

JACQUELINE MARIE WRIGHT
354 Prospect Street
Cambridge, MA. 02139
(H) (617) 661-4123 (W) 349-6540

EDUCATION:

9/86 - 5/88

Lesley College, Cambridge, MA. Bachelors Degree in Education,
Concentration: Elementary Education, K/6. Certification # 285416.

9/85 - 5/86

Roxbury Community College, Boston, MA. Associate's Degree in Science,
Concentration: Early Childhood Education. Pre-School/K-1

1/81 - 6/85

Roxbury Community College, Boston, MA. Certificate in Early Childhood
Education, Concentration: Pre-School, K and 1

EDUCATIONAL EXPERIENCE:

Teacher-Cambridge School Department, Follow Through Program,
September 1988 to present. Grades K/1 and K. As an alternative
teacher I am responsible for implementing an individualized curriculum
through multicultural units using interdisciplinary approaches. As
well as a curriculum set up by the Cambridge School Department and the
Follow Through Program.

Teacher-Massachusetts Migrant Education Program, Extended Day Program,
1990 to present. Grades K - 6. I work with an assistant to provide
homework help and language enrichment activities to migrant students
in an after school program.

Creative Writing/Computer Instructor-Massachusetts Migrant Education
Program, Summer Program, 1990 to present. Grades Pre-School - 10 . I
work with students to enrich their writing and language abilities
through the use of computers.

Assistant Teacher-Cambridge School Department, Follow Through Program,
September 1981 to June 1988. Maynard School, Grade K. Tobin School
Grades K, K/1 and 3. I assisted teachers in implementing an
individualized curriculum as well as a curriculum set up by the
Cambridge School Department and the Follow Through Program.

Student Teacher-Cambridge School Department, Follow Through Program,
January to May 1987. Grades 1/2. As a student teacher I worked in a
classroom with a teacher and an assistant teacher. I planned and
implemented whole-group, small-group and individual lessons as well as
a social study unit.

Assistant Teacher

Cambridge Head Start Program, January 1980 to June 1981. Pre-School. I
assisted a teacher in implementing a language and social development
curriculum for children ages 2.9 to 5 years old.

PROFESSIONAL DEVELOPMENT:

Two-Way bilingual Conference
Bringing Outdoor Experiences to the Classroom
Intergrating Math Concepts Into Daily Activities
Conseling Methods and Interviewing Techniques
American Folk Art and Crafts
Science Distance Learning Project
Multicultural Approach to Learning Through the Use of Crafts
Bank Street Institute Bank Street College of Education
C.P.R./First Aid
The Family
Introduction to Computers Part I and II
Conversational Spanish Part I and II
Cambridge Oral History Center
Science for a Elementary Program
Calligraphy
Alcohol and Drug Abuse Prevention
Building a Core Curriculum
Crafts in the Primary Grades
Teaching Basic Skills Through Cooking
Using Maps, Globes and Atlases in a Changing World
Ideas For Teaching About Population Issues

OTHER EMPLOYMENT:

The Galef Institute, Research Assistant
Lesley College, Computer Lab Assistant
Roxbury Community College Recruiting Officer
Roxbury Community College, Clerical Assistant
Cambridge Camping Association, Counselor
Townsend Nursing Home, Assistant Nurse

PRESENTATIONS:

Massachusetts Migrant Education Program, Parent Training and Empowerment Workshop, "Reading and Language Arts Activities that Works Part 1 and 2." 1991

Massachusetts Migrant Education Program, Summer Staff Training Program, "Cross Age Tutoring and Whole Language," "Whole Language and Make and Take Activities." 1991

VOLUNTEER INVOLVEMENTS:

Minority Affairs Comettee
Concern Black Staff
R. C. College/Lesley College, Mentor
Cambridge School Department Interviewing Committee
Follow Through Proposal Writing Team
Follow Through Budget Committee
Follow Through Grievance Committee
Girl Scout Group Leader
Cub Scout Group Leader

January 3, 1992

Ann Gardner
Office of the Health Commissioner
1493 Cambridge Street
Cambridge, MA 02139

Dear Ms Gardner:

Please consider this letter an expression of my desire to become a member of the City of Cambridge's Health Policy Board (the "Board"). You will find enclosed a copy of my resume which will highlight professional positions and activities which I believe make me a solid candidate to sit on the Board as either a non-health professional or as a consumer.

I am a native of Cambridge, having grown up primarily in Cambridgeport. I graduated from Cambridge High and Latin School in 1976. After having lived outside of the City since 1979, I have recently returned- newly married- to Cambridgeport, and am ready to get involved with the community. My wife and I currently receive our health care at the Cambridgeport Health Center.

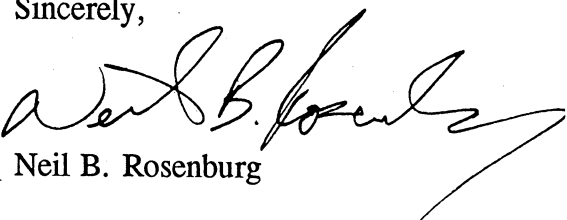
As an Analyst with the Massachusetts Health and Educational Facilities Authority (the "Authority"), a quasi-public, independent agency which assists Massachusetts' not-for-profit hospitals gain access to low-cost capital, I have been exposed to a myriad of health policy issues. Significant changes in health policy at the federal, state or local level directly effect hospitals that we at the Authority are mandated to serve.

From 1984 to 1989, I was fortunate to be a member of the Board of Directors of Lynn Community Health Center ("LCHC"), a fine organization located in a medically underserved area of Lynn, Massachusetts. LCHC did what it could to facilitate access to health care to those in need without respect to the ability to pay; public health, preventive care and community education were important foci; the cost of care was reasonable; the quality of care was stressed.

I believe that we as a society are entering an era which will be marked by sweeping reform of the health care system. Universal access, managed care, insurance reform and health care rationing are just some of the issues policy makers will have to tackle as they attempt to curtail the growth in health care expenditures. At the same time, however, they'll have to find a way to enhance the overall performance of the system in terms of outcomes, and improve upon the general health of our citizenry.

I hope that you consider favorably my request to be a part of the Board.

Sincerely,



Neil B. Rosenberg

NEIL B. ROSENBERG

21 Cottage Street
Cambridge, MA 02139
(617) 868-3358

EXPERIENCE:

ANALYST, August, 1989 to Present
Massachusetts Health and Educational Facilities Authority, Boston, MA.

Assist in analyzing the operational and financial viability of potential borrowers for agency which was established by the Massachusetts Legislature for the purpose of assisting the Commonwealth's hospitals, colleges, cultural institutions, and schools for the handicapped gain access to needed capital via the issuance of bonds; monitor the performance of borrowers, acting as liaison with respect to compliance matters; produce quarterly "watch list" reports on "troubled" hospitals; prepare annual reports on the status of the Authority's respective college and hospital portfolios; produce various other reports as requested by senior staff and the Board of Directors; maintain many of the Authority's data bases.

SUPERVISOR, July 1987 - September 1988
Greater Lynn Senior Services, Inc., Lynn, MA.

Supervised 6 to 11 Case Managers; hired, trained and regularly reviewed employees; developed innovative client intake and billing systems; chaired agency-wide committee on employee development. Resigned in order to attend graduate school full-time.

PROTECTIVE SERVICES WORKER, July 1984 - July 1987
Greater Lynn Senior Services, Inc., Lynn, MA.

Developed and implemented service plans to benefit elderly persons suffering from abuse; spoke before numerous community/professional groups on the subject of elder abuse.

HOME CARE CASE MANAGER, July 1983 - July 1984
Greater Lynn Senior Services, Inc., Lynn, MA.

Planned and implemented service plans for elders in need of Home Care services.

EDUCATION:

M.B.A.: Finance, June 1989
Northeastern University, Boston, MA.

B.A.: Sociology, January 1982
University of Massachusetts, Boston, MA.

**PROFESSIONAL
ACTIVITIES:**

MEMBER, BOARD OF DIRECTORS, Boston Senior Home Care, Inc., Boston, MA.
November 1990 to Present

Offices Held: TREASURER, November 1990 to Present

MEMBER, BOARD OF DIRECTORS, Lynn Community Health Center, Lynn, MA.
October 1984 - October 1989

Offices Held: PRESIDENT, November 1988 - October 1989
SECRETARY, November 1987 - October 1988
TREASURER, November 1985 - October 1987

PERSONAL:

Enjoy music and sports.

REFERENCES:

Furnished upon request

received 1/17/92

Carmen Pacheco Medeiros
168 Webster Avenue
Cambridge, MA 02141

Telephone: (617) 646-3537
Marital Status: Widow

EDUCATIONAL BACKGROUND:

- 1975 - received Bachelor of Science in Education from Boston State College.
- 1978 - received Master of Education from Boston University.
- 1979 - received fifteen credits from Boston University.
- 1980 - received fifteen credits from Boston State College, Emmanuel College, Lesley College, and Cambridge School Department. Masters plus 30 credits.
- 1982 - Practicum in Azorean Studies certificate University of the Azores.
- 1986 - attended a Seminar in Portuguese language and culture at the University of the Azores.
- 1974 to present - I have taken many workshops in writing to Read Science, Two-Way Bilingual Education, Multi-Cultural Education, Cooperative Learning, Child Development, and Early Childhood Forums. I have attended numerous local and regional conferences, Mabe, Tesol, Matsol, CTA and Kindergarten.

WORK EXPERIENCE:

- 1974 to present - Cambridge School Department, Bilingual Kindergarten teacher.
- 1979 - 1980 - Cambridge School Department, Teacher-in-Charge.
- 1971 - 1974 - Head Start Inc., Head Teacher.
- 1982 - 1983 - Cambridge School Department, Teacher-in-Charge.
- 1988 to present - Teacher in the Portuguese Bilingual Homework Center.

SPECIAL SKILLS:

- Fluent in both Portuguese and English languages.
- Ability to communicate and organize parent involvement.
- Good communication skills with parents, children and colleagues.
- Ability to serve as a Liason between Bilingual and Monolingual Educators at the Harrington School.

VOLUNTARY COMMUNITY EXPERIENCE:

- 1974 - 1976 - C.E.O.C. Board of Directors.
- 1977 - 1981 - E.C.E.C., member of the committee.
- 1979 - 1982 - President of Portuguese American Cultural Society.
- 1982 - Member of Cambridge-Coimbra Sister City Steering Committee.
- 1982 to present - CTA - representative for Harrington School.
- 1977 to present - Portuguese American Culture Society: Board of Directors and President 1979-1982.
- 1971 - 1990 - C.O.P.A. Board of Directors and recording Secretary and now Vice-President.
- 1970 to present - Member and President of the Day of Portugal committee.
- 1987 to present - Member and President of the Luso American Organization.
- 1974 - 1980 - C.E.O.C. Board of Directors.
- 1985 to present - Cambridge Guidance Center: Board of Directors.
- 1985 to present - Board of Directors for Lodge No.2 Portuguese Continental Union.
- 1985 - 1988 - Member of Scholarship and Cultural Committee of Portuguese Continental Union.
I am a member of various committees at the Harrington School: Advisory Board, Multicultural, Key Results, Discipline, Writing to Read and Detention.
- 1985 - 1988 - CCD Teacher at Saint Anthony's Portuguese Church.
- 1991 - Present - Member of Consortium Board of Health of the city.

received 1/24/92

January 21, 1992

Ann Gardner
Office of the Commissioner
1493 Cambridge Street
Cambridge. MA 02139

Dear Ms. Gardner,

I would like to be considered for appointment to the Cambridge Health Policy Board. As you can see by my enclosed resume, I have had extensive experience in public health and the development of health policy. As a resident of Cambridge for twenty years, I would like a chance to use my experience and skills and be involved on a local level in the important health issues facing Cambridge.

I have special expertise in health care financing including an understanding of the past and current hospital payment systems and their implications for an institution like Cambridge City Hospital; of AIDS and substance abuse; primary care; and the financing and regulation of quality in long term care institutions such as the Neville Manor Nursing Home. In addition, I have worked in the health field as a part of two Administrations - the Dukakis and Weld Administrations - and have significant experience working both within the the legislature as an aide to State Senator George Bachrach and with the legislature on behalf of the Department of Public Health. I can bring to the Board the latest information on state policy and budget developments and suggestions for influencing the process on behalf of the City of Cambridge.

And finally, I am a registered nurse and know what it is like to work on the front lines with patients and their families.

I look forward to hearing from you. Thank you and the Board for considering me.

Sincerely,


Mary Ann Hart

MARY ANN HART, R.N.
131 Antrim Street
Cambridge, Massachusetts 02139
(h) (617) 864-0606
(w) (617) 727-0201

PROFESSIONAL EXPERIENCE

March 1991 - Chief of Staff, Massachusetts Department of Public
Present Health, Boston, MA

Directs the department's senior staff in the implementation of agency goals and objectives. Acts as spokesperson for the Commissioner and agency on internal and external matters.

October 1989 - Director, Office of Public Health Education and
March 1991 Information, Massachusetts Department of Public Health, Boston, MA

Acted as the department's chief spokesperson with the media and public. Responsible, with Division Directors, for the development and implementation of public health campaigns on issues such as AIDS, substance abuse, health promotion and disease prevention, and infant mortality.

July 1988 - Assistant Commissioner, Community Health Programs,
October 1989 Massachusetts Department of Public Health, Boston, MA

Managed the department's Community Health Center Programs: the Massachusetts Women, Infants and Children's Supplemental Nutrition (WIC) Program, the Primary Care Division and the Division of Substance Abuse Services. Responsible for administration of over 100 million dollars in state and federal funds and supervision of over 60 staff. Bureau accomplishments have included the expansion of drug treatment services to half of the state's estimated 40,000 drug addicts and the implementation of an infant formula price enhancement system to maximize WIC food dollars and expand WIC participation.

January 1985 - Director, Office of Health Policy, Executive Office
July 1988 of Human Services, Boston, MA

Managed all aspects of the health policy unit within the Human Services Secretariat. Responsibilities included the development of Governor Dukakis' "Health Care for All" legislation and management of the Administration's response to AIDS. Directed many health policy and planning initiatives for the Executive Office of Human Service's 17 agencies, including but not limited to the Departments of Public Health, Public Welfare, Mental Health, Social Services, and Corrections.

May 1984 - Acting Executive Director, Massachusetts Nurses'
January 1985 Association, Boston, MA

Managed all aspects of this 13,000 member professional association and collective bargaining agent for professional nurses and health care workers. Fiscal responsibilities included administration of a 2 million dollar budget and supervision of 36 staff.

January 1983 - Chief Aide, State Senator George Bachrach
May 1984 D-Watertown), Watertown, MA

Responsibilities included supervision of Senate staff; establishment of legislative priorities and agenda; drafting legislation and preparing testimony; working with the Health Care and Human Services Committees; and the development and implementation of lobbying strategies to accomplish goals. Was the senator's chief spokesperson to legislative colleagues, executive departments, the media, and all state and community agencies.

September 1982 - Staff Fundraiser, Barney Frank for Congress
November 1982 Committee, Brookline, MA

June 1982 - Campaign Coordinator, George Bachrach for State
September 1982 Senate Committee, Watertown, MA

1980 - 1981 Community Organizer and Fundraiser, MORAL (the Massachusetts Affiliate of the National Abortion Rights Action League), Boston, MA

September 1980 - Staff, Senator Robert McCarthy for Congress
November 1980 Committee, Bridgewater, MA

1978 - 1980 Staff Nurse, Boston Hospital for Women and Brigham
and Women's Hospital, Boston, MA

1977 -1978 Staff Nurse, Diabetes Unit, New England Deaconess
Hospital, Boston, MA

1975 -1977 Staff Nurse, Moffitt Hospital, University of
California Medical Center, San Francisco, CA

OTHER AFFILIATIONS

1989 - Present Board Member, Boston Health Care for the Homeless

1989 Advisory Committee, Boston Pediatric AIDS Project

1987-1988 Board Member and Program Committee Co-chair,
Massachusetts Health Council

1980 - 1988 Elected Member, Cambridge Democratic City Committee

1984 Delegate, Democratic National Convention

1979 -1988 Delegate, Massachusetts Democratic Conventions

1983-1984 Chair, NURSE-PLAN (the political action arm of the
Massachusetts Nurses Association)

1978-1980 Legislative Coordinator, Massachusetts National
Organization for Women

AWARDS

1985 Award of the Massachusetts Nurses Association for
Enhancing the Image of the Nurse in the Community

EDUCATION

1986 M.S. in Nursing Education, University of Rhode
Island, Kingston, RI

1975 B.S. in Nursing, Simmons College, Boston, MA

REFERENCES

Available upon request

35 Hawthorn Street
Cambridge, MA 02138
November 18, 1991

Ann Gardner
Office of the Commissioner
Department of Health and Hospitals
1493 Cambridge Street
Cambridge, MA 02139

Dear Ms. Gardner:

Susan Ayers, Executive Director of the Cambridge Mental Health Center, has suggested that I apply to you to serve on the Cambridge Health Policy Board.

A resident of Cambridge for over 20 years, I have served on a number of health related boards in our community. I am currently Treasurer of the Cambridge Mental Health Association, the governing board for the Cambridge Youth Guidance Center. Since 1979 I have been on the board of the Visiting Nursing Association of Cambridge, for whom I have at various times served as Treasurer, Vice-President, and President of the Association's Foundation. The Cambridge Visiting Nurses work closely with Cambridge Hospital to meet the health care needs of the city, particularly those citizens from various ethnic groups and those with low incomes.

In 1982-83 I was a member of the Massachusetts State Health Coordinating Council, which was responsible for reviewing the state's health plan. From 1979 to 1985, I was a member of the Health Planning Council of Greater Boston, where I served on the committee that reviewed Certificate of Need applications of hospitals.

In my professional career I have done research on and written books and articles on health policy. For example, in 1975 I wrote Trends Affecting the U.S. Health Care System, which was part of the Health Planning Information Series published by the Department of Health, Education, and Welfare. I have also done consulting work for various hospitals, assisting them with their strategic planning.

I would very much like to participate in the work of your board, trying to ensure that the health care needs of all our citizens are met in a cost-effective manner. I am really impressed with the way Cambridge has striven to meet these needs while coping with the vagaries of our regulatory and reimbursement system.

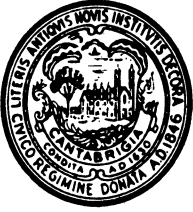
Your commissioner, Melvin Chalfen, knows me and might be able to give you some idea of how useful I might be on the board.

Thank you for your consideration.

Sincerely,



Carol Cerf



CITY OF CAMBRIDGE
CAMBRIDGE, MASSACHUSETTS 02139

TEL. 349-4300
FAX. 349-4307

EXECUTIVE DEPARTMENT
ROBERT W. HEALY
City Manager

RICHARD C. ROSSI
Deputy City Manager

March 16, 1992

To The Honorable, The City Council:

Please be advised that I have appointed the following persons to the Health Policy Board for a term of expire March 28, 1995:

Jacqueline Marie Wright
354 Prospect Street
Cambridge, MA 02139

Neil Rosenberg
21 Cottage Street
Cambridge, MA 02139

Carmen Pacheco Medeiros
168 Webster Avenue
Cambridge, MA 02141

Mary Ann Hart, R.N.
131 Antrim Street
Cambridge, MA 02139

Carol Cerf
35 Hawthorn Street
Cambridge, MA 02138

Very truly yours,

Robert W. Healy
City Manager

RWH/mev
attachments

Consent Agenda # 17

A 36

Notification of appointment of five
persons to the Health Policy Board.

In City Council,

March 16, 1992

Placed on file