



CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139
Tel. 876-6800

EXECUTIVE DEPARTMENT
JAMES L. SULLIVAN
City Manager

MEMORANDUM

TO: Block Grant Advisory Committee
FROM: James L. Sullivan, City Manager
SUBJECT: City Manager's Tentative Program for Block Grant
Year #4 (Fiscal 1978-79)
DATE: December 16, 1977

1. Please find enclosed a listing of my tentative project and program recommendations for the Fourth Year Block Grant Program. This listing includes all project proposals. Those recommended by me for funding are noted in the column labeled "City Manager's Program."
2. There will be a public hearing on Wednesday, December 21, 1977, at 7:30 p.m., in the City Council Chambers, to provide citizens and other interested persons with an opportunity to express their views on this tentative Community Development Program (Fourth-Year Block Grant Program).
3. This week we received notification from HUD that the City's Fourth Year Block Grant allocation is now estimated at \$3,367,000. This figure is \$237,000 less than the \$3,604,000 figure we were given by HUD in June and have utilized throughout the application process. (We are of course attempting to restore the "lost" funds, but the reduction is legitimate, from HUD's point of view, and a change is unlikely). While the tentative program absorbs some of this loss through a reduced contingency reserve, most project categories have suffered some reduction, compared to the figures we have been working with.
4. As is inevitable in a situation where needs exceed resources, many good projects are not recommended for funding. In fact, in comparison with previous years, nearly all project proposals were well-conceived and reflect legitimate needs. Consequently, some very difficult decisions had to be made. I feel my recommended program demonstrates a balanced approach to the variety of problems facing the City, consistent with the objectives of the Block Grant Program.
6. There is a firm rationale behind each decision I made, but, in most cases I have not used the "comment column" to explain this rationale, as space is insufficient. If you have any questions about my reasoning that you want answered prior to Wednesday's hearing, please contact Peter Helwig, Deputy Block Grant Coordinator, at 876-6800, ext 348.
7. Again I thank you for the time and effort you have expended, and the important contributions you have made, in assisting us during the Fourth Year Application Process. Your contributions are not only appreciated by city staff, but are recognized by the federal government as particularly noteworthy.

1.

CITY MANAGER'S			
PROGRAM	REQUESTED		COMMENT
<u>PRIVATE HOUSING REHAB</u>	1,046,000		
H-I-1 North Cambridge Housing Rehab	65,000	65,000	
H-I-2 RCCC	111,000	262,000	HIP only; paint program in H-I-13, special projects
H-I-4 Homeowner's Rehab	210,000	265,000	HIP only; paint program in H-I-13 Special Projects
H-I-5 Historic Preservation Grants	40,000	40,000	
H-I-6 Just-A-Start	150,000	250,000	
H-I-8 HIP, Neigh 1 & 3	200,000	200,000	
H-I-12 Riverside NIP	45,000	45,000	
H-I-13 Special Projects -Paint, deleading, winterization, Revolving Loan Fund, Targeting	125,000		
H-I-14 312 Loan Program (CDD)	100,000		
H-I-3 Huron Ave. Seed Money			
H-I-7 312 Loan Program (CRA)		150,000	See H-I-14
H-I-9 HIP North Cambridge (CRA)		100,000	See H-I-1
H-I-10 Acquisition/Reloc. Outside Well-Harr. (CRA)		40,000	Adequate Funding currently Available
H-I-11 Deleading (CRA)		25,000	See H-I-13

2.	CITY MANAGER'S PROGRAM	REQUESTED	COMMENT
PUBLIC HOUSING	200,000		
H-II-1 Public Housing Modernization	130,000	300,000	
H-II-2 Tenant Management	70,000	72,000	
OPEN SPACE RENOVATION	100,000		
C-I-9 General Open Space Improvement	100,000	100,000	
C-I-1 Rindge Field Improvements		35,000	See C-I-9
C-II-2 Lincoln Park			See C-I-9
C-I-3 Environmental Beautification (Just-A-Start)		10,000	See C-I-9
C-I-5 Margaret Fuller-Yard Improvements		27,000	To be planned as part of Neighborhood Four Parks and Playgrounds (C-II-4)
C-I-6 Permanent Pool-Harvard St.		50,000	" "
C-I-7 Development of Public Spaces		--	See C-I-9
C-I-8 Gore St. Little League		25,000	See C-I-9

3.

CITY MANAGER'S

	PROGRAM	REQUESTED	COMMENT
<u>OPEN SPACE ACQUISITION/DEV.</u>	<u>\$310,000</u>		
GENERAL ACQUISITION/DEV. POOL: Fund, as required, in the following order of priority:	310,000		
C-II-6 Clarendon Park (Completion)		60,000	
C-II-4 Neigh. 4 (Acquisition/Dev)		100,000?	
C-II-5 Sacramento Field (Acq.)		100,000?	
C-II-7 Inman Triangle (Acq.)		50,000?	
C-I-4 Rindge Field connection(Acq.)		20,000	
C-II-2 Margaret Fuller-Neigh. Hse Park		59,000	To be planned as part of C-II-4
C-II-3 City Entrance Project (209 Broadway)		75,000	
CHI-8 Neigh. 3 Park		100,000	
<u>STREET IMPROVEMENTS</u>	<u>\$100,000</u>		
C-III-3 General Street Impr. Program	100,000	100,000	
C-III-2 Improve Public Ways (N. Camb)			See C-III-3
<u>SIDEWALKS/STREET TREES</u>	<u>200,000</u>		
C-IV-8 General Sidewalk Improvement Program	200,000	200,000	Includes \$30,000 for street trees and \$20,000 for Spot Rehabilitation Program
C-IV-1 Essex Street			
C-IV-2 Wood Street		5,000	See C-IV-8 See C-IV-8

CITY MANAGER'S
PROGRAM

REQUEST

COMMENT

C-IV-4 B & M RR Crossing		250,000	MBTA Responsibility; negotiations underway
C-IV-5 Street Furniture (Arts Council)		50,000	
C-IV-6 Ornamental St. Lighting		90,000	
C-IV-7 Oxford St. Trees		3,000	See C-IV-8
NEIGHBORHOOD BUSINESS DISTRICTS	50,000		
- General Neighborhood Bus. Dist. Impr. (reserve \$15,000 for C-VI-1 Riverside Cambpt Bus. Dist.)	50,000		
TRANSPORTATION	50,000		
C-V-1 E. Camb. Bypass (Design)	50,000	150,000	Remainder from Parking Fund
NEIGHBORHOOD FACILITIES	71,000		
C-VII-17 Walden Sq. Teen Center	50,000	50,000	
C-VII-1 East End House	16,000	50,000	
C-VII-5 Boys Club	5,000	15,000	Current year allocation of \$10,000 still available
C-VII-2 Riverside/Cambpt Adult Ctr. (808)		5,000	
C-VII-4 Margaret Fuller-Darkroom		6,000	
C-VII-6 Group School		39,000	
C-VII-7 COPA Headquarters		50,000	
C-VII-8 Rindge Shelter Lockers			

CITY MANAGER'S PROGRAM		REQUEST	COMMENT
C-VII-9 Newtowne Court Gym		\$24,000	
C-VII-10 Margaret Fuller Auditorium		16,000	
C-VII-12 Golf Course Maint. Bldg.		25,000	Ineligible
C-VII-13 Multicultural Arts Center		50,000	Needs Firm program
C-VII-15 Renovations to YMCA		50,000	
C-VII-16 KLH Day Care		7,000	
C-VII-18 Haitian Community Center		50,000	City will attempt to provide space.
C-VII-19 Central School		5,000	
<u>COMPREHENSIVE NEIGHBORHOOD STABILIZATION</u>	\$300,000		
C-VII-3 Wellington Harrington	300,000	520,000	Funds to be held in reserve pending outcome of urgent needs application.
C-VII-1 N. Cambridge		25,000	
<u>PUBLIC SERVICES</u>	50,000		
P-I-1/9 Better Parks & Playroads (incl. Neigh. 4)	20,000	24,000	
P-I-3 Residents Recycling	30,000	60,000	
P-I-2 Envir. Maintenance Enforcement		24,000	
P-I-4 Police Community Relations		10,000	
<u>HUMAN SERVICES</u>	188,000		
P-II-7 Elder Food Van	7,000	14,000	
P-II-11 Human Services Planning (CCS)	12,000	20,000	
P-II-15 COPA Family Life	25,000	25,000	

6.	CITY MANAGER'S PROGRAM	REQUEST	COMMENT
P-II-19 Eldervan	12,000	15,000	
P-II-25 Tenant Services Program	52,000	52,000	
P-II-30 Child Care Resource Center	30,000	40,000	
--Arts Projects - priorities to be determined by Arts Council	50,000		
P-II-1 Ballet Instruction		5,000	
P-II-2 Theatre Training Workshop		6,000	
P-II-3 Young Musical Theatre		30,000	
P-II-4 Cultural Enrichment Program		3,000	
P-II-6 Community Arts Drop In		3,000	
P-II-8 Neigh. Concerts		2,000	
P-II-9 Community Chorus		4,000	
P-II-10 Free Instrumental Study		30,000	
P-II-16 Articulture		30,000	
-----Riverfestival		20,000	
P-II-24 Services to Elderly	(35,000)	35,000	Contingency reserve pending Elderly Services study.
P-II-5/28 Teen Camping/sanctuary		30,000	
P-II-13 ECHO		12,000	
P-II-17 Services to Hispanic Community		25,000	Funds from year 1 available when firm program organized
P-II-18 Elderly Housing Assistance		16,000	
P-II-26 CASTLE (After School Program)		15,000	
P-II-27 Human Service Program (YMCA)		30,000	

7.	CITY MANAGERS PROGRAM		COMMENT
P-II-20 Neigh. Health System/counselling		150,000	
P-II-21 On Call Triage System		102,000	
P-II-22 Home Care for Elderly		102,000	
P-II-23 Neigh. Health Centers/Admin. Support		214,000	
P-II-24 CHAMA (Haitian Community)		6,000	City attempting to provide Space.
<u>ECONOMIC DEVELOPMENT</u>			
P-III-1 Training/Manuf/Marketing complex		100,000	
P-III-2 Camb. Economic Dev. Program		155,000	Funds being made available from other sources
<u>PLANNING/ ZONING STUDIES</u>	155,000	155,000	
<u>BLOCK GRANT PROGRAM ADMINISTRATION</u>	340,000		
- C DBG General Management	200,000	200,000	includes \$30,000 for audit.
- Project Execution	140,000	140,000	
<u>CONTINGENCY (6%)</u>	203,000		
<u>TOTAL</u>	<u>3,367,000</u>		

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