

CITY OF CAMBRIDGE
APRIL 29, 1964

A special meeting of the Board of Trustees of the Cambridge City Hospital was held on the above date at 8:00 P.M.

Present at this meeting were Chairman Mahan, Trustee Balfe, Trustee Diodati and Trustee Good. Also, Mr. Theodore A. Austin, Director of the Hospital.

Mr. Austin presented those present with a copy of the detailed report on his investigation of three medical schools for affiliation with the Cambridge City Hospital and read the report as follows:

April 28, 1964

MEDICAL SCHOOL AFFILIATION

When first assuming my duties on November 18, 1963, as Director of the hospital I was told that one of the major problems was to investigate the possibilities of a medical school affiliation. Each of the three medical schools was thoroughly analyzed, and the following information is submitted for your consideration:

Boston University Medical School.

A conference was held with Acting Dean, Dr. Sydney Gellis, Professor of Medicine, Dr. Robert Wilkins, and Professor of Surgery, Dr. Egdaahl. This medical school seemed quite interested in having an affiliation with the Cambridge City Hospital. The Department of Surgery were very enthusiastic; the Department of Medicine, however, were not as eager. This school is apparently undergoing a complete reorganization and they have a limited number in their student body. They would be unable to furnish the hospital with any personnel other than a recommendation for the Chief of Surgery in the near future. They stated that it would be a considerable length of time before they could provide residents, interns and medical students. They apparently were in no position to assist this institution financially in relation to the educational program.

Tufts University Medical School.

Several meetings were held with Dean Joseph Hayman, Dr. Ralph Deterling, Professor of Surgery, and Dr. Samuel Proger, Professor of Medicine. Dr. Hayman stated that he thought the Cambridge City Hospital should get its house in order before any active affiliation could be considered. He did, however, have two candidates, one for Chief of Surgery and the other for Chief of Medicine. It was stated that they could possibly start a resident working here at the hospital July 1st. It would be necessary for this hospital to be affiliated with another existing approved program if we were to obtain immediate approval of the various specialties for training.

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The type of research in surgery would be limited to clinical research. It was quite apparent and has been apparent since the meetings with Tufts Medical School that they were very anxious to affiliate with this hospital.

Harvard University Medical School.

Dean Packer Berry of Harvard Medical School was contacted and he assigned Dr. William McDermott, Professor of Surgery, and Dr. Maxwell Finland, Professor, to have a conference with the Director of this hospital concerning possible affiliation. These two men were appraised of the future progress envisioned at this hospital and they expressed considerable interest. They requested that another conference be held in the near future.

Subsequently another conference was held at which time I was informed that the Harvard University Medical School would be desirous of an affiliation with the Cambridge City Hospital. The quickest way to obtain service for the patients would be to immediately affiliate with the V Surgical and Medical Units of Harvard University at the Boston City Hospital. In this way the programs now on probation could be approved and residents could be assigned to the various services. It would be expected that in July, 1965 the hospital would be able to obtain its quota of interns. They would be willing to nominate individuals for Chiefs of Medicine and Surgery, to be approved by the Board of Trustees. They are willing some time in the future to contribute funds to help defray the salaries of the chiefs. They will also assist the hospital in obtaining funds for research. The individuals assigned to the Cambridge City Hospital for teaching will receive faculty appointments at the Harvard University Medical School.

Recommendations:

It is recommended to the Board of Trustees that the Cambridge City Hospital accept the offer of the Harvard University Medical School for affiliation. In order that this program may be innovated properly it is further recommended that the affiliation proceed with the V Surgical and Medical Units of the Boston City Hospital under the direction of Dr. William McDermott and Dr. Maxwell Finland. Before July 1st, 1964 full-time Chiefs and assistant chiefs for medicine and surgery will be nominated for approval by the Cambridge City Hospital Board of Trustees. The Board of Overseers of Harvard University want to make it crystal clear that they do not in any way want to assume any authority or responsibility for the administration or for patient care at the hospital. They do, however, want to assist the hospital in providing professional personnel so that the hospital might attain the highest quality of patient care possible.

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It is assumed that when this hospital obtains a sufficient number of cases in the specialties, i.e. neurosurgical, thoracic, dermatological, etc. we will then be in a position to have an independent affiliation, such as Peter Bent Brigham Hospital, Mass. General Hospital, Beth Israel Hospital and Boston City Hospital.

In my opinion, this affiliation would serve the best interests of the patients of this institution and of the hospital as a whole.

Respectfully submitted,

/s/
Theodore A. Austin
Director

Mr. Austin then explained in more detail the three proposals, and that after discussing the Harvard Medical School proposed affiliation with Dr. Berry at the Medical School, he was convinced that this proposal was best for Cambridge City Hospital.

There was a general discussion concerning all three Medical Schools and Harvard Medical School vs. the proposed affiliation by Tufts University and Boston University.

Chairman Mahan queried when Mr. Austin thought that this Hospital would have a sufficient number of patients here to have full affiliation? Mr. Austin stated that the thought this might take four years.

The matter of Staff appointments and reappointments was discussed. Mr. Austin stated that appointments will be made as they have been in accordance with the By-laws, Rules and Regulations of the Staff and with the approval of the Board of Trustees.

Trustee Balfe discussed with Mr. Austin various phases of the Tufts and Boston University proposals. Mr. Austin stated that after the new building is completed we will have all of the Services covered with the required number of Internes and Residents.

Trustee Good queried Mr. Austin as to how he felt these new proposals would work out? Mr. Austin stated that everyone here would work together as always. After July 1, 1964 if this proposal is all approved, I am sure that Dr. McDermott will contact the American Medical Association authorities in Chicago and we will receive full approval for our four year Resident Program in Surgery. Everyone will work hard and we will get this program approved.

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The matter of salaried personnel in this connection was discussed. Mr. Austin stated that starting July 1, we will be making appointments in the following classifications:

Chief of the Surgical Service, full time @ \$18,000 per year.

Chief of the Medical Service, full time @ \$18,000 per year.

Assistant Chief of the Surgical Service, part time @ \$9,000 per year.

Assistant Chief of the Medical Service, part time @ \$9,000 per year.

The Chiefs of Service, Mr. Austin stated, by agreement, in addition to their full time salary will be allowed to earn up to \$35,000 per year total income.

Dr. Woods, he stated, has agreed to accept the position of Assistant Chief of Surgical and Chief of Thoracic Surgery.

Mr. Mahan stated that he was very impressed with this appointment.

Mr. Austin quoted the Staff as saying "this is the best possible thing that could happen to this Hospital".

During the meeting, word was received from Dr. Eugene Gorman, Secretary of the Executive Committee that a special meeting of the Executive Committee of the Staff was held earlier with Dr. Rudy presiding. At this time, Dr. Rudy reported that at a meeting of the Cambridge City Hospital Surgical Staff April 21, 1964 with Dr. McDermott, Professor of Surgery at Harvard, that the Surgical affiliation with this Hospital was approved. Also, at a meeting of the Medical Staff held April 28, 1964 with Dr. Maxwell Finland, Professor of Medicine at Harvard, that the Medical Affiliation was approved.

At this meeting of the Executive Committee of the Staff held on April 29, 1964 with the following members present, Doctors Rudy, Trainor, Davis, McGovern, Deutsch, Young, Grace, Shea, and Mr. Austin, it was voted unanimously to approve the affiliation of the Cambridge City Hospital with the Harvard Medical School through the Harvard Unit at Boston City Hospital; that the Directors of the Surgical and Medical Services of the Boston City Hospital Medical Unit be empowered to recommend the appointments of the Chief of Medicine and the Chief of Surgery, respectively, of the Cambridge City Hospital. All this to help the Cambridge City Hospital develop a superior medical and surgical service.

Drs. Woods and Lanigan were absent but reported as approving this motion.

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In view of the approval of this affiliation voted by the Medical Service Staff, the Surgical Service Staff and the members of the Executive Committee of the Staff, on motion of Trustee Diodati, seconded by Trustee Good, the Board of Trustees voted to approve the recommended affiliation with the Harvard Medical School.

The meeting then adjourned.

ATTEST:- Owen F. No Call
Sect'y, Board of Trustees.

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Comm. from the City Clerk in response to
Council Order of 4/24/78 transmitting a
copy of the minutes of the Cambridge Hospital
Board of Trustees re: affiliation of the
Harvard Medical School and the Cambridge
Hospital.

In City Council,

May 1, 1978

5/1/78

Placed on file -