

CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139
Tel. 876-6800

EXECUTIVE DEPARTMENT
JAMES L. SULLIVAN
City Manager

April 27, 1978

Mr. Arthur C. Parris
Chairman, Cambridge Planning Board
68 Kinnaird Street
Cambridge, MA 02139

Dear Mr. Parris:

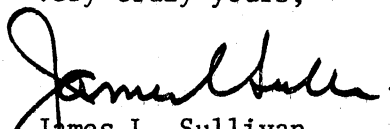
At the City Council meeting on Monday, April 24, 1978, the enclosed resolution was passed by an 8 to 1 vote of the City Council. This resolution concerns itself, in particular, with the unprecedented growth of Harvard's physical plant and the need for a policy which would enable the City to contain the University and prevent it from encroaching on residential areas of the City. It is essential that the Planning Board and the Community Development Department proceed to work on a comprehensive containment policy, and that Harvard University be invited to participate in this process. I am enclosing with this letter a copy of a communication that I have sent to President Derek Bok of Harvard University asking that he make the necessary provisions for the University to participate in the work.

The Planning Board and the Community Development office should develop a policy that should be applicable in other circumstances to the proliferation of other educational, charitable or non-profit institutions within our City.

I am aware that the development of a comprehensive containment policy on the growth of non-profit and educational institutions will be difficult, considering the constraints of the General Laws of the Commonwealth, and I believe that if the City of Cambridge is to retain its true character as a cosmopolitan city of diverse interests and viable neighborhoods, a solution must be found to this most vexing problem. Cambridge cannot allow its citizens to be driven from the community by the unregulated growth of non-profit, non-taxpaying institutions.

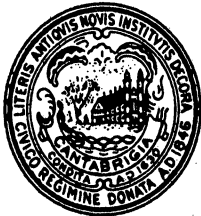
David Vickery and the staff of the Community Development office will be available to you to assist you in the development of this much-needed policy.

Very truly yours,


James L. Sullivan
City Manager

JLS/mbf

Copies to: City Council, Derek Bok, David Vickery



CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139
Tel. 876-6800

EXECUTIVE DEPARTMENT
JAMES L. SULLIVAN
City Manager

April 27, 1978

Mr. Derek C. Bok, President
Harvard University
Office of the President
Massachusetts Hall
Cambridge, Massachusetts 02138

Dear President Bok:

At the City Council meeting on Monday, April 24, 1978, the City Council adopted a resolution requesting the City Manager to instruct the Planning Board to begin work on a comprehensive containment policy on University growth. A copy of the resolution, which was approved by the City Council on an 8 to 1 vote, is enclosed.

I also enclose a copy of my communication to Arthur Parris, Chairman of the Planning Board, requesting that the Planning Board initiate work on the policy development.

The residents of the City of Cambridge, the City Council, and the City administration have grown increasingly concerned with the continued growth of Harvard University and the other non-profit and educational institutions within the City. Their continued unregulated growth will only serve to disrupt the neighborhoods of the City and force out its long-term residents to the benefit of the non-taxpaying institutions within the community. This must not be allowed to continue. I am sure that you, as President of Harvard University, and the University community share the concern expressed by the City Council and the residents of the City.

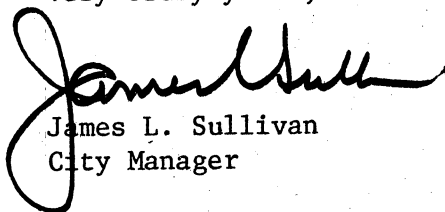
The City Council, in this resolution, has expressed the desire that Harvard University be invited to participate in the process of developing a comprehensive containment policy with the Planning Board. Accordingly, I extend to you and to officials of Harvard University the request that you join with us in establishing a comprehensive and rational containment policy that will be a model for other communities in the nation to follow.

David Vickery, Assistant City Manager for Community Development, will be in touch with your office to work out the details of the University's participation.

April 27, 1978

It is clear that in a community of 102,000 people with less than six square miles of area, which is considered to be the third most densely populated city in the United States, continued growth of non-profit educational activities can only occur at the expense of other parts of the community and to the community's detriment. Cambridge, with all of its resources and with the active participation of your great University, should be able to develop a policy that is fair to all.

Very truly yours,

A handwritten signature in dark ink, appearing to read "James L. Sullivan". The signature is fluid and cursive, with a large initial "J" and a long, sweeping underline.

James L. Sullivan
City Manager

JLS/mbf

Copies to: City Council, Arthur Parris, David Vickery



CITY OF CAMBRIDGE
INTEROFFICE CORRESPONDENCE

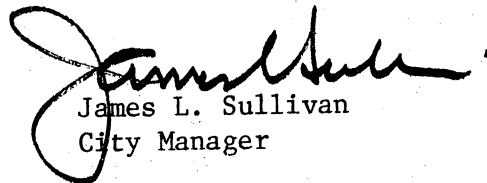
To David Vickery **Date** April 27, 1978
Assistant City Manager for Community Development
From James L. Sullivan **Reference**
City Manager
Subject

I am enclosing copies of letters to Arthur C. Parris, Chairman of the Planning Board, and Derek C. Bok, President of Harvard University, which I believe are self-explanatory.

Would you please make available the resources of your department in the development of this vital planning policy? Additionally, would you contact the Office of the President of Harvard University to request and establish the procedures for the University's participation in this policy development program?

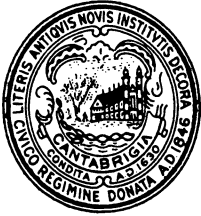
If you have any questions concerning this matter, please do not hesitate to contact me. The sooner this process starts, the better it will be for the community-at-large.

Very truly yours,


James L. Sullivan
City Manager

JLS/mbf

Copies to: City Council



CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139
Tel. 876-6800

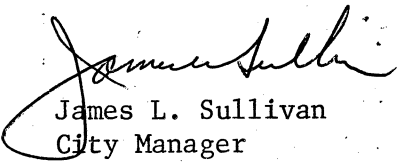
EXECUTIVE DEPARTMENT
JAMES L. SULLIVAN
City Manager

May 1, 1978

To the Honorable, the City Council:

With respect to Awaiting Report Item No. 9 in regard to a containment policy for university growth, enclosed please find copies of letters which I sent to Arthur Parris, Chairman of the Planning Board; President Derek C. Bok of Harvard University; and David Vickery, Assistant City Manager for Community Development.

Very truly yours,


James L. Sullivan
City Manager

JLS/mbf
Enc. 3

Agenda #3

Re: Awaiting Report No. 9 re: containment
policy for university growth.

In City Council,

May 1, 1978

5/1/78

Placed on File