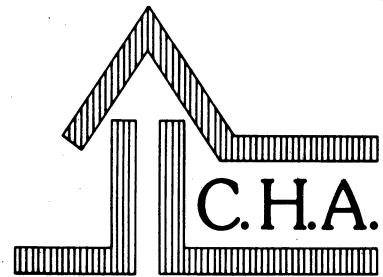


CAMBRIDGE HOUSING AUTHORITY



C A M B R I D G E
M A S S A C H U S E T T S
02139
(617) 864-3020

April 24, 1978

Mr. James Sullivan
City Manager
City of Cambridge
Cambridge, MA

Dear Mr. Sullivan:

As I complete more than three years of enormously satisfying and exciting work at the Cambridge Housing Authority, I want to take the opportunity to thank you and the City for the indispensable support and assistance you have provided to this agency.

From my own experience in other cities, and from my discussions with other directors around the state and throughout the country, it is apparent that the kind of competence and commitment that characterizes City government in Cambridge today is a rare thing. Much of what has been accomplished at the Cambridge Housing Authority would have been impossible without the leadership you have exercised on our behalf. HUD, DCA, the Ford Foundation and numerous other public and private agencies have expressed to me their admiration for a city government that not only talks about supporting city agencies, but produces real support as well. Much of the increased state and federal funding that has allowed us to improve conditions in many developments has resulted in major part from recognition of the laudable role of the City in supporting C.H.A. activities. Your commitment has proven itself to be a wise investment, which has produced returns many times over for the C.H.A. and the City of Cambridge.

Most important, of course, has been your support and that of the City Council for thoughtful, prudent, but diverse leadership on the Board of the C.H.A. This has allowed the C.H.A. to approach the difficult, and sometimes unpleasant problems of being a landlord in a manner that reflects the interests of the resident community and the citizens of Cambridge, rather than the power or

Mr. James Sullivan

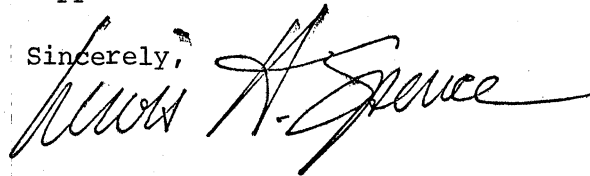
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April 24, 1978

influence of particular individuals. If progress has been made towards increased stability in public housing, and if housing developments today are increasingly part of a City-wide effort to strengthen and revive the City's neighborhoods, this reflects your commitment to making the Housing Authority an agency in which Cambridge can take pride.

Again, my thanks for your invaluable support.

Sincerely,

A handwritten signature in dark ink, appearing to read "Lewis H. Spence". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

Lewis H. Spence
Executive Director

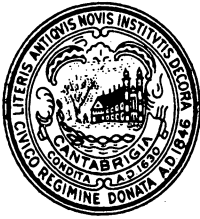
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OFFICE OF THE
CITY MANAGER



CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139
Tel. 876-6800

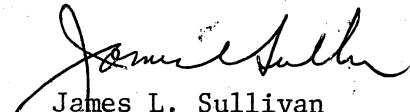
EXECUTIVE DEPARTMENT
JAMES L. SULLIVAN
City Manager

May 1, 1978

To the Honorable, the City Council:

Enclosed please find copy of a self-explanatory communication from Lewis H. Spence, Executive Director of the Cambridge Housing Authority.

Very truly yours,


James L. Sullivan
City Manager

JLS/mbf
Enc.

8-183

RE: communication from Lewis H. Spence,
Executive Director of the Cambridge Housing
Authority.

In City Council,
May 1, 1978

5/1/78

Placed on File-