

B. KAREN K. SWAIM

381 Harvard Street  
Cambridge, MA 02138  
617-868-6796

Frameworks, Inc. Owner 1972 - present

Business Association of North Cambridge

President 1982 - present

Cambridge Chamber of Commerce

Vice President 1991

Chair, Small Business Committee 1991

Cambridge Rotary Club Vice President 1991 - 1992

Mount Auburn Hospital Trustee 1991 - 1992

Cambridge Family YMCA Board 1990 - present

Cambridge Community Television Board 1990 - 1992

Cambridge Performance Project Board 1989 - present

American Cancer Society Board 1990 - present

Underground Railway Theater Board 1988 - present

Integrated Foster Care Advisory Committee

Formerly: Cambridge Art Association Board  
Organization Transformation Network Board

Award: Cambridge Chamber of Commerce,  
1990 Small Businessperson of the Year

Community: 1985 Candidate for Cambridge City Council

Education: Southern Methodist University  
Bachelor of Science, Mathematics 1965  
Master of Liberal Arts 1970

Manuel Rogers, Jr.  
392 Cambridge Street  
Cambridge, Massachusetts 02141  
(617) 876-8964

#### PROFESSIONAL EXPERIENCE

Licensed Funeral Director and Embalmer, President and C.E.O. of Rogers Funeral Home, Inc., a third generation Cambridge firm serving a cross section of Cambridge's diverse population.

#### EDUCATION

Cambridge Public Schools

Boston College-School of Management, 1967

New England Institute of Funeral Service, 1968

#### CURRENT COMMUNITY INVOLVEMENT

- o Director, Cambridge Org. of Portuguese Americans (COPA)
- o Director, Cambridge Rotary Club
- o Director, Cambridge Multicultural Arts Center
- o Director, East End House
- o Executive Board, Cambridge Boy Scouts
- o Corporator, Mount Auburn Hospital
- o Corporator, Cambridgeport Savings Bank
- o Corporator, Cambridge Family Y.M.C.A.
- o Advisory Board, Hospice of Cambridge
- o Advisory Board, Cambridge Foundation
- o Member, Cambridge Chamber of Commerce
- o Member, Massachusetts Funeral Directors Assoc.
- o Member, National Military Vehicle Preservation Assoc.

Manuel Rogers, Jr.-2

PREVIOUS COMMUNITY INVOLVEMENT

- o Chairman, Building Committee-Saint Anthony's Parish Complex, Cambridge
- o Chairman, Building Committee-COPA Community Center Construction
- o Member, Building Committee-Cambridge Portuguese Credit Union, Inman Square Main office acquisition, construction and certification
- o Member, Cambridge Community Development Department's East Cambridge Neighborhood Study
- o Director, Flying Funeral Directors of America

OTHER INTERESTS

Licensed Private Pilot

World War II History buff

Military vehicle collector and restorer

## ALAN DOUGLASS BELL

### EDUCATION

*Ed.M., Educational Policy, Harvard University School of Education*

*B.A., Political Science, Northeastern University*

### PROFESSIONAL EXPERIENCE

*Alan Bell, founder and President of Bell Associates Inc., has managed dozens of social and market research projects for various types of clients. In addition to his corporate and research management responsibilities, he is an Adjunct Professor at the Simmons Graduate School of Communications, and has taught courses on Public Opinion and Attitude Research.*

**President, Bell Associates Inc., Cambridge, Massachusetts, 1980 - present**

*Responsible for management, business development and strategic direction of the corporation. Mr. Bell has served as Research Project Manager in the areas of Business Development/Marketing; Economic Impact; Education; Energy; Health; Housing; Human Service Evaluation; Management Consulting; Management Training; Nutrition; Public Opinion Research; Real Estate Development; Telecommunications; and Transportation, as indicated below:*

#### Business Development/Marketing

- \* *A National Trade Survey of Medium Sized Businesses on Behalf of the International Cultural Trade Center. Creative Marketing Strategies, Harvard Business School. (1991)*
- \* *Consultation to Massachusetts Minority Business Development. The Governor's Commission - Minority Business Development. Executive Office of Economic Affairs. (1987-1988)*
- \* *Minority Business Enterprise Participation Enhancement Program. Massachusetts Department of Environmental Quality Engineering. (1985)*
- \* *Community Market Research and Development Project. OTC of Rhode Island. (1982-1985)*
- \* *Development and Implementation of Marketing Plan. Azardark Word Processing. (1981)*

#### Economic Impact

- \* *Impact of the Hynes Convention Center on the Economy of the Commonwealth of Massachusetts. Massachusetts Convention Center Authority. (1988 - present)*
- \* *The Impact of the Fiscal Crisis on Human Services in Massachusetts. Social Policy Research Group, Inc. (1991)*

- \* *Boston Low-income Youth Economy Participation Survey. National Bureau of Economic Research. (1989)*

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**Education**

- \* *Evaluation of the School/College Collaborative Program. Massachusetts Board of Regents of Higher Education. (1983)*
- \* *National Market Study of Minority Families in Independent Schools. National Association of Independent Schools. (1983)*
- \* *Minority Family Recruitment Strategy Development Project. Fayerweather Street School. (1987)*

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**Energy**

- \* *Low Income and Special Minority Populations Component of the Energy Conservation Services Program. Mass-Save, Inc. (1987)*

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**Health**

- \* *The Behavioral Risk Factor Surveillance Project. U.S. Department of Health and Human Services, Centers for Disease Control; Subcontract to the Massachusetts Department of Public Health. (1986-1989)*
- \* *A Survey of the Knowledge, Attitudes, and Practices of Minority Individuals Concerning AIDS. Connecticut Department of Health Services. (1988)*
- \* *Massachusetts State Immunization Survey. Subcontract to Abt Associates Inc. (1986 and 1987)*
- \* *A Survey of First Time Users of Harvard Community Health Plan. Harvard Community Health Plan. (1987)*
- \* *A Survey of Medical Doctors in Three Western Massachusetts Counties. Blue Shield of Massachusetts. (1986)*
- \* *Statistical Analysis for a Study of Cataracts. Cambridge Hospital and Harvard Medical School. (1982)*

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**Housing**

- \* *A Survey of Housing Needs of Longwood Medical Area Employees. Medical Area Services Corporation. (1988-1989)*
- \* *Housing Inspection Study. Boston Redevelopment Authority. (1988)*
- \* *Housing Conversion Study. Joint Center for Urban Studies of Massachusetts Institute of Technology and Harvard University. (1987)*

- \* *Newton Housing Survey. City of Newton. (1989)*

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**Human Services**

- \* *National Telephone Survey of Work/Family Elder Directions Users. Work/Family Elder Directions. (1991)*
- \* *Evaluation of Freedom House, Inc. Roxbury, Massachusetts. Freedom House, Inc. (1986)*
- \* *An Assessment of Supportive Services Required for Successful Employment of General Relief Recipients. Massachusetts Department of Public Welfare. (1984)*
- \* *Study of Child/Adolescent Services in the Greater Springfield Area. Community Council of Greater Springfield, Inc. (1984)*
- \* *A Project to Develop a Comprehensive Evaluation and Monitoring System for the Supportive Work Program. Massachusetts Executive Office of Human Services, Department of Public Welfare. (1983-1984)*

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**Management Consulting**

- \* *Affirmative Action/Minority Business Enterprise Participation for the Central Artery/Third Harbor Tunnel Project. Bechtel/Parsons Brinckerhoff. (1986-1989)*
- \* *Focus Groups of Minority Managers. Goodmansure. (1984)*
- \* *Boston Black Media Coalition Membership Attitude Survey. Boston Black Media Coalition. (1983)*

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**Management Training**

- \* *Staff Development Training Sessions. Massachusetts Housing Finance Agency. (1987)*
- \* *Evaluation Research Seminar: Two-Day Workshop for United Way Agencies. The United Way of Massachusetts Bay. (1985)*
- \* *The Challenge of the Eighties - Managing a Diverse Workforce. National Cash Register.*

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**Nutrition**

- \* *An Evaluation of Dietary Guidance Graphic Alternatives. United States Department of Agriculture. (1991-1992)*
- \* *Child Nutrition Program Operations Study. United States Department of Agriculture; Subcontract to Abt Associates Inc. (1990)*

- \* *A Study of the Effects of Infant Feeding Practices on Morbidity and Growth in the First Year of Life. U.S. Department of Agriculture, Human Nutrition Information Service (1981-1982)*

**Public Opinion Research**

- \* *A Series of Focus Groups for the Boston Globe Regarding The Election of Minority Candidates. The Boston Globe. (1989-1990)*
- \* *Survey of Boston Residents and Their Fear of Crime. Boston Magazine. (1990)*
- \* *A Survey of Attitudes of Eastern Massachusetts and Southern New Hampshire Residents Toward Public Education. WCVB-TV, Boston, Massachusetts. (1989)*
- \* *A Survey of Attitudes Towards Black Leadership in Boston. WCVB-TV, Boston, Massachusetts. (1988)*
- \* *Statelite Telephone Poll of Attitudes Towards Public Education. The Boston Globe. (1984)*

**Real Estate Developments**

- \* *The 1991 Member Survey of the New England Women in Real Estate. New England Women in Real Estate. (1991)*
- \* *Series of market research surveys to determine interest in residential communities for senior citizens. Residential Community Developers, Boston, Massachusetts (1990)*
- \* *A Survey of Attitudes Towards Development on Cape Cod. The Boston Globe. (1990)*
- \* *Market Study of Executives Regarding Boston Area Office Location Tendencies and Determinants of Choice, Boston, Massachusetts. Northeast Management and Marketing Company. (1989)*
- \* *A Survey of Attitudes Towards Development in North and East Cambridge. City of Cambridge Community Development Department. (1988)*
- \* *A Survey of Attitudes Toward Planning and Development in Downtown Boston. Boston Redevelopment Authority. (1987)*
- \* *A Survey of Attitudes Towards Development in Roxbury. Boston Redevelopment Authority. (1985)*

**Telecommunications**

- \* *Ascertainment Project for an Institutional Cable Network in the City of Cambridge. American Cablesystems Corporation. (1984)*
- \* *A Cable Television Usage Conference for Cambridge City Department Managers. Cambridge Office of Cable Television. (1983)*

Transportation

- \* *Smoking on the MBTA. Massachusetts Bay Transportation Authority. (1991)*
- \* *A Survey of Riders of the MBTA Regarding Fares and Services. Massachusetts Bay Transportation Authority. (1991)*
- \* *Boston Garden Transportation Study. The Boston Garden - Delaware North, Vanasse Hangen Brustlin. (1989)*
- \* *South Chicago Transportation Study. Regional Transportation Authority. Multisystems, Inc. (1988-1989)*
- \* *Evaluation of the Norwalk Connecticut Transit District Dispatch-A-Ride Program. Multisystems, Inc. (1987)*
- \* *A Cambridge Traffic Mitigation Survey. Vanasse Hangen Brustlin (1988)*
- \* *A Study of Financing Options for the MBTA. Massachusetts Bay Transportation Authority Advisory Board. (Subcontract to Multisystems, Inc.) (1987)*
- \* *Southwest Corridor Bus Survey. Massachusetts Bay Transportation Authority. (1987)*
- \* *Survey Alert Program. Massport (1986-Present)*
- \* *A Survey of Residents of Massachusetts and New Hampshire Regarding their Attitudes Towards the 55-Mile Per Hour Speed Limit. The Boston Globe. (1986)*
- \* *A Survey of Commuter Airline Passengers at Logan Airport. Flight Transportation Associates, Inc. (1986)*
- \* *A Survey of Driving Behavior Patterns of Airline Passengers at Logan Airport. Charles River Associates. (1985)*
- \* *Airline Passenger Travel/Transportation Survey. Massachusetts Port Authority. (1984)*
- \* *Ridership Survey of the North MBTA Bus Corridor. Massachusetts Bay Transportation Authority. (1984)*
- \* *Motorist Attitude Survey Relative to the Boston One-Way Tolls Experiment. Massport. (1983)*
- \* *Edgartown Businessperson's Survey, Boston, Massachusetts. Fay, Spofford and Thornhill. (1984)*

Research Management Analyst, Abt Associates Inc., Cambridge,  
Massachusetts, 1977-1980

- \* *National Head Start Health Evaluation. U.S. Department of Health and Human Services, Administration for Children, Youth, and Families. (1978-1980)*
- \* *Impact Evaluation of the Youth Incentive Entitlement Pilot Projects. Manpower Demonstration Research Corporation. (1979)*

- \* *An Assessment of the Economic Development Administrations' Planning Activities in Michigan. Economic Development Administration. (1973)*
- \* *A Review of the Literature Pertaining to the Effects of Refined Sugar on the Incidence of Dental Caries and the Impact of Television on Child Behavior. Conington and Burling (law firm). (1976)*
- \* *Study of the Impact of 20 Child Abuse and Neglect Demonstration Treatment Projects on Families and Communities (Bedford-Stuyvesant and Philadelphia sites) U.S. Department of Health and Human Services. ACCE. (1978)*

**Director of Education, Museum of Afro American History, Roxbury, Massachusetts, 1975-1976**

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- \* *National Black History Museum Seminar. National Museum Act Program, Smithsonian Institute. (1976)*
- \* *Dir Roxbury. Junior League of Boston. (1976)*
- \* *What Time is the Station? National Endowment for the Arts. (1975)*
- \* *The Roxbury Opus Project. National Endowment for the Arts. (1975)*
- \* *Opportunity Knox Expedition Project, National Endowment for the Arts (1975)*

**Curriculum Developer and Program Director, Children's Museum of Boston, Boston, Massachusetts, 1973-1975**

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- \* *Ethnic Discovery Project. United States Department of Education. (1974-1975)*
- \* *Citygasm/Boston. Boston 200 Bicentennial Commission. (1976)*
- \* *Centre Street Planning/Exposition project. (1976)*

**Crew Leader, U.S. Department of Commerce (Census), Boston, Massachusetts, 1974**

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- \* *National Crime Survey.*

**Affiliations**

*Member, Massachusetts Cultural Council (Governor's Appointee)  
Member of the Corporation, Mt. Auburn Hospital  
Member of National Council, Northeastern University  
Treasurer, Cambridge Redevelopment Authority*

**Publication List**

*Available Upon Request.*

February 9, 1992

# City of Cambridge

*W Sullivan  
mued*

MASSACHUSETTS

CONFIRMATION - MANUEL ROGERS, JR.

In City Council AUG. 3, 1992

199

	YEA	NAY	ABSENT	PRESENT
Mr. Ed Cyr		✓		
Mr. Francis H. Duehay	✓			
Mr. Jonathan S. Myers				✓
Mrs. Sheila T. Russell	✓			
Mr. Walter J. Sullivan	✓			
Mr. Timothy J. Toomey, Jr.	✓			
Mr. William H. Walsh	✓			
Ms. Alice K. Wolf	✓			
Mayor Kenneth E. Reeves	✓			

*W Sullivan m susp m all 3 confm<sup>o</sup>  
 VV / 9-0  
 Reversid VV / 9-0 reversid fails*

# City of Cambridge

Cambridge, Massachusetts

August 6, 1992

I, Manuel Rogers, Jr., do solemnly swear, that I will bear true faith and allegiance to the Commonwealth of Massachusetts, and will support the Constitution thereof.

So help me God.

I, Manuel Rogers, Jr., do solemnly swear and affirm that I will faithfully and impartially discharge and perform all the duties incumbent on me as a <sup>Board</sup> ~~member~~ of the Cambridge Redevelopment Authority, according to the best of my abilities and understanding, agreeably, to the rules and regulations of the Constitution, and the laws of this Commonwealth.

So help me God.



Manuel Rogers, Jr.

Middlesex, SS.

Sworn to before me.



D. Margaret Drury  
Temporary City Clerk

# City of Cambridge

MASSACHUSETTS

CONFIRMATION - KAREN K. SWAIM

In City Council

AUG. 3

199 2

	YEA	NAY	ABSENT	PRESENT	
Mr. Ed Cyr		✓			
Mr. Francis H. Duehay	✓				
Mr. Jonathan S. Myers				✓	
Mrs. Sheila T. Russell	✓				
Mr. Walter J. Sullivan	✓				
Mr. Timothy J. Toomey, Jr.	✓				
Mr. William H. Walsh	✓				
Ms. Alice K. Wolf	✓				
Mayor Kenneth E. Reeves	✓				

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# City of Cambridge

Cambridge, Massachusetts

August 6, 1992

I, B. Karen K. Swaim, do solemnly swear, that I will bear true faith and allegiance to the Commonwealth of Massachusetts, and will support the Constitution thereof.

So help me God.

I, B. Karen K. Swaim, do solemnly swear and affirm that I will faithfully and impartially discharge and perform all the duties incumbent on me as <sup>Board</sup> a member of the Cambridge Redevelopment Authority, according to the best of my abilities and understanding, agreeably, to the rules and regulations of the Constitution, and the laws of this Commonwealth.

So help me God.

B. Karen K. Swaim  
B. Karen K. Swaim

Middlesex, SS.

Sworn to before me.

D. Margaret Drury  
D. Margaret Drury  
Temporary City Clerk

# City of Cambridge

MASSACHUSETTS

CONFIRMATION - ALLEN BELL

In City Council AUG. 3

1992

	YEA	NAY	ABSENT	PRESENT	
Mr. Ed Cyr		✓			
Mr. Francis H. Duehay	✓				
Mr. Jonathan S. Myers				✓	
Mrs. Sheila T. Russell	✓				
Mr. Walter J. Sullivan	✓				
Mr. Timothy J. Toomey, Jr.	✓				
Mr. William H. Walsh	✓				
Ms. Alice K. Wolf	✓				
Mayor Kenneth E. Reeves	✓				

2                      1                      1

# City of Cambridge

Cambridge, Massachusetts

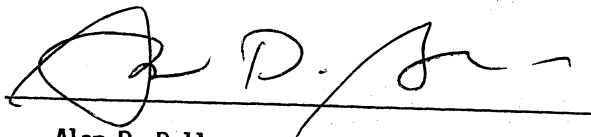
August 5, 1992

I, Alan D. Bell, do solemnly swear, that I will bear true faith and allegiance to the Commonwealth of Massachusetts, and will support the Constitution thereof.

So help me God.

I, Alan D. Bell, do solemnly swear and affirm that I will faithfully and impartially discharge and perform all the duties incumbent on me as a Board member of the Cambridge Redevelopment Authority, according to the best of my abilities and understanding, agreeably, to the rules and regulations of the Constitution, and the laws of this Commonwealth.

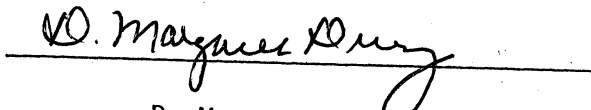
So help me God.

  
\_\_\_\_\_  
Alan D. Bell

Middlesex, SS.

August 5, 1992

Sworn to before me.

  
\_\_\_\_\_  
D. Margaret Drury  
Temporary City Clerk



# OFFICE OF THE CITY CLERK

CITY OF CAMBRIDGE

CITY HALL, CAMBRIDGE, MASSACHUSETTS 02139

(617) 349-4260

August 7, 1992

Mr. Normand E. Ouellette  
Records Liaison Officer  
Executive Office of Communities and Development  
100 Cambridge Street  
Room 1803  
Boston, MA 02202

Dear Mr. Ouellette:

I HEREBY CERTIFY - that I received a communication from Robert W. Healy, City Manager, dated June 22, 1992 appointing the following persons to the Cambridge Redevelopment Authority Board:

Alan D. Bell, 32 Clarendon Street, Cambridge, MA 02138  
B. Karen K. Swaim, 361 Harvard Street, Cambridge, MA 02138  
Manuel Rogers, Jr., 392 Cambridge Street, Cambridge, MA 02141.

These appointments were confirmed at the City Council meeting of August 3, 1992 with the terms to expire effective on qualification as follows:

Alan D. Bell	term expires	August, 1996
B. Karen K. Swaim	term expires	June, 1997
Manuel Rogers, Jr.	term expires	June, 1997.

I HEREBY CERTIFY - that the above named persons took their oath of office as follows:

Alan D. Bell	oath of office	August 5, 1992
B. Karen K. Swaim	oath of office	August 6, 1992
Manuel Rogers, Jr.	oath of office	August 6, 1992.

ATTEST:

D. Margaret Drury  
Temporary City Clerk



# OFFICE OF THE CITY CLERK

CITY OF CAMBRIDGE

CITY HALL, CAMBRIDGE, MASSACHUSETTS 02139

(617) 349-4260

August 7, 1992

Lee Sutera, Supervisor  
Public Records  
Secretary of State  
1 Ashburton Place  
Boston, MA 02108

Dear Mr. Sutera:

I HEREBY CERTIFY - that I received a communication from Robert W. Healy, City Manager, dated June 22, 1992 appointing the following persons to the Cambridge Redevelopment Authority Board:

Alan D. Bell, 32 Clarendon Street, Cambridge, MA 02138  
B. Karen K. Swaim, 361 Harvard Street, Cambridge, MA 02138  
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I HEREBY CERTIFY - that the above named persons took their oath of office as follows:

Alan D. Bell	oath of office	August 5, 1992
B. Karen K. Swaim	oath of office	August 6, 1992
Manuel Rogers, Jr.	oath of office	August 6, 1992.

ATTEST:

D. Margaret Drury  
Temporary City Clerk



# OFFICE OF THE CITY CLERK

CITY OF CAMBRIDGE

CITY HALL, CAMBRIDGE, MASSACHUSETTS 02139

(617) 349-4260

August 7, 1992

Mr. Joseph Tulimeri  
Executive Director  
Cambridge Redevelopment Authority  
336 Main Street  
Cambridge, MA 02142

Dear Mr. Tulimeri:

I HEREBY CERTIFY - that I received a communication from Robert W. Healy, City Manager, dated June 22, 1992 appointing the following persons to the Cambridge Redevelopment Authority Board:

Alan D. Bell, 32 Clarendon Street, Cambridge, MA 02138  
B. Karen K. Swaim, 361 Harvard Street, Cambridge, MA 02138  
Manuel Rogers, Jr., 392 Cambridge Street, Cambridge, MA 02141.

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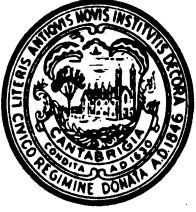
I HEREBY CERTIFY - that the above named persons took their oath of office as follows:

Alan D. Bell	oath of office	August 5, 1992
B. Karen K. Swaim	oath of office	August 6, 1992
Manuel Rogers, Jr.	oath of office	August 6, 1992.

ATTEST:

D. Margaret Drury  
Temporary City Clerk

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CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139

TEL. 349-4300

FAX. 349-4307

EXECUTIVE DEPARTMENT  
ROBERT W. HEALY  
City Manager

RICHARD C. ROSSI  
Deputy City Manager

June 22, 1992

To The Honorable, The City Council:

I am hereby transmitting a communication relative to the appointment of the following persons to the Cambridge Redevelopment Authority, and requesting confirmation by the City Council:

TERM EXPIRATION

Allen Bell  
32 Clarendon Street  
Cambridge, MA 02138

August, 1996

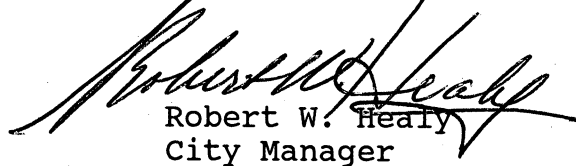
Karen K. Swaim  
361 Harvard Street  
Cambridge, MA 02138

June, 1997

Manuel Rogers, Jr.  
392 Cambridge Street  
Cambridge, MA 02141

June, 1997

Very truly yours,

  
Robert W. Healy  
City Manager

Consent Agenda # 38

A-82

Confirmation of the appointment of  
three persons to the Cambridge  
Redevelopment Authority.

8/3/92 Appointments  
Confirmed 7-1-0-1

In City Council,

June 22, 1992

Referred to the  
Ordinance Committee  
Hearing on July 22, 1992  
Copy sent to Ordinance  
Committee 6/25/92 (cc)  
8/7/92 letters sent to CRA, Sec'y  
of State & Ex. Off. of Communities &  
Development (cc)