

CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139  
Tel. 876-6800

EXECUTIVE DEPARTMENT

JOHN H. CORCORAN  
City Manager

JAMES L. FARRELL  
Assistant City Manager

December 3, 1973

To the Honorable, the City Council,

With reference to request of your Honorable Body, I transmit herewith self-explanatory communication from James B. Hartgering, M.D., Commissioner of Health, Hospital and Welfare relative to Sources of Outages from the A-Codes in the Hospital Department.

Very truly yours,

John H. Corcoran  
City Manager

JHC/mg



**CITY OF CAMBRIDGE**  
**INTEROFFICE CORRESPONDENCE**

**To** Mr. John Corcoran  
City Manager

**Date** December 3, 1973

**From** James B. Hartgering, M.D.

**Reference**

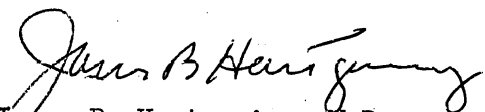
**Subject** Council Request for Sources of Outages  
from the A-Codes

Short of analyzing each and every code, we have made the following estimates to reflect the \$500,000 outage from the A-Codes. \$300,000 was estimated at budget time and \$200,000 was transferred to other codes last week.

The Hospital during the 18-month period has an estimated turnover of 700 positions. The actual figure for November 30 was 500. Approximately one-half of the positions vacated are in nursing and nursing service, and the other half are throughout the remainder of the hospital.

	<u>Nursing</u>	<u>Non-Nursing</u>
Average Salary	\$200/per week	\$150/per week
Vacancies	350	350
Length of Vacancy	5 Weeks	3 Weeks
Outage	\$350,000	\$157,500

The total outage by these calculations is slightly over \$500,000

  
James B. Hartgering, M.D.  
Commissioner of Health, Hospital,  
and Welfare

13. 451

Comm. from Dr. Hartgering relative to  
Sources of Outages from the A-Codes in  
the Hospital Dept.

In City Council,  
Dec. 3, 1973

12/3/73  
*Placed on file*

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