



City of Cambridge

68.

IN CITY COUNCIL

June 9, 1997

COUNCILLOR TOOMEY
COUNCILLOR DUEHAY
COUNCILLOR SULLIVAN

ORDERED: That the City Council shall place the attached "City Council Mission and Priorities" on its calendar for quarterly discussion; and be it further

ORDERED: That the City Manager be and hereby is requested to prepare a summary list of his goals and objectives to be placed on the City Council calendar for quarterly discussion, along with the City Council's goals.

In City Council June 9, 1997

Adopted by the affirmative vote of nine members.

Attest:- D. Margaret Drury, City Clerk.

A true copy;

A handwritten signature in cursive script, reading "D. Margaret Drury".

ATTEST:-

D. Margaret Drury
City Clerk

CITY COUNCIL MISSION AND PRIORITIES

Mission: To maintain Cambridge as one of the most liveable Cities of America where the quality of life is exceptional and diversity informs the fabric of our daily living.

- Priorities:**
1. Housing
 - a. Immediate short-term goal is to assist existing tenants and expiring use tenants;
 - b. Long term goal is to increase the availability of low/moderate income housing to 2,000 units by the year 2007.
 2. Delineate funding priorities for infrastructure capital budget including Water Treatment plant, police station, library, schools, housing, sewer/water and assisted living for low/moderate income elders.
 3. Develop truck routes and traffic patterns to protect Residential Areas.
 4. Get the story out
 5. Increase workforce training
 6. Broaden citizen involvement

Discussion of these items will be scheduled as part of the agenda four times per year on the third regularly scheduled City Council meeting of that month, to wit:

September 22, 1997

December 15, 1997

March 16, 1998

June 15, 1998

City of Cambridge

The Rules Committee held a public meeting on May 27, 1997, beginning at 7:25 p.m. in the Ackermann Room for the purpose of discussing proposed amendments to the City Council Rules regarding the order of the meeting and the agenda and any other business before the committee.

Present at the hearing were Councillor Timothy J. Toomey, Jr., Chair of the Committee, Councillor Francis H. Duehay, Councillor Michael A. Sullivan, Councillor Katherine Triantafillou, and City Clerk D. Margaret Drury.

Councillor Toomey convened the hearing and explained the purpose. He noted that there were three items before the committee.

The committee thereupon considered the first item, Attachment A, an order sponsored by Councillor Davis and co-sponsored by Vice Mayor Born, Mayor Russell and Councillor Triantafillou, that the City Council consider a change in the agenda to separate the honorary orders from orders relating to improving city services or setting policy.

There was discussion relating to the time pressures of the 5:00 p.m. Thursday deadline for submission of orders for an agenda that must be in final form for the printer at 8:30 a.m. on Friday. Councillor Duehay moved that the proposal not be recommended, and the motion passed on a voice vote with out any objection.

Councillor Toomey then moved to the proposed change in Rule 23 to place the City Manager's agenda at the end of the meeting, (Attachment B). He explained that he developed this proposal after a meeting in which an item on the charter right list which clearly needed the Manager present for informed Council discussion came up after the City Manager's agenda and so the Manager was not present for the matter.

Councillor Duehay moved that City Manager be invited to the next Rules Committee meeting to discuss the proposed change. He agreed that there are times when the City Manager needs to be at the meeting after his agenda has been disposed of the question for him is whether the City Manager needs to be there for the entire meeting. He said that he does not believe that the City Council should make a practice of questioning the City Manager about orders that have not yet been adopted, except in the case of an emergency.

It was agreed that the item will be held for the next meeting and that the City Clerk will do research about other cities to see whether the City Manager stays for the entire meeting. Councillor Toomey added that he would like the City Manager to hear first hand the reasoning and reasons for the orders the Council adopts.

Councillor Triantafillou said that she is not sure that it is inappropriate for the City Manager to be involved in answering some questions at the time the order is under discussion. If the City Manager waits nine months to respond to the order, then, effectively there is no answer. However, she does not necessary want the staff there until midnight. As the City's administrator, the City Manager should be able to answer many general questions about the City without additional research.

Councillor Duehay stated there are many things that the City Manager can answer, but in terms of the order of the meeting, he believes it is often better for the City Council to discuss it after there has been a written report from the City Manager and his staff. Councillor Duehay said that he likes the idea of the City Manager being in the building and hearing the comments of the City Council, and he wants an opportunity for the committee to discuss this issue with the City Manager to find a solution that works for all.

The discussion then turned to Councillor Triantafillou's proposed order that there be a place on the agenda for discussion of goals and objections. (Attachment C).

Councillor Duehay said that what is really under consideration is having some way to check in on the City's progress with respect to the goals that the City Council and City Manager have set. He noted that the goals in Attachment C seem very general.

Councillor Toomey asked how the City Council can measure progress on these goals as stated. He asked whether there is a different, more specific and measurable way to phrase the goals.

Councillor Triantafillou noted that the present phrasing was adopted by the City Council and was the outcome and output of its goal setting meetings last fall.

Councillor Duehay stated that this is really a subcommittee assignment, not for lengthy discussion at City Council meetings. This current list of goals is confusing.

Councillor Triantafillou said that the problem is that the final session with Roberta Miller did not happen.

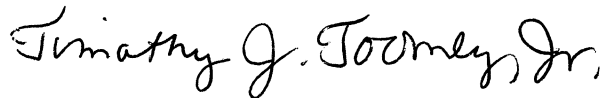
Councillor Duehay stated that he would like to have a section on the agenda that reminds the City Council of their goals. He suggested certain editorial changes to stress the most specific goals. The changes were accepted by the committee and appear in Attachment D. He moved that the committee report to the City Council that it has edited the goals and objectives and recommends that they appear on the City Council unfinished business, like the awaiting report list each week, for quarterly discussion by the City Council. The committee agreed without objection.

Councillor Duehay moved the committee recommend that the City Council ask the City Manager to summarize his goals for similar placement on the calendar. On a quarterly basis, a portion of the City Council meeting will be set aside for the discussion of goals, benchmarks and objections.

Councillor Duehay said that the Committee should also recommend that the Government Operations Committee and/or the Mayor continue to work on the goal-setting process on which enormous progress was made last fall.

The meeting was adjourned at 8:00 p.m.

For the Committee,

A handwritten signature in black ink that reads "Timothy J. Toomey, Jr." in a cursive script.

Councillor Timothy J. Toomey, Jr. 
Chair



City of Cambridge

45.

IN CITY COUNCIL

May 5, 1997

COUNCILLOR DAVIS
VICE MAYOR BORN
MAYOR RUSSELL
COUNCILLOR TRIANTAFILLOU

ORDERED: That the City Council consider a change in the agenda to separate the honorary orders from orders related to improving city services or setting policy.

In City Council May 5, 1997

Adopted by the affirmative vote of nine members.

Attest:- D. Margaret Drury, City Clerk.

A true copy;

D. Margaret Drury

ATTEST:-

D. Margaret Drury
City Clerk

REFERRED TO THE RULES COMMITTEE.



City of Cambridge

9.

IN CITY COUNCIL

March 24, 1997

COUNCILLOR TOOMEY
COUNCILLOR REEVES

ORDERED: That Rule 23 of the City Council Rules shall be amended to read as follows:

ORDER OF BUSINESS

Rule 23. At every regular meeting of this City Council the order of business shall be as follows:

1. Reading of the record, if requested by the City Council;
2. Public comment - the procedure is as follows:
An individual may in person or via telephone to the City Council Office on Mondays from nine o'clock (9:00) A.M. to three o'clock (3:00) P.M.; or in person from five o'clock (5:00) P.M. to six o'clock (6:00) P.M. via a sign up sheet available in the Sullivan Chamber indicate their desire to comment before the City Council on any matter on the agenda of the evening regardless if a Councillor exercises his or her Charter Right on a particular matter prior to Public Comment;
3. Motions for Reconsideration;
4. Consent Communications (petitions, memorials, and other communications from citizens, employees and others);
5. Consent orders and resolutions;
6. Committee Reports;
7. Communications and Reports from City Officers;
8. Unfinished business from preceding meetings
 - a. Charter rights
 - b. On the Table
 - c. Unfinished Business

9. Non-consent Communications (petitions, memorials and other communications removed from the Consent Communication Agenda by request of a member of the City Council or placed initially on the Non-consent list because the communication includes a request to speak to the City Council at its meeting;
10. Motion, orders or resolutions which have been removed from the Consent Order Agenda by request of a member of the City Council;
11. Manager's Consent Agenda;
12. Communications from the City Manager (Manager's Non-Consent Agenda.)

REFERRED TO THE RULES COMMITTEE.



City of Cambridge

30.

IN CITY COUNCIL

February 10, 1997

COUNCILLOR TRIANTAFILLOU
COUNCILLOR REEVES

RESOLVED: That the City Council adopt the following mission and goals statement for 1997:

Mission: To maintain Cambridge as one of the most liveable Cities of America where the quality of life is exceptional and diversity informs the fabric of our daily living.

Goals:

1. Maintain public safety;
2. Maintain infrastructure;
3. Maintain diversity;
4. Maintain efficient/effective services, including increased access and better enforcement and interdepartmental coordination in the areas of domestic violence, AIDS and drugs;
5. Maintain fiscal stability;
6. Educate the public about what the City has done and is doing to reach these goals;

Priorities:

1. Housing
 - a. Immediate short-term goal is to assist existing tenants and expiring use tenants;
 - b. Long term goal is to increase the availability of low/moderate income housing to 2,000 units by the year 2007.
2. Delineate funding priorities for infrastructure capital budget including Water Treatment plant, police station, library, schools, housing, sewer/water and assisted living for low/moderate income elders.
3. Truck Routes and traffic patterns to protect Residential Areas.

Programmatic Focus:

1. Youth;
 - a. Renew faith in high school;
 - b. Safety zones for schools;
 - c. Junior College;
 - d. Family Festivals;
 - e. Preschool children.
2. Adoption of Sustainable Growth Policy/Planning;
3. Redevelopment issues;
4. Traffic and Transportation;
5. All programmatic issues should be mindful of trees, the natural environment, historic preservation and establishing Cambridge as an "arts city."

Thematic Goals:

1. Get the Story Out - educate public about what we already do and have done;
2. Maintain and increase Community input - celebrate an activated and involved citizenry;
3. Workforce training - continued diversity development;

and be it further

RESOLVED: That a new section of the Agenda be added which shall be referred to as **Goals and Benchmarks**. The purpose of this section is to contain a copy of the goals the Council adopts as well as the goals and objectives put forth by the manager. On a monthly basis, the council shall spend at least one hour of the regularly scheduled meeting discussing the Goals with the City Manager, what steps we have taken to advance those goals; and be it further

RESOLVED: That a working group of the Council draft benchmarks for assessing our success throughout the year.

CHARTER RIGHT EXERCISED BY MAYOR RUSSELL.

MISSION AND PRIORITIES

Mission: To maintain Cambridge as one of the most liveable Cities of America where the quality of life is exceptional and diversity informs the fabric of our daily living.

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Committee Report #3

S-362

A report was received from the Rules Committee for a meeting held on May 27, 1997 for the purpose of discussing proposed amendments to the City Council rules regarding the order of the meeting and the agenda and any other business before the Committee.

In City Council June 9, 1997

Report
accepted
Recommendations
adopted.

PLACED ON FILE

on motion of
Councillor Toomey