



# City of Cambridge

36.

## IN CITY COUNCIL

June 26, 1995

COUNCILLOR TOOMEY  
COUNCILLOR BORN  
COUNCILLOR DUEHAY  
COUNCILLOR GALLUCCIO  
COUNCILLOR MYERS  
MAYOR REEVES  
VICE MAYOR RUSSELL  
COUNCILLOR SULLIVAN  
COUNCILLOR TRIANTAFILLOU

WHEREAS: Dramatic changes are occurring in healthcare delivery both locally and nationally; and

WHEREAS: These changes in healthcare have led to a dramatic decline in admissions to hospitals, numerous hospital closures and the consolidation of many other hospitals and doctors into provider networks; and

WHEREAS: Hospital closures have particularly impacted public hospitals who because of municipal organizational constraints have been less competitive in responding to change; and

WHEREAS: The City Council recognizes the important role The Cambridge Hospital Community Health Network has the capacity to compete in this changing environment as well as enter into arrangements with other health networks that will enable it to continue to meet the needs of our community; and

WHEREAS: The Governing Board of The Cambridge Hospitals has voted unanimously that the Hospital management should pursue the formation of a public authority or similar autonomous corporate structure that would enable it to compete more effectively in these changing healthcare times; now therefore be it

RESOLVED: That this City Council go on record acknowledging the hospital's efforts to evaluate different corporate structures, including the creation of a public authority; and be it further

RESOLVED: That the City Manager and the Hospital Chief Executive Officer, after a careful analysis of different alternatives, recommend to the City Council the creation of a corporate vehicle that would enable the Cambridge Hospital Community Health Network to:

-compete more effectively in a managed competition environment; and  
-protect the resources of our taxpayers while insuring that all of our citizens have access to care; and  
-provide framework that respects the contributions of our work force, both union and non-union; and  
-enter into affiliations or mergers with other healthcare providers; and be it further

RESOLVED: That the Hospital Chief Officer should pursue the feasibility of an affiliation leading eventually to a merger with the Somerville Hospital; and be it further

RESOLVED: That the Hospital be prepared if such an affiliation or merger is successful that a re-evaluation of the Hospital's expansion and renovation plans be conducted so as to assess the reduction in the scope and financing of said project; and be it further


RESOLVED: That the City Manager be and hereby is requested to present such a recommendation to the City Council with the associated enabling legislation for review and action by the City Council within ninety (90) days.

In City Council June 26, 1995

Adopted by the affirmative vote of nine members.

Attest:- D. Margaret Drury, City Clerk.

A true copy;

ATTEST:- 

D. Margaret Drury  
City Clerk

June 22, 1995

34

Councillor Toomey

WHEREAS: Dramatic changes are occurring in healthcare delivery both locally and nationally; and

WHEREAS: These changes in healthcare have led to a dramatic decline in admissions to hospitals, numerous hospital closures and the consolidation of many other hospitals and doctors into provider networks; and

WHEREAS: Hospital closures have particularly impacted public hospitals who because of municipal organizational constraints have been less competitive in responding to change; and

WHEREAS: The City Council recognizes the important role The Cambridge Hospital Community Health Network has played in improving the health of our community; and

WHEREAS: The City Council wants to insure that The Cambridge Hospital Community Health Network has the capacity to compete in this changing environment as well as enter into arrangements with other health networks that will enable it to continue to meet the needs of our community; and

WHEREAS: The Governing Board of The Cambridge Hospitals has voted unanimously that the Hospital management should pursue the formation of a public authority or similar autonomous corporate structure that would enable it to compete more effectively in these changing healthcare times; be it

RESOLVED: That this City Council go on record endorsing the hospital's efforts to evaluate different corporate structures, including the creation of a public authority; and be it

RESOLVED: That the City Manager and Hospital Chief Executive Officer, after a careful analysis of different alternatives, recommend to the City Council the creation of a corporate vehicle that would enable The Cambridge Hospital Community Health Network to:

- compete more effectively in a managed competition environment; and
- protect the resources of our taxpayers while insuring that all of our citizens have access to care; and
- provide a framework that respects the contributions of our work force, both union and non-union; and
- enter into affiliations or mergers with other healthcare providers; and be it

RESOLVED: That the Hospital Chief Executive Officer should pursue the feasibility of an affiliation leading eventually to a merger with the Somerville Hospital; and be it

RESOLVED: That the Hospital be prepared if such an affiliation or merger is successful that a re-evaluation of the Hospital's expansion and renovation plans be conducted so as to assess a possible reduction in the scope and financing of said project; and be it

RESOLVED: That the City Manager present such a recommendation to the City Council with the associated enabling legislation for review and action by the City Council within ninety (90) days.

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### COUNCILLOR TOOMEY

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**WHEREAS:** Hospital closures have particularly impacted public hospitals who because of municipal organizational constraints have been less competitive in responding to change; and

**WHEREAS:** The City Council recognizes the important role The Cambridge Hospital Community Health Network has the capacity to compete in this changing environment as well as enter into arrangements with other health networks that will enable it to continue to meet the needs of our community; and

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- protect the resources of our taxpayers while insuring that all of our citizens have access to care; and
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- enter into affiliations or mergers with other healthcare providers; and be it further

Consent Order #36

*Entire CM-301  
membership*

Councillor Toomey re: Creation of a corporate vehicle that would enable the Cambridge Hospital Community Health Network to continue to meet the needs of our community.

In City Council June 26, 1995

*Order adopted*