



CITY OF CAMBRIDGE

CITY HALL, CAMBRIDGE, MASSACHUSETTS 02139 • (617) 876-6800

OFFICE OF
THE CITY CLERK

January 19, 1977

Mr. Howard H. Hiatt
Dean of Harvard School of Public Health
677 Huntington Avenue
Boston, Massachusetts 02115

Dear Sir:-

The City Council was in receipt of a communication from the City Manager transmitting an outline of the program to be inaugurated between the Harvard School of Public Health, the Commissioner of Health and Hospitals and other health agencies in the City of Cambridge designed to promote the better health services for the City of Cambridge.

Councillor Ackermann moved that the City Clerk express the gratitude of the City Council to you and your staff as you undertake this new program.

May I add my personal wish that you are successful in achieving all your new goals in this new program.

Very truly yours,

Paul E. Healy, City Clerk.

PEH/dl

HARVARD SCHOOL OF PUBLIC HEALTH

677 HUNTINGTON AVENUE

BOSTON, MASSACHUSETTS 02115

(617) ~~XXXXXXX~~ 732-1025

CABLE ADDRESS: HARVHEALTH

OFFICE OF THE DEAN

January 4, 1977

Mr. James L. Sullivan
City Manager
City of Cambridge
Cambridge, Mass. 02139

Dear Mr. Sullivan,

I write to accept your invitation to the Harvard School of Public Health to join with you, the Commissioner of Health and Hospitals and his Department, and other health agencies in Cambridge to seek ways to promote the health of the residents of Cambridge. We recognize that the city government of Cambridge has as one of its principal goals the improvement of the health of its citizens. We are eager to work with you and the Health Commissioner in a cooperative program that would address this goal.

Subject to your approval, Dr. Robert Haggerty, Chairman of our Department of Health Services, is prepared to assume responsibility for the program, which might be called the Cooperative Health Improvement Program (CHIP) for Cambridge. Dr. Leon S. White, the former Commissioner of Health and Hospitals in Boston, who is now working with Dr. Haggerty, is prepared to serve as Executive Director, and Ms. Claire Chafee, a recent graduate of our School, would be the on-site project coordinator. Starting in January, Ms. Chafee would be available to assist Acting Commissioner Comunale and to act as liaison person between the Department of Health and Hospitals and the School of Public Health. While CHIP would eventually have several facets, we propose to start with a modest level of activity to permit your people and ours to plan carefully joint projects that are of primary importance to you, Dr. Comunale and the people of Cambridge and are realistic for us.

I expect that beginning in January, Dr. Comunale, Ms. Chafee and Dr. White will prepare the way for a broader range of program activities. Among the earliest specific projects, we propose one designed to examine and improve health care for the elderly citizens of Cambridge and another concerned with improving the resources for physical fitness available in various areas of the city. We would work with you not only in planning such efforts, but in helping to implement them.

As one important component for CHIP, Dr. Haggerty suggests that a graduate student externship program be begun within the Department of Health and Hospitals in June. This program would provide you and the Commissioner with a few selected graduate students who would serve as assistants to key individuals and groups in the Department. These students would work full-time during the summer months and at least one day a week during the school year to follow. They would work under the direct supervision of your people and would report periodically to Dr. White and other faculty members. In this way they would have both on-the-job supervision and School-based backup. We have received a grant from the W. K. Kellogg Foundation to support this program for three years. If the externship program successfully promotes the goals we set together, we would expect Cambridge to add the cost of this program to its budget after the grant period ends.

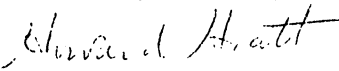
The idea of building into the Department of Health and Hospitals a health teaching component is an innovation in public health education. The program would provide your health professionals with capable assistants, while providing the students with the opportunity to work with professionals in the examination and solution of important problems. We believe the program would lead to the development of additional cooperative projects linking Department of Health and Hospitals personnel with our faculty and staff. The Kellogg Foundation Grant provides some money for such projects. Further, we foresee the possibility of involving faculty and students from other Harvard graduate schools, subject, of course, to your approval and active participation.

Subject to the approval of our committees, we would ask the Commissioner of Health and Hospitals to accept an appointment at the School. We would expect that other members of his department would also qualify for appointment. The establishment of appointments for Cambridge professionals involved in CHIP is intended to further the cooperative nature of the association we envisage.

I look forward to our joint venture with great enthusiasm. Opportunities such as the one we have discussed do not often arise. With the prospect for major changes in health care system structures and financing at the national level not far off, it is a most opportune time to combine our resources to develop health care delivery systems that would provide equitable, efficient and effective care for all citizens. If we succeed, our efforts could serve as a model for other cities across the country and for those who will shape national health policies. On a personal note, let me emphasize how much I value the prospect of our working with you toward such important goals.

With warm wishes,

Sincerely yours,


Howard H. Hiatt
Dean

ebb



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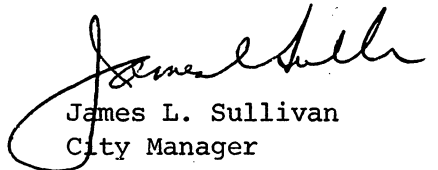
EXECUTIVE DEPARTMENT
JAMES L. SULLIVAN
City Manager

January 17, 1977

To the Honorable, the City Council:

I am enclosing herewith an outline of a program in public health proposed to be developed between the City of Cambridge and the Harvard School of Public Health. I believe that it will vastly improve the capacity of the City to deliver health services and enable us to establish a prototype for future programs under national health insurance.

Very truly yours,



James L. Sullivan
City Manager

JLS/mbf
Enc.

S-7

Re: to a program in public health proposed
to be developed between the City of Cambridge
and the Harvard School of Public Health.

Letter sent to Dean of
Harvard School of
Public Health
1/19/77 *ell*

In City Council,
January 17, 1977

1/17/77

Placed in File -
BA Moved into Home
Appreciation letter
to Harvard Medical
School from the
City of Cambridge