



Commonwealth of Massachusetts
County of Middlesex

OFFICE OF THE COUNTY COMMISSIONERS
SUPERIOR COURTHOUSE
EAST CAMBRIDGE, MASSACHUSETTS 02141

THOMAS J. LARKIN
Commissioner
494-4115

March 18, 1981

Mr. James L. Sullivan
City Manager
Cambridge City Hall
Cambridge, Massachusetts 02139

Dear Mr. Sullivan,

Attached is a statement concerning my F.Y. 1982 budget recommendations and a news release.

Specifically, I am proposing a 15% cut in the F.Y. 1982 personnel budget to be effectuated by a hiring freeze.

I am sending copies of this information to members of the City Council and to Larry Beeferman of the 2 $\frac{1}{2}$ Citizens Task Force.

I will be present at the City Council Meeting on Monday evening March 30, 1981 to answer questions regarding my proposal.

Sincerely,

Thomas J. Larkin
Middlesex County Commissioner

cc: Cambridge City Council

Communication from Thomas J. Larkin, Middlesex County Commissioner, concerning his fiscal year 1982 budget recommendations.

In City Council,

March 23, 1981

3/23/81

Placed on File