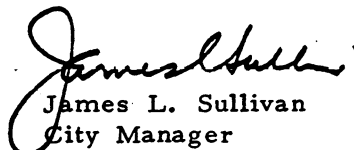
As you know, the enclosed application reflects very substantial input by a Block Grant Advisory Committee involving over 400 citizens and organizations. All projects proposed by me for funding were submitted by members of the Advisory Committee. The evaluation process used by the Committee as a basis for their recommendations was a unique and creative one - and I appreciated the recognition given to it, and to its participants, through the recent resolution adopted by your Honorable Body.

From a total of 152 projects submitted, I have funded 50 directly, though in many cases at less than the full amount requested. I have also incorporated part or all of another 20 projects into those funded, and have either set in motion or found already in progress another 6 projects. Thus a total of 76 proposed projects are to go forward at some level of action. Many of the remaining 76 projects may later receive fund-raising assistance from the Block Grant staff if our proposal to establish a full-time "Grantsmanship" position is approved by H. U. D.

The enclosed draft application is unchanged as to the funding recommendations made in my memorandum of January 21, 1977 to the Block Grant Advisory Committee, except that Project F-18's name has been expanded to read "Youth Employment and Technical Support Services Program for Community Development Block Grant Areas and Wellington-Harrington Urban Renewal Area". In this way it incorporates Project F-15, and makes possible an internal allocation of \$90,000 of the F-18 funds to the Wellington-Harrington Urban Renewal Area, as requested by Just-A-Start leaders.

Should your Honorable Body desire information on the details of this application, these can be supplied by my office, or by David Vickery and his Block Grant staff.

Very truly yours,

  
James L. Sullivan  
City Manager

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT COMMUNITY DEVELOPMENT PROGRAM					1. NAME OF APPLICANT City of Cambridge, Mass.		2. APPLICATION NO.		3. <input checked="" type="checkbox"/> ORIGINAL <input type="checkbox"/> AMENDMENT	
					ENTITLEMENT APPLICANTS ONLY 4. PROGRAM YEAR: FROM: 7/1/77 TO: 6/30/78					
ACTIVITY DESCRIPTION	RELATED SHORT-TERM OBJECTIVE	CENSUS TRACT/ENUMERATION DISTRICT	ENVIRONMENTAL REVIEW STATUS	RELATED BUDGET LINE ITEM	ESTIMATED COST (\$000)					
					BLOCK GRANT FUNDS			OTHER FUNDS		
					PROGRAM YEAR	SUBSEQUENT YEAR	TOTAL	AMOUNT	SOURCE	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	
THE LETTER DESIGNATIONS OF PROPOSED PROJECTS ARE EXPLAINED AT END OF COMMUNITY DEVELOPMENT PROGRAM										
A-3 (1) PROJECT DEVELOPMENT AND TECHNICAL SERVICES PROGRAM, WELLINGTON-HARRINGTON NEIGHBORHOOD IMPROVEMENT AREA (Completion of Urban Renewal Project R-108)	C-1, C-9, C-17	3524, 3525, 3526, 3527, 3528	Clearance Complete	11	450		450	2400	HUD Urgent Needs	
B-5 (2) INFORMATION SYSTEM DEVELOPMENT (To link information systems of separate departments to further Comprehensive Planning)	C-19	City-wide*	Exempt	13	10		10			
B-6 (3) ZONING PROJECTS (Implement policies set forth in the Comprehensive Plan)	C-19	City-wide	Exempt	13	17		17			
B-8 (4) GRANTSMANSHIP INFORMATION AND ASSISTANCE PROJECT (To locate funds for operational and planning functions in support of Block Grant objectives)	C-14, C-16	City-wide	Exempt	13	26		26			

Coding for Local Refer. Purpose

\*Cambridge 1975 census determined that in eleven (of thirteen) neighborhoods for which figures were available, more than 30% of families are lower-income (i.e. incomes at or below 80% of Metropolitan Area Median Family Income). See map in final section of application for percentage of lower-income families by neighborhood.

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(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	
B-9 (5) REUSE/REZONING PROPOSALS FOR CITY'S INDUSTRIALLY-ZONED LAND - PHASE II (Expand ongoing East Cambridge Planning study to all city industrial land)	C-19	City-wide	Exempt	13	80		80			
C-5 (6) RESIDENTS RECYCLING, INC. (Youth employment in public housing to recycle glass, metal and paper)	C-4, C-13	3524, 3549	Assessment	9	35		35			
D-1 (7) REHABILITATION GUIDELINES FOR HISTORIC PRESERVATION (Printing and production of guidelines)	C-11	City-wide	Exempt	13	2		2			
E-5 (8) TENANT MANAGEMENT CORPORATION - PHASE II (Continue to hire and train public housing tenants to manage one large family project through tenant corporation)	C-4	3527	Clearance Completed	13	40		40			
<b>GRAND TOTAL</b>					\$	\$	\$	\$		

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					PROGRAM YEAR (6)	SUBSEQUENT YEAR (7)	TOTAL (8)	AMOUNT (9)	SOURCE (10)
E-6 (9) PUBLIC HOUSING PHYSICAL IMPROVEMENTS (to be concentrated in five small projects)	C-4	3543 3549 3530 3546 3532 3524 3527 3522 3533 3536	Clearance Complete	4	200		200		
F-5 (10) HOUSING INFORMATION PROG. (Continue to maintain a general housing resource center)	C-1 C-11	City-wide	Clearance Complete	5	20		20		
F-7 (11) CENTRAL ADMINISTRATION - HOUSING REHABILITATION AND CONSERVATION PROGRAM	C-1 C-11	City-wide	Clearance Complete	5	35		35		
F-9 (12) BOARDING UP AND/OR REMOVAL OF CONDEMNED OR ABANDONED BUILDINGS (identification of dangerous buildings and implementation of above procedures)	C-1 C-9 C-17	City-wide	Clearance Complete	4	12		12		
<b>GRAND TOTAL</b>					\$	\$	\$	\$	

HUD-7015.1 (11-75)

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					PROGRAM YEAR (6)	SUBSEQUENT YEAR (7)	TOTAL (8)	AMOUNT (9)	SOURCE (10)
F-10 (13) HISTORIC PRESERVATION GRANTS (grants for historic preservation of houses belonging to low and moderate income homeowners)	C-1 C-11	City-wide	Clearance Complete	5	40		40		
F-12 (14) NORTH CAMBRIDGE HOUSING REHABILITATION AND CONSERVATION PROGRAM	C-1 C-11	3547 3548 3549 3550	Clearance Complete	5	65		65	195	Local Lending Institutions
F-14 (15) REVOLVING LOAN FUND FOR CITY'S HOUSING IMPROVEMENT PROGRAM (Direct loan assistance to low and moderate income families in conjunction with housing rehab program)	C-1 C-11	City-wide	Clearance Complete	5	22		22	22	Local Lend. Institutions
F-16 (16) SPECIAL PROJECTS - HOUSING REHABILITATION & CONSERVATION PROGRAM (project funds Lead Paint program, special housing rehab etc.)	C-1 C-11	City-wide	Clearance Complete	5	60		60	60	Local Lend. Institutions
<b>GRAND TOTAL</b>					\$	\$	\$	\$	

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F-17 (17) RIVERSIDE/CAMBRIDGEPORT HOME IMPROVEMENT PROGRAM	C-1 C-11	3530 3531 3532 3533 3534 3535 3538 3539	Clearance Complete	5	110		110	330	Local Lending Institutions	
F-18 (18) YOUTH EMPLOYMENT AND TECHNICAL SUPPORT SERVICES PROGRAM FOR COMMUNITY DEVELOPMENT BLOCK GRANT AREAS AND WELLINGTON-HARRINGTON URBAN RENEWAL AREA (Housing rehab and conservation assistance, environmental upgrading and related work activities by community youth)	C-1 C-11	City-wide	Clearance Complete	5	190		190	45	Private, Charitable, Work Study and Volunteer	
F-19 (19) HOME IMPROVEMENT PROGRAM FOR NEIGHBORHOODS ONE AND THREE	C-1 C-11	3521 3522 3523 3526 3527 3528	Clearance Complete	5	140		140	150	Local Lending Institutions	
<b>GRAND TOTAL</b>					\$	\$	\$	\$		

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F-20 (20) HOUSING REHABILITATION AND CONSERVATION/HOMEOWNERS REHAB, INC.	C-1 C-11	City-wide	Clearance Complete	5	185		185	1,500	Banks, Self-Help Foundations	
F-21 (21) SECTION 312 LOAN SERVICES PROGRAM FOR COMMUNITY DEVELOPMENT BLOCK GRANT AREAS	C-1 C-11	City-wide	Clearance Complete	5	50		50	1,100	HUD 312 3% Loan Pool	
G-4 (22) 116 NORFOLK STREET ELDERLY CENTER AND CONGREGATE HOUSING FACILITY (COUNSELING, RECREATIONAL AND EDUCATIONAL PROGRAM) (Purchase recreation/education materials)	C-14	3525	Clearance Complete	9	3		3			
G-11 (23) NORTH CAMBRIDGE HEALTH & SOCIAL SERVICE CENTER, INC. (Medical & social service neighborhood center for public housing area)	C-14	3549	Assessment	10	7		7	90	Title match & Camb. Hospital	
<b>GRAND TOTAL</b>					\$	\$	\$	\$		

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G-12 (24) ELDER'S FOOD VAN (Fund a non-profit mobile store for the elderly)	C-14	City-wide	Assessment	9	7	7	26	Emergency Food Service (CSA) donations.	
G-15 (25) THE SANCTUARY LEADERSHIP DEVELOPMENT PROGRAM (Year-round delinquency prevention program for teens)	C-14	3521 3522 3523 3524 3525 3528 3531 3530 3546 3549	Assessment	9	10	10	26,428	Private Foundations	
G-22 (26) SECURITY COORDINATOR/PLANNER FOR CAMBRIDGE HOUSING AUTHORITY (Coordinate and plan security in public housing and identify potential resources for increasing security in public housing)	C-4 C-17	City-wide	Exempt	9	20	20			
<b>GRAND TOTAL</b>					\$	\$	\$	\$	

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G-23 (27) PLANNING/COORDINATION OF HUMAN RESOURCES (Centralized effort to maximize human resource service delivery)	C-14	City-wide	Exempt	9	20	20	16,422	HUD	
G-27 (28) FAMILY LIFE EDUCATION SERVICES TO THE PORTUGUESE COMMUNITY (Provide Local Share for Title XX Human Services Programming)	C-14 C-18	City-wide	Clearance Complete	10	25	25	75	Title XX match	
G-29 (29) SERVICE CENTER FOR COST-EFFECTIVE CHILD CARE (Technical Support Services to child care agencies to improve efficiency and resource utilization)	C-15	City-wide	Clearance Complete	10	30	30	50	Title XX Ford Foundation	
G-30 (30) ELDERLY RESOURCE MANAGEMENT COORDINATION (Design and implement an outreach needs assessment process and response mechanism for the elderly)	C-14 C-19	City-wide	Exempt	13	35	35	15	CSA & In-kind	
<b>GRAND TOTAL</b>					\$	\$	\$	\$	

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G-32 (31) FAMILY LIFE COUNSELLING SERVICES AND TRAINING (Coordinated social, health, psychiatric services to low income neighborhood as a match for the Title XX program)	C-14 C-18	3524 3525 3530 3531	Clearance Complete	10	50		50	150	Federal Title XX	
G-33 (32) CAMBRIDGE HOUSING AUTHORITY - TITLE XX TENANT SERVICE PROGRAM (Social service delivery for residents of public housing)	YC-4 C-14	City-wide	Clearance Complete	10	52		52	140	Title XX	
H-4 (33) RINDGE SHELTER RENOVATION (General upgrading of city facility)	C-16	3548	Assessment	2	10		10			
H-13 (34) RENOVATION OF EAST CAMBRIDGE BOYS' CLUB (Rehab of private facility presently used by Boys' Club)	C-16	3522	Assessment	2	10		10			
H-18 (35) NEWTOWNE CT. GYMNASIUM REHABILITATION (Replace floor and lighting in Public Housing Authority gym)	C-4 C-16	3524	Assessment	2	5		5			
<b>GRAND TOTAL</b>					\$	\$	\$	\$		

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I-6 (36) SENNOTT PARK IMPROVEMENTS (Improvements to the ballfield)	C-10	3530	Assessment	2	5		5			
I-9 (37) HASTINGS SQUARE REFURBISHMENT - PHASE II (fencing, landscaping)	C-10	3532	Clearance Complete	2	6		6			
I-13 (38) BETTER PLAYGROUNDS/PARKS SERVICES PROGRAM FOR COMMUNITY DEVELOPMENT BLOCK GRANT AREAS (Experimental year-round playground/parks management program)	C-10	3524 3525 3526 3528 3531	Clearance Complete	2	10		10	1.5	Charitable sources	
I-16 (39) 1% FOR ART: CAMBRIDGE ARTS COUNCIL DEVELOPMENT FUND (City and park sculptures, fountains, murals, and other beautification efforts)	C-10	City-Wide	Assessment	2	10		10	9.4	MBTA & Foundation Grants	
I-17 (40) RENOVATIONS TO RINDGE FIELD (Sidewalk, landscaping, fencing, recreation facilities, etc.)	C-10	3548	Assessment	2	5		5			
<b>GRAND TOTAL</b>					\$	\$	\$	\$		

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I-20 (41) PLAYGROUND FOR ALL CHILDREN (Design and build a model playground that integrates normal and handicapped children)	C-10 C-18	3540	Assessment	6	5		5		Public Works Support
I-21 (42) TOTLOT IMPROVEMENTS (COSTA/PAINE/SLEEPER/HOYT/O'CALLAGHAN/BERGIN/COOPER/WILDER (general rehab, new play equipment, repaving, planting, landscaping, etc.))	C-10	3523 3529 3534 3530 3538 3548 3549	Assessment	2	40		40		
I-23 (43) CLARENDON AVENUE PARK & PLAYGROUND DEVELOPMENT - PHASE II (Funding for development of this site purchased in preceeding year)	C-9	3530	Clearance Complete	2	50		50	50	BOR
I-24 (44) RUSSELL FIELD IMPROVEMENTS (Rehab to this city-wide and neighborhood recreation facility and reconstruction of the field house)	C-10	3549	Assessment	2	100		100	100	BOR
<b>GRAND TOTAL</b>					\$	\$	\$	\$	

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J-3 (45) SACRAMENTO FIELD ACQUISITION AND DEVELOPMENT (Park acquisition in the neighborhood with the second lowest amount of open space in the city)	C-9	3536	Assessment	1	100		100	100	BOR
J-4 (46) NEIGHBORHOOD FOUR PLAYGROUNES (Acquisition in a neighborhood with severe open space shortages and high delinquency problems)	C-9	3524	Assessment	1	150		150	150	BOR
K-5 (47) STREETS AND CURBS (general reconstruction)	C-7	City-wide	Assessment	2	100		100		
L-5 (48) HURON AVENUE NEIGHBORHOOD SHOPPING CENTER (STREETS/SIDEWALKS/TREES)	C-7 C-8	3542 3544	Assessment	2	16		16		
L-7 (49) SIDEWALKS & STREET TREES (Repaving of sidewalks and installation of handicapped ramps and tree planting in coordination with street and sidewalk work)	C-8	City-wide	Assessment	2	200		200		
<b>GRAND TOTAL</b>					\$	\$	\$	\$	

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(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
(50) RELOCATION (Conformance with statutory assurances)		City-wide	Assessment	12	40		40		
(51) PROGRAM CONTINGENCY		City-wide		17	308		308		
(52) BIENNIAL AUDIT		City-wide		14	30		30		
(53) PROGRAM MANAGEMENT (Conformance with statutory assurances in program planning and execution)		City-wide		14	210		210		
<b>GRAND TOTAL</b>					<b>\$3,458</b>	<b>\$</b>	<b>\$3,458</b>	<b>\$6,778</b>	

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The City of Cambridge's Community Development Block Grant Program uses the following functional categorization for Block Grant projects:

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|---|--|
| <p>A - COMPREHENSIVE NEIGHBORHOOD STABILIZATION</p> <p>1. PROJECT ACTIVITIES</p> <p>B - 2. SUPPORT ACTIVITIES</p> <p>C - ECONOMIC DEVELOPMENT PLANNING AND IMPLEMENTATION</p> <p>D - HISTORIC PRESERVATION</p> <p>E - HOUSING</p> <p>1. PUBLIC HOUSING MODERNIZATION</p> <p>F - 2. PRIVATE HOUSING REHABILITATION &amp; MODERNIZATION</p> | <p>G - HUMAN SERVICES PLANNING AND IMPLEMENTATION</p> <p>H - NEIGHBORHOOD FACILITIES</p> <p>I - OPEN SPACE</p> <p>1. RENOVATIONS AND IMPROVEMENTS</p> <p>J - 2. ACQUISITION AND DEVELOPMENT</p> <p>K - PUBLIC WAYS</p> <p>1. AUTOMOBILE</p> <p>L - 2. PEDESTRIAN</p> |
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