

CITY COUNCIL
CITY OF CAMBRIDGE
SUBMITTED APRIL 10, 1992
ADOPTED MAY 18, 1992

INTRODUCED BY CITY MANAGER ROBERT W. HEALY

AN ORDER CONCERNING APPROPRIATION FOR THE FISCAL YEAR BEGINNING JULY 1, 1992

ORDERED: That the following sums, designated as appropriations, are hereby appropriated in the General Fund of the City of Cambridge.

FUNCTION	DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINTENANCE	TRAVEL & TRAINING	EXTRA ORDINARY EXPENDITURES	CITY APPRO- PRIATIONS	STATE ASSESS- MENT	GRAND TOTAL
GENERAL GOVERNMENT								
	Mayor	441 615	79 420	17 500		538 535		538 535
	Executive	490 325	64 785	21 290		576 400		576 400
	City Council	476 115	26 345	17 200		519 660		519 660
	City Clerk	365 520	30 890	750		397 160		397 160
	Law	676 080	643 765	260 815		1 580 660		1 580 660
	Finance	3 353 030	1 118 130	117 320	4 000	4 592 480		4 592 480
	Employee Benefits	4 157 890	4 497 530			8 655 420		8 655 420
	General Services	323 715	319 680			643 395		643 395
	Election	352 220	115 575	3 520		471 315		471 315
	Public Celebrations	125 850	242 725	375		368 950		368 950
	Reserve		37 500			37 500		37 500
	Animal Commission	130 375	13 785	250		144 410		144 410
	TOTAL	10 892 735	7 190 130	439 020	4 000	18 525 885		18 525 885
PUBLIC SAFETY								
	Fire	18 486 120	375 120	74 900	30 000	18 966 140		18 966 140
	Police	18 817 740	643 330	109 500	270 010	19 840 580		19 840 580
	Traffic & Parking	3 137 945	2 455 405	19 400	16 000	5 628 750		5 628 750
	Police Review & Advisory Board	43 185	11 000	1 000		55 185		55 185
	Inspectional Services	1 337 935	60 755	36 325		1 435 015		1 435 015
	License	416 925	29 270	5 350		451 545		451 545
	Weights & Measures	115 070	2 280	1 770		119 120		119 120
	Electrical	1 279 530	1 341 945	1 670		2 623 145		2 623 145
	Emergency Management	78 170	12 635	100		90 905		90 905
	TOTAL	43 712 620	4 931 740	250 015	316 010	49 210 385		49 210 385

FUNCTION	DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINTENANCE	TRAVEL & TRAINING	EXTRA ORDINARY EXPENDITURES	CITY APPRO- PRIATIONS	STATE ASSESS- MENT	GRAND TOTAL
COMMUNITY MAINTENANCE AND DEVELOPMENT								
	Public Works	10 002 390	5 555 770	91 500	265 000	15 914 660		15 914 660
	Community Development	2 003 700	325 565	10 200	75 400	2 414 865		2 414 865
	Historical	150 790	25 265	800		176 855		176 855
	Conservation	70 870	1 955	390		73 215		73 215
	Peace Commission	43 430	2 000			45 430		45 430
	Rent Control	1 302 885	99 400	1 750		1 404 035		1 404 035
	Cable T.V.	187 145	6 500	1 400	2 185	197 230		197 230
	Debt Service		80 000		8 796 810	8 876 810		8 876 810
	TOTAL	13 761 210	6 096 455	106 040	9 139 395	29 103 100		29 103 100
HUMAN RESOURCE DEVELOPMENT								
	Library	2 440 905	510 835	14 305		2 966 045		2 966 045
	Human Services	4 176 485	1 075 605	9 535	15 000	5 276 625		5 276 625
	Women's Commission	80 000	8 000	500		88 500		88 500
	Human Rights Commission	92 785	7 710	2 000		102 495		102 495
	Veterans	182 665	184 670	2 860		370 195		370 195
	Health	943 425	102 070	2 400		1 047 895		1 047 895
	TOTAL	7 916 265	1 888 890	31 600	15 000	9 851 755		9 851 755
	CITY TOTAL	76 282 830	20 107 215	826 675	9 474 405	106 691 125		106 691 125
EDUCATION								
	Public Schools	56 133 895	13 502 185	261 915	4 368 950	74 266 945	45 355	74 312 300
INTERGOVERNMENTAL								
	Massachusetts Water Resources Authority		14 105 285			14 105 285		14 105 285
	Cherry Sheet Assessments						6 752 345	6 752 345
	TOTAL		14 105 285			14 105 285	6 752 345	20 857 630
	GRAND TOTALS	132 416 725	47 714 685	1 088 590	13 843 355	195 063 355	6 797 700	201 861 055

BE IT FURTHER ORDERED: That the city appropriations and state assessments in the General Fund are to be financed by estimated revenues drawn from the following sources:

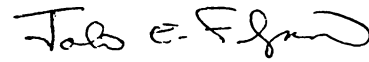
FUNCTION	DEPARTMENT	TAXES	LICENSES & PERMITS	FINES & FORFEITS	CHARGES FOR SERVICE	INTER GOVERN- MENTAL REVENUE	MISCELLA- NEOUS REVENUE	GRAND TOTAL
	Mayor	506 535				32 000		538 535
	Executive	362 535				163 865	50 000	576 400
	City Council	505 550				14 110		519 660
	City Clerk	241 485	15 375		121 000	19 300		397 160
	Law	1 405 660	2 500	97 500		50 000	25 000	1 580 660
	Finance	120 485			1 523 950	1 348 045	1 600 000	4 592 480
	Employee Benefits	6 495 880				1 659 540	500 000	8 655 420
	General Services	542 535		4 000		96 860		643 395
	Election	362 385			3 000	105 930		471 315
	Public Celebrations	352 450				16 500		368 950
	Reserve	37 500						37 500
	Animal Commission	128 770	11 400	2 160	1 600		480	144 410
	TOTAL GENERAL GOVT.	11 061 770	29 275	103 660	1 649 550	3 506 150	2 175 480	18 525 885
	Fire	18 029 540	6 800		66 600	863 000	200	18 966 140
	Police	12 276 455	7 350	3 201 605	1 362 340	1 492 330	1 500 500	19 840 580
	Traffic & Parking		2 500	3 906 260	1 646 885		73 105	5 628 750
	Police Review & Advisory Board	55 185						55 185
	Inspectional Services	(9 710)	1 387 725		57 000			1 435 015
	License	(950 610)	1 378 225		150	23 780		451 545
	Weights & Measures	91 195			10 000	17 925		119 120
	Electrical	2 238 280			132 000	207 865	45 000	2 623 145
	Emergency Management	9 255				81 650		90 905
	TOTAL PUBLIC SAFETY	31 739 590	2 782 600	7 107 865	3 274 975	2 686 550	1 618 805	49 210 385

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	Community Development	1 198 015	5 000			1 034 955	176 895	2 414 865
	Historical	165 855				5 000	6 000	176 855
	Conservation	43 665			4 550		25 000	73 215
	Peace Commission	21 980				23 450		45 430
	Rent Control	651 755			62 200	690 080		1 404 035
	Cable T.V.	138 230			59 000			197 230
	Debt Service	4 489 970		772 190	3 104 650	510 000		8 876 810
TOTAL COMMUNITY MAINTENANCE & DEV.		17 977 670	50 000	772 190	5 414 850	4 544 615	343 775	29 103 100
	Library	2 477 895		56 000	3 800	422 150	6 200	2 966 045
	Human Services	3 413 700			1 130 535	731 265	1 125	5 276 625
	Women's Commission	78 540				9 960		88 500
	Human Rights Commission	102 495						102 495
	Veterans	225 830				144 365		370 195
	Health	927 520	10 000		100 375	10 000		1 047 895
TOTAL HUMAN RES. DEV.		7 225 980	10 000	56 000	1 234 710	1 317 740	7 325	9 851 755
CITY TOTAL		68 005 010	2 871 875	8 039 715	11 574 085	12 055 055	4 145 385	106 691 125
EDUCATION								
	Public Schools	53 049 495		100 000		21 062 805	100 000	74 312 300
	Massachusetts Water Resources Authority				14 105 285			14 105 285
	Cherry Sheet Assessments	6 333 535			418 810			6 752 345
TOTAL INTERGOVERN.		6 333 535			14 524 095			20 857 630
GRAND TOTALS		127 388 040	2 871 875	8 139 715	26 098 180	33 117 860	4 245 385	201 861 055

In City Council May 18, 1992.
Adopted as amended by a yea and nay vote:-
Yeas 9; Nays 0; Absent 0.
Attest:- John E. Flynn, Deputy City Clerk.

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ATTEST:-

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John E. Flynn
Deputy City Clerk

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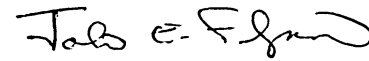
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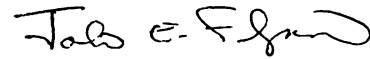
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	Weights & Measures	91 195			10 000	17 925		119 120
	Electrical	2 238 280			132 000	207 865	45 000	2 623 145
	Emergency Management	9 255				81 650		90 905
TOTAL PUBLIC SAFETY		31 739 590	2 782 600	7 107 865	3 274 975	2 686 550	1 618 805	49 210 385

FUNCTION	DEPARTMENT	TAXES	LICENSES & PERMITS	FINES & FORFEITS	CHARGES FOR SERVICE	INTER GOVERN- MENTAL REVENUE	MISCELLA- NEOUS REVENUE	GRAND TOTAL
	Public Works	11 268 200	45 000		2 184 450	2 281 130	135 880	15 914 660
	Community Development	1 198 015	5 000			1 034 955	176 895	2 414 865
	Historical	165 855				5 000	6 000	176 855
	Conservation	43 665			4 550		25 000	73 215
	Peace Commission	21 980				23 450		45 430
	Rent Control	651 755			62 200	690 080		1 404 035
	Cable T.V.	138 230			59 000			197 230
	Debt Service	4 489 970		772 190	3 104 650	510 000		8 876 810
TOTAL COMMUNITY MAINTENANCE & DEV.		17 977 670	50 000	772 190	5 414 850	4 544 615	343 775	29 103 100
	Library	2 477 895		56 000	3 800	422 150	6 200	2 966 045
	Human Services	3 413 700			1 130 535	731 265	1 125	5 276 625
	Women's Commission	78 540				9 960		88 500
	Human Rights Commission	102 495						102 495
	Veterans	225 830				144 365		370 195
	Health	927 520	10 000		100 375	10 000		1 047 895
TOTAL HUMAN RES. DEV.		7 225 980	10 000	56 000	1 234 710	1 317 740	7 325	9 851 755
CITY TOTAL		68 005 010	2 871 875	8 039 715	11 574 085	12 055 055	4 145 385	106 691 125
EDUCATION								
	Public Schools	53 049 495		100 000		21 062 805	100 000	74 312 300
	Massachusetts Water Resources Authority				14 105 285			14 105 285
	Cherry Sheet Assessments	6 333 535			418 810			6 752 345
TOTAL INTERGOVERN.		6 333 535			14 524 095			20 857 630
GRAND TOTALS		127 388 040	2 871 875	8 139 715	26 098 180	33 117 860	4 245 385	201 861 055

In City Council May 18, 1992.
Adopted as amended by a yea and nay vote:-
Yeas 9; Nays 0; Absent 0.
Attest:- John E. Flynn, Deputy City Clerk.

A true copy;

ATTEST:-

A handwritten signature in dark ink, appearing to read "John E. Flynn", written in a cursive style.

John E. Flynn
Deputy City Clerk

CITY COUNCIL
CITY OF CAMBRIDGE
SUBMITTED APRIL 10, 1992
ADOPTED MAY 18, 1992

INTRODUCED BY CITY MANAGER ROBERT W. HEALY

AN ORDER CONCERNING APPROPRIATION FOR THE FISCAL YEAR BEGINNING JULY 1, 1992

ORDERED: That the following sums, designated as appropriations, are hereby appropriated in the General Fund of the City of Cambridge.

FUNCTION	DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINTENANCE	TRAVEL & TRAINING	EXTRA ORDINARY EXPENDITURES	CITY APPRO- PRIATIONS	STATE ASSESS- MENT	GRAND TOTAL
GENERAL GOVERNMENT								
	Mayor	441 615	79 420	17 500		538 535		538 535
	Executive	490 325	64 785	21 290		576 400		576 400
	City Council	476 115	26 345	17 200		519 660		519 660
	City Clerk	365 520	30 890	750		397 160		397 160
	Law	676 080	643 765	260 815		1 580 660		1 580 660
	Finance	3 353 030	1 118 130	117 320	4 000	4 592 480		4 592 480
	Employee Benefits	4 157 890	4 497 530			8 655 420		8 655 420
	General Services	323 715	319 680			643 395		643 395
	Election	352 220	115 575	3 520		471 315		471 315
	Public Celebrations	125 850	242 725	375		368 950		368 950
	Reserve		37 500			37 500		37 500
	Animal Commission	130 375	13 785	250		144 410		144 410
	TOTAL	10 892 735	7 190 130	439 020	4 000	18 525 885		18 525 885
PUBLIC SAFETY								
	Fire	18 486 120	375 120	74 900	30 000	18 966 140		18 966 140
	Police	18 817 740	643 330	109 500	270 010	19 840 580		19 840 580
	Traffic & Parking	3 137 945	2 455 405	19 400	16 000	5 628 750		5 628 750
	Police Review & Advisory Board	43 185	11 000	1 000		55 185		55 185
	Inspectional Services	1 337 935	60 755	36 325		1 435 015		1 435 015
	License	416 925	29 270	5 350		451 545		451 545
	Weights & Measures	115 070	2 280	1 770		119 120		119 120
	Electrical	1 279 530	1 341 945	1 670		2 623 145		2 623 145
	Emergency Management	78 170	12 635	100		90 905		90 905
	TOTAL	43 712 620	4 931 740	250 015	316 010	49 210 385		49 210 385

FUNCTION	DEPARTMENT	SALARIES & WAGES	OTHER ORDINARY MAINTENANCE	TRAVEL & TRAINING	EXTRA ORDINARY EXPENDITURES	CITY APPRO- PRIATIONS	STATE ASSESS- MENT	GRAND TOTAL
COMMUNITY MAINTENANCE AND DEVELOPMENT								
	Public Works	10 002 390	5 555 770	91 500	265 000	15 914 660		15 914 660
	Community Development	2 003 700	325 565	10 200	75 400	2 414 865		2 414 865
	Historical	150 790	25 265	800		176 855		176 855
	Conservation	70 870	1 955	390		73 215		73 215
	Peace Commission	43 430	2 000			45 430		45 430
	Rent Control	1 302 885	99 400	1 750		1 404 035		1 404 035
	Cable T.V.	187 145	6 500	1 400	2 185	197 230		197 230
	Debt Service		80 000		8 796 810	8 876 810		8 876 810
	TOTAL	13 761 210	6 096 455	106 040	9 139 395	29 103 100		29 103 100
HUMAN RESOURCE DEVELOPMENT								
	Library	2 440 905	510 835	14 305		2 966 045		2 966 045
	Human Services	4 176 485	1 075 605	9 535	15 000	5 276 625		5 276 625
	Women's Commission	80 000	8 000	500		88 500		88 500
	Human Rights Commission	92 785	7 710	2 000		102 495		102 495
	Veterans	182 665	184 670	2 860		370 195		370 195
	Health	943 425	102 070	2 400		1 047 895		1 047 895
	TOTAL	7 916 265	1 888 890	31 600	15 000	9 851 755		9 851 755
	CITY TOTAL	76 282 830	20 107 215	826 675	9 474 405	106 691 125		106 691 125
EDUCATION								
	Public Schools	56 133 895	13 502 185	261 915	4 368 950	74 266 945	45 355	74 312 300
INTERGOVERNMENTAL								
	Massachusetts Water Resources Authority		14 105 285			14 105 285		14 105 285
	Cherry Sheet Assessments						6 752 345	6 752 345
	TOTAL		14 105 285			14 105 285	6 752 345	20 857 630
	GRAND TOTALS	132 416 725	47 714 685	1 088 590	13 843 355	195 063 355	6 797 700	201 861 055

BE IT FURTHER ORDERED: That the city appropriations and state assessments in the General Fund are to be financed by estimated revenues drawn from the following sources:

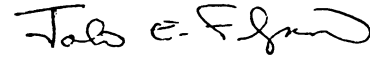
FUNCTION	DEPARTMENT	TAXES	LICENSES & PERMITS	FINES & FORFEITS	CHARGES FOR SERVICE	INTER GOVERN- MENTAL REVENUE	MISCELLA- NEOUS REVENUE	GRAND TOTAL
	Mayor	506 535				32 000		538 535
	Executive	362 535				163 865	50 000	576 400
	City Council	505 550				14 110		519 660
	City Clerk	241 485	15 375		121 000	19 300		397 160
	Law	1 405 660	2 500	97 500		50 000	25 000	1 580 660
	Finance	120 485			1 523 950	1 348 045	1 600 000	4 592 480
	Employee Benefits	6 495 880				1 659 540	500 000	8 655 420
	General Services	542 535		4 000		96 860		643 395
	Election	362 385			3 000	105 930		471 315
	Public Celebrations	352 450				16 500		368 950
	Reserve	37 500						37 500
	Animal Commission	128 770	11 400	2 160	1 600		480	144 410
	TOTAL GENERAL GOVT.	11 061 770	29 275	103 660	1 649 550	3 506 150	2 175 480	18 525 885
	Fire	18 029 540	6 800		66 600	863 000	200	18 966 140
	Police	12 276 455	7 350	3 201 605	1 362 340	1 492 330	1 500 500	19 840 580
	Traffic & Parking		2 500	3 906 260	1 646 885		73 105	5 628 750
	Police Review & Advisory Board	55 185						55 185
	Inspectional Services	(9 710)	1 387 725		57 000			1 435 015
	License	(950 610)	1 378 225		150	23 780		451 545
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	TOTAL PUBLIC SAFETY	31 739 590	2 782 600	7 107 865	3 274 975	2 686 550	1 618 805	49 210 385

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Yeas 9; Nays 0; Absent 0.
Attest:- John E. Flynn, Deputy City Clerk.

A true copy;

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John E. Flynn
Deputy City Clerk

CITY COUNCIL
CITY OF CAMBRIDGE
SUBMITTED APRIL 10, 1992
ADOPTED MAY 18, 1992

INTRODUCED BY CITY MANAGER ROBERT W. HEALY

AN ORDER CONCERNING APPROPRIATION FOR THE FISCAL YEAR BEGINNING JULY 1, 1992

ORDERED: That the following sums, designated as appropriations, are hereby appropriated in the General Fund of the City of Cambridge.

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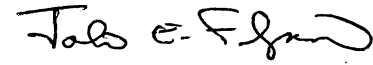
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In City Council May 18, 1992.
Adopted as amended by a yea and nay vote:-
Yeas 9; Nays 0; Absent 0.
Attest:- John E. Flynn, Deputy City Clerk.

A true copy;

ATTEST:-

A handwritten signature in cursive script, appearing to read "John E. Flynn".

John E. Flynn
Deputy City Clerk

GRAHAM GUND ARCHITECTS

47 Thorndike Street

Cambridge, Massachusetts 02141

Telephone 617-577-9600

May 13, 1992

The Honorable City Council
Cambridge City Hall
Massachusetts Avenue
Cambridge, Mass. 02139

RECEIVED BY
OFFICE OF CITY CLERK
1992 MAY 14 AM 10:59
CAMBRIDGE MA.

Dear Sirs/Madams:

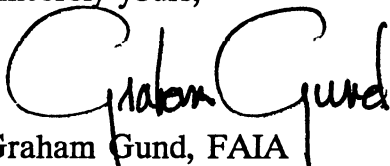
As a resident of Cambridge I have had the opportunity to work with the Community Development Office on a variety of projects going back over a twenty year period.

We were the first development team to go into East Cambridge with the development of Bulfinch Square, where we worked very closely with the Community Development Office - in fact, it was their vision and successful organization of federal money which led to the successful completion of the East Cambridge plan and made it one of the greatest success stories of any city I know of. I recall Lechmere Canal when it was half filled with smelling garbage and old shopping carts and the original Lechmere store with its steel siding, surrounded by acres and acres of parking lots. It's easy to forget how bad the area was. Without their vision and its implementation, development in East Cambridge would have been chaotic and far less satisfactory. Working with them on Bulfinch Square, we were not only able to transform some vacant buildings into renewed office spaces that are tax paying, but also provide a home for the Cambridge Multicultural Arts Centre with its direct benefit to the community.

Also in the Harvard Square area, we worked with the Community Development Office on both the Inn at Harvard and on Zero Arrow Street, and we were able to achieve the size and massing of projects, which were acceptable to the community. Their efforts on the Inn made it possible to bring together the community and Harvard University.

Functioning without a rational process from the Community Development Office would be very erratic and inefficient. They have provided a great service. In these difficult economic times, a rational planning process is needed more than ever.

Sincerely yours,



Graham Gund, FAIA
President

Principals: Graham Gund Peter E. Madsen David Perry

Senior Associates: Richard Bechtel William Erickson

Associates: George Coon James Cullion John Prokos Gerard Frank Alec Holser Laura Sanden Cabo Ann Voda

1.
Consent Comm.

Comm. from Graham Gund in support of
the functions of the Community
Development Dept.

In City Council,

May 18, 1992

*Referred to the
Committee Report #2*

RECEIVED BY
OFFICE OF CITY CLERK

1992 MAY 14 PM 2:30

To the Honorable City Council
c/o the City Clerk
795 Massachusetts Avenue
City Hall
Cambridge, Massachusetts 02139

May 14, 1992

To the City of Cambridge Finance Committee

As a community activist I have had first hand experience with the Community Development Department. My concern is that we do not throw the baby out with the bath water. Let me give you one example of what I mean. I was a member of the East Cambridge Rezoning Advisory Committee. The professionalism of the staff was all that one could ask for. Without the expertise that was made available to me I would not have been able to make any meaningful contribution to the committee. The Department ultimately did offer an excellent rezoning petition that was not adopted by the City Council.

Evaluating the worth of the Community Development Department is a complex matter. What would you substitute in place of the expertise in that Department? My fear is that the dedicated talent will be the first to go. Which brings me back to my first remark. "Don't throw the baby out with the bath water". I am sure that the expertise that was made available to me and which I relied on are equally as valuable to the City Council and everyone else.

Sincerely,



Hugo Salemme
89 Third Street
Cambridge, MA 02141

Consent Comm. # 2

Comm. from Hugo Saleme, 89 Third
Street, in support of the functions
of the Community Development Dept.

In City Council,

May 18, 1992

Referred to Committee
Report #2

RECEIVED BY
OFFICE OF CITY CLERK

Canal Park
Cambridge, MA 02141
1992 MAY 14 PM 2:30

CAMBRIDGE MA.

Honorable City Council
c/o City Clerk

I am an East Cambridge resident who resides in Thomas Graves Landing. I chair the elected Board of Trustees there.

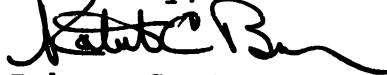
I am also a career civil servant with the US Department of Housing and Urban Development with more than twenty years experience with the oversight of Federal grant programs to cities. For 14 of those years I have been the Program Manager for the Community Development Block Grant Program and have had Cambridge as one of my clients. Both from the perspective of a Cambridge resident, who serves on the Canal Park advisory committee, and as a Federal Official responsible for oversight of the Community Development Block Grant Program I have worked closely and productively with the City's Community Development Department. Among the many Massachusetts cities with which I have worked, I would rate the effectiveness and productivity of the Cambridge CD Office very highly.

Recent considerations by the Council to reduce the CD Office's budget are ill advised and would hamper the effectiveness of programs which primarily benefit low and moderate income citizens of Cambridge.

A tour of my neighborhood in East Cambridge would reveal not only Thomas Graves Landing but also Rivercourt and the Esplanade residential condominiums as well as the thriving Galleria Mall and almost a dozen new or rehabilitated office buildings. The Community Development Office's essential participation in this economic development success was in obtaining two critical Urban Development Action Grants for over 11 million dollars. These grants substantially funded the creation of Lechmere Canal Park, the keystone for surrounding development, the First Street garage and the street and sidewalk improvements which complement the private investment. This public investment has leveraged approximately 300 million in private investment.

The CD Department has served the City well and it deserves the opportunity to continue to do so at least at existing funding levels. I ask that you consider my comments in reaching your position in this matter and please feel free to share my comments with the council if you think it helpful.

Sincerely,


Robert C. Brown

Consent Comm. # 3

Comm. from Robert C. Brown, 4 Canal
Park, in support of the functions of
the Community Development Dept.

In City Council,

May 18, 1992

*Referred to Committee
Report # 2*

Polaroid Corporation
Cambridge, Massachusetts 02139

RECEIVED BY
OFFICE OF CITY CLERK
1992 MAY 14 PM 1:53
CAMBRIDGE MA.
Polaroid

May 14, 1992

To the Honorable, The City Council:
Cambridge City Hall
795 Massachusetts Avenue
Cambridge, MA 02139

In recent weeks there have been occasions when the role of the Community Development Department (CDD) in the planning process and in the area of economic development has been both questioned and criticized. We understand that during a recent finance committee meeting, there was a vote to reduce the economic development portion of the CDD budget for FY93.

We feel that rather than reducing the budget for economic development, it should be increased. Now, more than ever, the future well being of Cambridge must be supported by sound economic planning and policy. Perhaps the activity itself should be redesignated as Economic Planning and Policy to avoid use of the "D" word which strikes terror into so many Cambridge hearts.

A number of initiatives are currently underway in the city. These include jobs creation, education and job training, support to affordable housing, development of a growth policy and various zoning proposals. We have stated before, with respect to some of these, that a sound economic planning policy cannot be ignored if these initiatives are to have any chance of success.

Understandably, there are many competing visions of the future for Cambridge. They seem to range from a residential community of affordable homes for locally employed residents (and no cars) to a forest of high rise office buildings with jobs for mostly non-residents and unlimited automobiles. (From our viewpoint, this is only a slight overstatement).

Inevitably, Cambridge must and will be a compromise of competing needs and objectives which will work best when sound economic thinking is an integral part of the planning process.

Our Corporate Real Estate group is constantly barraged by governmental planning and development agencies from other communities within and outside of the state as well as from overseas. A variety of enhancements are offered to the company to encourage relocation.

To the Honorable, The City Council:

Page 2

May 14, 1992

Cambridge could and should evaluate its advantages and mount an effort to attract new and retain existing businesses. If the vacancy rate in existing properties continues to rise, the city has a unique opportunity to join forces with property owners to seek replacement firms. This is a function the city should be poised to provide even in a period of no new development.

This is a time, during the current economic downturn, when economic planning should be supported and augmented. It's a time to form a partnership between the government, community, and business to look to the needs of the future.

We urge you to assist in developing that partnership by voting to continue funding an economic planning and policy activity within the CDD budget as proposed and by providing an initiative for CDD working with the City Council and business representatives, to create solid, economically viable solutions to the concerns of today and tomorrow.

We stand ready to participate in such an effort if the Council is willing to create a climate conducive to its success.

Very truly yours,



Eric V. Benson
Senior Manager
Corporate Real Estate

EVB/jp

cc: Robert W. Healy, City Manager
Michael H. Rosenberg, Assistant City Manager
for Community Development

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OFFICE OF CITY CLERK
1992 MAY 14 PM 1:53
CAMBRIDGE MA.

Consent Comm. # 4

Comm. from Polaroid in support of the
functions of the Community Development
Dept.

In City Council,

May 18, 1992

*Referred to Committee
Report
2*

EDWARD J. O'CONNELL

Attorney At Law
392 Cambridge Street
Cambridge, Massachusetts 02141-1204
Tel. (617) 354-8787
Fax (617) 661-4677

May 14, 1992

The Honorable Cambridge City Council
795 Massachusetts Avenue
Cambridge, Ma 02139

Dear Councillors:

It has come to my attention that the budget of the City's Community Development Department was not passed out of the City Council's Finance Committee. I am further informed that various proposals have been made to drastically reduce this department's budget by as much as \$400,000.

As a registered voter, business person, and taxpayer in this City, I hereby object to any such budget reductions and request that the Community Development Department's budget be approved as submitted.

In my years as a resident of this fine city, I have had numerous opportunities to work with a number of C.D.D. staff people on a variety of issues. As Law Clerk and then Assistant City Solicitor in the City's Law Department, I had the pleasure and good fortune to call upon both the extensive resources and the valuable expertise of the C.D.D. in the area of Zoning and Land Use Law. In what is by virtually every account a difficult and murky area of the law, the C.D.D. staff was consistently able to focus its energies and direct a clear path for the City's land use policy.

As an active member of the East Cambridge community, I had the pleasure of working with two of the Department's community planners on issues of concern in my neighborhood. Through all the heated battles over the future of development in East Cambridge, these planners worked to provide the voice of reason and logic which kept our efforts on course. Most impressive in this regard was the wealth of knowledge and expertise which the planners brought to our neighborhood discussions. Their technical ability and resources combined with the instincts and emotions of the

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CAMBRIDGE MA.

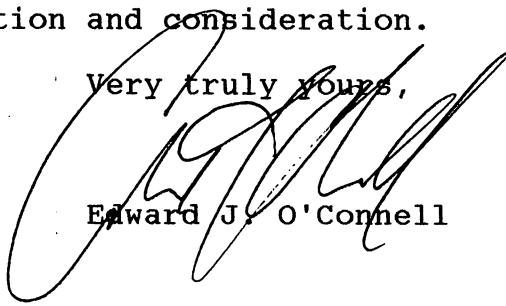
residents to create an effective force for stabilizing development where I live.

I recently had the good fortune to participate in the series of Growth Policy Workshops which the C.D.D. conducted. I found this forum for discourse both extraordinary and informative; informative certainly for the wealth of information which the department made available and extraordinary for the fact that such a forum was so well organized and conducted. Clearly this is a department which operates not in a vacuum but in an open, accessible manner for the benefit of all the City's inhabitants.

I implore you to accept the C.D.D. budget as submitted. I believe, based on my experiences, that this is one city department which deserves to be fully funded.

Thank you for your attention and consideration.

Very truly yours,


Edward J. O'Connell

EJO/jm

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OFFICE OF CITY CLERK
1992 MAY 14 PM 2:38
CAMBRIDGE MA.

Consent Comm. # 5

Comm. from Edward J. O'Connell in
support of the functions of the
Community Development Dept.

REPORT NO. 1

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REPORT NO. 1

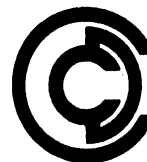
REPORT NO. 1

REPORT NO. 1

REPORT NO. 1

In City Council,
May 18, 1992

*Referred to Committee
Report #2*



May 14, 1992

Marvin E. Gilmore, Jr.
General Manager

The Honorable The City Council
c/o City Clerk
City of Cambridge
795 Massachusetts Avenue
Cambridge, MA 02139

RECEIVED BY
OFFICE OF CITY CLERK
1992 MAY 14 PM 3:20
CAMBRIDGE MA.

RE: Economic Development Budget

To the Honorable City Council,

I am writing in my capacity as President of the Board of Directors of the Cambridge Enterprise Collaborative. We are the community based organization that has rehabilitated the old Hyde Shoe building at 432 Columbia Street into a complex of affordable office space for non-profit organizations and small businesses.

We have worked with The Cambridge Community Development Department and its economic development staff on an ongoing basis since 1986 to bring this project to life and make the building a continuing resource for the community. At present the former Hyde complex houses over 30 organizations and businesses and provides employment for over 300 people.

The leadership of Community Development has been vital to the success of this project and we especially value the orderly planning and rational execution exhibited by the Community Development Department. Most especially they are persistent in carrying out long and complex projects dealing with both community and finance issues.

As we all know, as a result of today's poor economy it has become increasingly more difficult to create new jobs and foster new businesses. The City of Cambridge like many other communities has been grappling with this difficulty to help both its unemployed and under-employed population secure job opportunities. However, it is through the efforts of the City's Community Development Department that they have had a reasonable amount of success with this problem. Therefore, it seems inconceivable that the City would want at this crucial time to reduce the funding of it's Community Development Department. As a businessman and resident of Cambridge, I can not see cutting back on the funding of this department or dismantling its abilities.

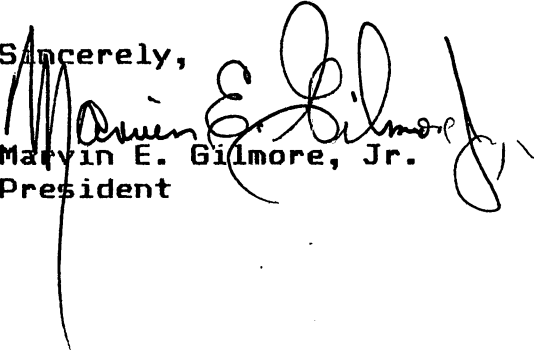
COMMUNITY DEVELOPMENT CORPORATION OF BOSTON, INC.

Developer of CrossTown Industrial Park

801 ALBANY STREET, BOSTON, MASSACHUSETTS 02119, TELEPHONE (617) 442-2114, 5, 6

I urge you, the members of the City Council, to maintain this department and the value it provides to our community.

Sincerely,


Marvin E. Gilmore, Jr.
President

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OFFICE OF CITY CLERK
1992 MAY 14 PM 3:20
CAMBRIDGE MA.

Consent Comm. # 6

Comm. from Marvin E. Gilmore, Jr. in
support of the functions of the
Community Development Dept.

In City Council,

May 18, 1992

*Referred to Committee
Report # 2*



Bay State Skills Corporation

May 13, 1992

The Honorable City Council
c/o The City Clerk
Cambridge City Hall
Cambridge, MA 02139

RECEIVED BY
OFFICE OF CITY CLERK
1992 MAY 14 PM 3:19
CAMBRIDGE MA.

Dear Council Members:

The Bay State Skills Corporation, created in 1981, is a non-profit research, demonstration and technical assistance organization dedicated to economic development. Through its programs and services, BSSC assists industry in the creation of new jobs, prepares the current and future workforce to gain access to those jobs, and strives to remove the barriers to employment encountered by those individuals who are traditionally outside the labor force.

In recent months BSSC and the Cambridge Community Development Department have been examining the biotechnology industry in Cambridge with a focus on the development and institutionalization of appropriate training programs which would accommodate the labor needs of the industry. The Community Development Department's report, *"Under the Microscope: An Examination of Technician Demand and Supply in Biotechnology and Related Industries,"* clearly analyzes the biotechnology industry and lays the foundation upon which Cambridge can build a comprehensive technician training program. It is one of the best pieces of work of its kind that I have seen. The implementation of such a project would establish policies that when translated into programs would not only positively impact the biotechnology industry in Massachusetts, but would provide Cambridge residents access to technician jobs in Cambridge - 94% of which are currently held by non-residents.

The Community Development Department's role of initiator has been critical to this planning process. The staff's commitment to the building of an infrastructure to support economic development through training is an important one. Given the appropriate financial resources the Community Development Department can continue to provide leadership and support to a process which allows businesses, universities, residents, schools, and government to work together for the betterment of all of Cambridge. Our experience suggests that this is an excellent investment of public funds.

Sincerely,

Erik Payne Butler
Executive Director

/mc

Consent Comm. # 7

Comm. from Erik Payne Butler in
support of the functions of the
Community Development Dept.

In City Council,

May 18, 1992

Referred to Committee
Report #2

RECEIVED BY
OFFICE OF CITY CLERK

1992 MAY 13 PM 12:07

CAMBRIDGE MA.

May 14, 1992

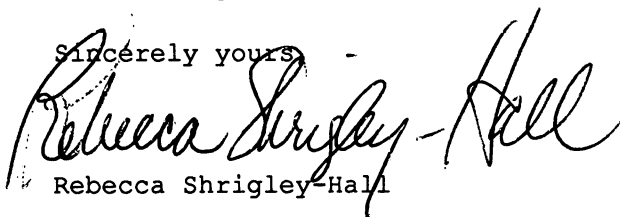
Honorable City Council
City of Cambridge
City Hall
795 Massachusetts Ave.
Cambridge, MA 02139

Dear Honorable City Council,

I am appalled to hear that the Department of Community Development is being considered for budget cuts. As evidenced by the information in the media after the Los Angeles riots, the more a community feels involved and responsible for it's decisions, the less conflict there is between city government and the community. To consider cutting the budget of the vehicle that accomplishes this seems ludicrous to me.

I am an involved and caring volunteer from the community, and I know from direct experience that the Community Development Department is doing an excellent job.

Sincerely yours,

A handwritten signature in cursive script that reads "Rebecca Shrigley-Hall". The signature is written in dark ink and is positioned above the printed name.

Rebecca Shrigley-Hall

111 Hampshire Street
Cambridge, MA 02139

Consent Comm. # 8

Comm. from Rebecca Shrigley-Hall in
support of the functions of the Community
Development Dept.

In City Council,

May 18, 1992

*Referred to Committee
Report # 2*



RECEIVED BY
OFFICE OF CITY CLERK

1992 MAY 14 PM 3:52

CAMBRIDGE MA.

545 Mass. Ave., Cambridge, MA 02139 (617) 491-0011

May 14, 1992

The Honorable City Councillor
City Hall
Cambridge, MA 02139

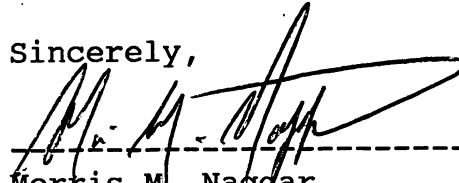
Re: Community Development & Economic Development Department

Dear Sir:

Over the past few years I have worked very closely with the Community Development & Economic Development Department. Their efforts have helped facilitate the success we have had in securing tenants such as Pearl Arts & Crafts and The Central Square Market to open in this area. Jerry Minno, Katherine Woodberry and Mike Rosenberg are also trying to obtain financing for us with the Land Bank.

They are working effectively with us to improve Central Square, which of course would bring in new revenues to the city and create new jobs. The Community Development & Economic Development Agency is very important to the City of Cambridge and should not be eliminated.

Sincerely,



Morris M. Naggar
COQUETTE, INC.
3MJ REALTY TRUST

MMN:rhg

Consent Comm. # 9

Comm. from Morris M. Naggar in support
of the functions of the Community
Development Dept.

In City Council,

May 18, 1992

*Referred to Committee
Report # 2*

RECEIVED BY
OFFICE OF CITY CLERK

1992 MAY 14 AM 9:57

CAMBRIDGE MA.

May 13, 1992

The Cambridge City Council
Care of City Clerks Office
City Hall
Cambridge, Massachusetts

To the Honorable City Council:

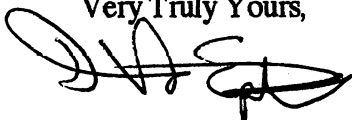
We are actively seeking development opportunities in the Cambridge area. We are the owners of 840 Memorial Drive and have been successful in fully leasing our 130,000 square foot property to high technology tenants. The relationships we have formed with these companies and their needs for further expansion of laboratory and research facilities have created a window of opportunity for us to develop new similar facilities. While the preference of many of these companies is to find a Cambridge address, significant competition, principally from the City of Boston, is luring them away.

The office of Michael Rosenberg, the Assistant City Manager of Community Development was the first place we turned to in Cambridge to gather research on potential Cambridge development opportunities. His Community Development office provided us with extensive materials directing us to look at specific development sites in the various economic development areas of Cambridge. We are currently involved in direct negotiations with one of the sites which his office identified.

Our many years of developing buildings in Boston and other communities has taught us that a central administrative office with the responsibility of guiding a developer through the complex development process is essential. The Community Development Office is critical to that process and helps to find the common ground between a developer's interests and the interests of the community.

I look forward to continuing to work with the Community Development office. As we move forward in the development of a new building in Cambridge, we will be looking to that office for guidance.

Very Truly Yours,



David Epstein
Senior Vice President

Consent Comm. # 10
Comm. from David Epstein in support
of the functions of the Community
Development Dept.

In City Council,

May 18, 1992

*Referred to Committee
Report # 2*

RECEIVED BY
OFFICE OF CITY CLERK

1992 MAY 14 PM 4:41

CAMBRIDGE MA.

24 Concord Avenue
Cambridge, MA 02138

May 14, 1992

Cambridge City Council
c/o The City Clerk
Cambridge City Hall
Massachusetts Avenue
Cambridge, MA 02139

DELIVERED BY HAND

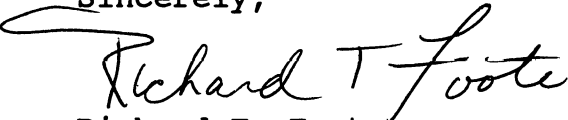
Dear Sirs and Madam:

I am writing to express my concern over recent proposals to cut the Community Development Department's budget for economic development programs in the city of Cambridge. Regardless of what the news media is reporting relative to the economic environment in the rest of the country, it should be clear to everyone that Massachusetts is still in the grips of a recession. I find it inconceivable that the Council could seriously consider cutting government funds to develop economic programs at this time. Certainly the Council has the right and indeed the duty to oversee the programs administered by the various city departments. I would expect nothing less from my elected officials; however, I strongly disagree with any proposal to use the budget process as a means for changing the direction of the city's economic programs. I am quite certain that city employees responsible for directing those programs would develop and run them in any manner in which the Council directs.

Cutting funds as means as showing the Councils' displeasure does not serve the citizens of this city especially at a time when many residents are in dire economic straits. Cutting the budget will bring current programs to a standstill and will effectively destroy the city's infrastructure to develop and run economic programs.

In short, I fully support the council's oversight of the economic programs of the city of Cambridge, but I am very strongly opposed to any cuts being made in the program at this time. You should be aware that this is a very salient issue with myself, and certainly with many other voters.

Sincerely,


Richard T. Foote

Consent comm. # 11

Comm. from Richard T. Foote in support
of the functions of the Community
Development Dept.

In city Council,

May 18, 1992

Referred to Committee
Report # 2

TARVIS REALTY TRUST

20 NEW STREET
EAST BOSTON, MASS. 02128

RECEIVED BY
OFFICE OF CITY CLERK
1992 MAY 14 PM 4:30
CAMBRIDGE MA.

May 14, 1992

The Honorable City Council
C/O The City Clerk
City Hall
Cambridge, MA 02139

Subject: Community Development Department Support.

Ladies and Gentlemen:

I am writing as a local Cambridge real estate owner/developer to voice my strong support for the viability and existence of the Cambridge Community Development Department. It is an organization that I believe has been a strongly positive contributor to the planfull and responsibly managed growth that Cambridge has enjoyed during the past decade.

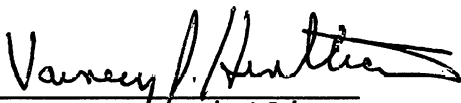
As background, I have worked with community development for almost ten years on the East Cambridge Waterfront Project as part of the team that developed the One Canal Park and Davenport buildings. Moreover, I have been a contributor to the on-going East Cambridge rezoning effort. Finally, my family has owned property in Cambridge since 1929.

My interactions with Community Development have been thoroughly professional and always helpful. Their objectivity, sense of fairness and constructive vision have, no doubt, benefitted Cambridge. I strongly urge you to continue their good work.

In closing, if any of you would like to discuss my perspective further, please call me at 561-0628. Thank you.

Sincerely,

TARVIS REALTY TRUST


Varney J. Hintlian
Trustee

Consent Comm. # 12

Comm. from Varney J. Hintlian in
support of the functions of the
Community Development Dept.

In City Council,

May 18, 1992

*Referred to Committee
Report #2*



Cambridge Trust Company

KENDALL SQUARE

326 MAIN STREET · CAMBRIDGE, MASSACHUSETTS 02142

CAMBRIDGE MA.

(617) 876-5500

May 13, 1992

The Honorable Cambridge City Council
c/o the City Clerk
795 Massachusetts Avenue
Cambridge, MA 02139

Dear Councilors:

I am writing to express my deep concern over the proposed elimination of the Community Development Department's Economic and Employment Planning Budget. As a member of the business community, I am particularly aware of the need for such programs during these difficult economic times. To eliminate, reduce, or temporarily suspend these activities would result in a loss of economic and job opportunities for the City, its residents and its employers. Given your recent efforts to improve and strengthen relations with the business community, it is my opinion that the proposed budget cutbacks represent a major setback.

I have worked closely with the Community Development Department staff for many years. I have served as a member of the Cambridge CARD Committee, the Cambridgeport Blue Ribbon Committee, the Cambridgeport Rezoning Advisory Committee and have been actively involved in economic development activities focused on Central Square. In each case, the Department has exhibited the highest level of professionalism in executing its responsibilities.

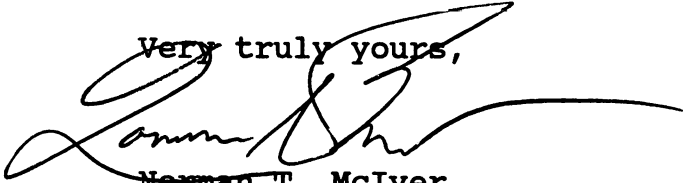
In all of these projects, the Community Development Department has had a very difficult role to play. Their task has been to make sound planning recommendations to the City Manager and the City Council while balancing the concerns of the neighborhoods with those of the business community. This is never easy and is perhaps most difficult in a place like Cambridge where so many people, with such divergent points of view, actively participate in public process.

Realizing the complexity of planning issues, the Department has worked hard to carefully establish group processes which allow for a full and open discussion of all concerns. It is impossible to achieve consensus on every issue. However, in my experience, it is clear that the work done by the Community Development

Department advances an understanding of the issues, is essential in analyzing alternatives and leads to potential solutions.

I would like to state my full support for the Department and its economic development initiatives and urge you to maintain full funding of the Community Development Department's budget.

Very truly yours,

A handwritten signature in black ink, appearing to read "Norman T. McIver", with a long, sweeping horizontal line extending to the right.

Norman T. McIver
Senior Vice President

Consent Comm. # 13

Comm. from Norman T. McIver in support
of the Community Development Dept.

In City Council,

May 18, 1992

Referred to Committee

Report # 2

**EAST CAMBRIDGE
SAVINGS BANK**

292 Cambridge Street
Cambridge, MA 02141-1263
(617) 354-7700

May 14, 1992

Cambridge City Council
Cambridge City Hall
Massachusetts Avenue
Cambridge, MA 02138

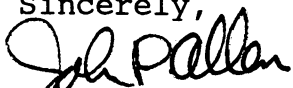
Dear Honorable Members of the Cambridge City Council,

It is my pleasure to write to you regarding the professionalism of the staff of the Cambridge Community Development Department.

Over the years, the East Cambridge Savings Bank has developed a mutually rewarding relationship with the Community Development Department through a variety of programs. The Department's expertise and highly efficient staff has allowed the Bank to participate on a regular basis in various property rehab projects and efforts to promote affordable housing in Cambridge.

The knowledge level and support from this City Department has been invaluable to the Bank as we continue to seek new ways to assist our community.

Sincerely,



John P. Allen
Senior Vice President

RECEIVED
CITY OF
MAY 14 PM 3:50
CAMBRIDGE MA.

1310 Cambridge Street
Cambridge, MA 02139-1342

285 Highland Avenue
Somerville, MA 02143-1397

One Canal Park
Cambridge, MA 02141-2203

Consent Comm # 15

Comm. from Carney Gavin in support
of the Community Development Dept.

In City Council,

May 18, 1992

Referred to Committee
Report # 2

SEMITIC MUSEUM
HARVARD UNIVERSITY
OFFICE OF CITY CLERK

1992 MAY 14 PM 4:19

CAMBRIDGE MA.

SIX DIVINITY AVENUE
CAMBRIDGE, MASSACHUSETTS 02138
TEL: (617) 495-4631
FAX: (617) 496-8904

May 14, 1992

The Honorable City Council
c/o The City Clerk, City Hall
795 Massachusetts Avenue
Cambridge, MA 02138

Dear Members of the Cambridge City Council,

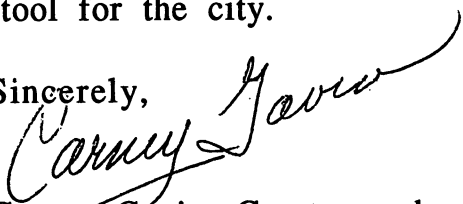
Please permit me — as one who has worked in Cambridge since 1965 — to strongly endorse the vital importance of the city's Community Development Department.

It would be folly to disband that effective team precisely when careful coordination of fiscal resources is demanded by recessionary realities — and when Cambridge's citizenry and physical environment are gravely endangered by threats of rash, unplanned, or immoderately calculated developments.

Over the years, but particularly since October, I have witnessed the Community Development Department — especially Jane Maguire — “in action” vis à vis tough, unpredictable real estate crises.

Cambridge can be proud of and grateful to the Community Development Department. Please don't damage our future by hampering or diminishing this vital tool for the city.

Sincerely,


Carney Gavin, Curator and
Executive Director

Consent comm. # 15

Comm. from Carney Gavin in support of
the Community Development Dept.

In City Council,

May 18, 1992

Referred to Committee
Report # 2



WILSON-CAMBRIDGE REALTY TRUST

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OFFICE OF CITY CLERK
1992 MAY 14 PM 4:39
CAMBRIDGE MA.

May 13, 1992

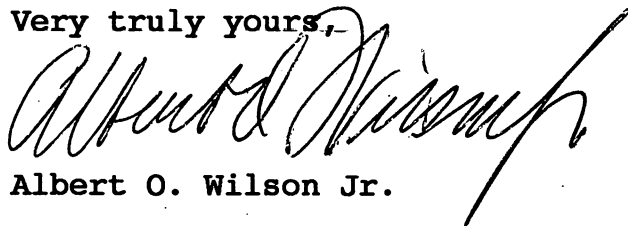
The Honorable City Council
Office of the City Clerk
795 Massachusetts Avenue
Cambridge, MA 02139

Dear Council Members:

I was distressed to learn of the plan to severely cut the funding for the Community Development Department. It is always easy to point out where someone is not doing his job well enough and there are probably ways in which the department could do better. However, at this time when the city needs intelligent growth in order to support its coming tax requirements, a strong Community Development Department is essential.

I am on a committee studying future growth in Alewife and I feel we are making real progress.

Very truly yours,



Albert O. Wilson Jr.

Consent Comm. # 16

Comm. from Albert O. Wilson, Jr. in
support of the Community Development
Dept.

In City Council,

May 18, 1992

*Referred to Committee
Report # 2 .*

RECEIVED BY
OFFICE OF CITY CLERK
1992 MAY 14 PM 4:57
CAMBRIDGE MA.

William J. Zamparelli
Seven Emmons Place
Cambridge MA 02138
(617) 864-8922

May 14, 1992

The Honorable, The Cambridge City Council
c/o Joseph Connarton, City Clerk
City Hall
795 Massachusetts Avenue
Cambridge, MA 02139

Dear Councillors,

It has recently come to my attention that the City Council is contemplating cutting \$400,000 from the Cambridge Community Development Department's (CDD) FY93 budget. Considering these difficult economic times, the temptation to save dollars wherever they can be identified, is very compelling. I ask that the Council consider the needs of the community going forward, and retain these dollars within the CDD budget to be specifically earmark to fund development of an Economic Partnership between the City and the business community. The role of the CDD can and should begin to focus on the Economic Development of our community, and the future opportunities for Cambridge residents to prosper. A focus on grant writing for funding of Incentive Zones and similar local programs for encouraging business development and entrepreneurial ventures, seems appropriate. The future for Cambridge is to create new and expanding opportunities for all.

There appears to be a perception by some members of the council that the CDD has been non-responsive to various segments of the community. I have had an occasion to work with the Department over the past two years. I have not always been pleased with the policy results but I have come to appreciate the difficult role the CDD has undertaken for the City. Their role is often to try to fashion a consensus, or at least an inventory of the salient issues, among groups or individuals who are deeply divided and of disparate interests. The continuum of positions in Cambridge on any particular issue is probably broader than the continuum of any other community in the Commonwealth. By definition, few are happy with the outcome while many are displeased. It may well be an impossible and thankless task they perform. I do appreciate the professionalism the CDD staff display in developing a planning process that attempts to air all sides of an issue.

I would welcome an opportunity to discuss this matter with you if you desire. Thank you for your time and consideration.

Very truly yours.



William J. Zamparelli

cc: Robert Healy
Michael Rosenberg

Consent Comm. # 17

Comm. from William J. Zamparelli in
support of the Community Development
Dept.

In City Council,

May 18, 1992

Referred to Committee
Report # 2

Janetis Vassiliades
278 Broadway #2
Cambridge, MA 02139

RECEIVED BY
OFFICE OF CITY CLERK

1992 MAY 14 PM 2:38

CAMBRIDGE MA.

May 14, 1992

The Honorable,
The City Council of Cambridge
c/o The City Clerk of Cambridge
City Hall
Cambridge, MA

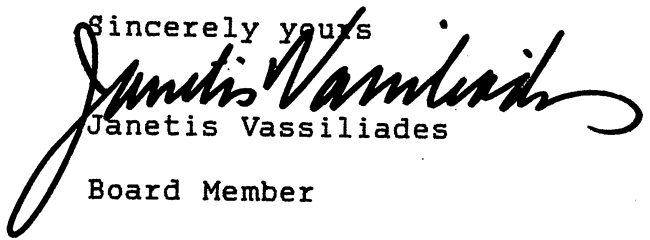
RE: The Cambridge Community Development Department

Recently I became aware that the City Council is considering significant cuts to the operating budget of the Cambridge Community Development Department. As a Board member for Cambridge Community Services at 99 Bishop Allen Drive I would like for you to know that the work the Department is doing is important and necessary to the economic stability of our citizens.

Budget cuts to this Department appear to threaten the commitment the City has for the development of city wide employment and training programs. Our agency has been active in responding to the dire need all Cambridge communities have for such services. Our agency would only like to see improvements to the Department's services, not a dismantling of the work it has accomplished.

We recommend that you not cut funds to the Department, but promote improvements in the administration of community economic development services, encouraging the Department to involve all Cambridge communities in a comprehensive employment and training effort.

Sincerely yours


Janetis Vassiliades

Board Member

Consent Comm. # 18

Comm. from Janetis Vassiliades, Board
Member, Cambridge Community Services,
in support of the functions of the
Community Development Dept.

In City Council,

May 18, 1992

*Referred to Committee
Report # 2*

COMM. 001, MAY 05/92
JAN VASSILIADIS
CAMBRIDGE COMMUNITY SERVICES
COMMUNITY DEVELOPMENT DEPT.

COMMUNITY DEVELOPMENT DEPT. MAY 18, 1992

RECEIVED BY
OFFICE OF CITY CLERK

1992 MAY 14 PM 4:57

CAMBRIDGE MA.

Ralph H. Boynton
20 Market Street
Cambridge, Mass 02139
(617) 864-9145

5/14/92

Cambridge City Councilors
City Hall

Lady & Gentlemen:

It has come to my attention that the council is considering a substantial (1/3) cut in the Community Development Department's budget. As some of you are aware, a department such as this one develops its full potential for productivity only after the team has been together for a considerable period of time, during which it gets to know the unique strengths and weaknesses of Cambridge, the various ways of accessing state and federal resources and develops contacts to the talents and resources of local universities and businesses on a personal basis.

The results of this competence are noticeable in the department's current reputation (articles in Banker & Tradesman, national recognition for its East Cambridge development work) and will pay off far into the future in the absence of problems in the city's development over the next several decades.

To date, ~~my~~ plans for North and East Cambridge and Riverside neighborhoods have been completed. My area, Area IV, is in progress as are Alewife and Wellington-Harrington. Several others have yet to be done, but procedures and infrastructure are in place. It will probably take 2-3 years to complete all plans.

As a Cambridge resident of 28 years, 24 of them in Area IV, my personal experience with CCD has impressed me with their Accessibility and professionalism. Although I have no great political clout; belong to no major special interest group except taxpayers, have no personal wealth, jobs or favors to distribute, I have always been encouraged by CCD to participate, think and ~~xx~~ propose plans and have been offered the information needed to do this intelligently, without feeling manipulated toward a specific agenda.

It is ~~removed~~ that there are personal and political motives for cutting down this tree before its full fruit is born. This would be a waste of taxpayers investment that would reflect badly on those who implemented it. Please, let's not let politics waste funds and impair long term planning.

Cordially,



Ralph H. Boynton

Consent Comm. # 19

Comm. received from Ralph H. Boynton
in support of the functions of the Community
Development Dept.

In City Council,

May 18, 1992

*Referred to Committee
Report # 2*

RECEIVED BY
OFFICE OF CITY CLERK
Janetis Vassiliades
278 Broadway #2
Cambridge, MA 02139
617-864-6486
MAY 14 PM 2:38
CAMBRIDGE MA.

May 14, 1992

The Honorable,
The City Council of Cambridge
c/o The City Clerk of Cambridge
City Hall
Cambridge, MA

RE: The Cambridge Community Development Department

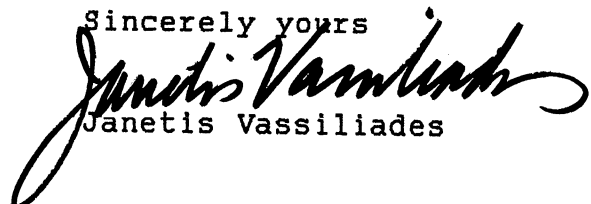
Recently I became aware of the severe criticism the City Council has directed towards the Community Development Department. This unnecessary demonstration I feel is the biased opinion of a minority of constituents of the great city of Cambridge. If the Council proceeds with drastic reductions in the comprehensive services of this effective department a safe and equitable growth of this city would stop, and a new era of polarization would begin. Considering the cuts in the Department's services would end a visible forum and effective planning process for the neighborhoods and communities of Cambridge.

The success of the Sennott Park development is an accomplishment to be recognized in this time of criticism. As a long time resident of the Area 4 neighborhood I have found this new Park a neighborhood focus as well as a technically successful physical design and improvement for the useless wasteland that it replaced. I attribute the implementation and ongoing success of this necessary Cambridge open space a result of the planning, technical, and management services performed by the Community Development Department.

In addition, I feel the return of various burned-out or blighted residential properties to the housing stock of Cambridge the result of the competent and "down to earth" development services of the Department. These types of rehabilitation projects are successful primarily because they support the economic base of this residential neighborhood. The Department is skilled in dealing with small landlords and small contractors, and keeping the Urban creep of Kendall Sq at river's edge.

For me the Council would act responsibly for the citizens of Cambridge by minimizing the budgetary cuts for the Community Development Department.

Sincerely yours


Janetis Vassiliades

Consent Comm. # 20

Comm. from Janetis Vassiliades in support
of the functions of the Community Development
Dept.

In City Council,

May 18, 1992

Referred to Committee
Report # 2

91A-004-0002
COMMUNITY DEVELOPMENT
JANETIS VASSILIADIS
JAN 18 1992

FOR THE COMMUNITY DEVELOPMENT DEPARTMENT



RECEIVED BY
OFFICE OF CITY CLERK

1992 MAY 14 PM 4:09

CAMBRIDGE MA.

14 May 1992

Joseph Connarton, Clerk
City of Cambridge
City Hall
Cambridge, Massachusetts

Unihab Ventures
745 Boylston Street
Boston, Massachusetts
02116

Dear Mr. Connarton,

I am writing to express my support for the role that the CCDD has played over the years in accomplishing major development goals in the City.

Unihab has worked over the last 18 years with the Cambridge Community Planning Department. Before the real estate collapse in New England, we developed several hundred condominiums and an office building. We are currently in the process of developing an assisted living community for frail elders on Sherman Street as part of our current work with the Standish Care Company. We anticipate that at least 35 full time jobs will be brought to the City through this new community, and that we will put a priority on training and hiring Cambridge residents for these positions.

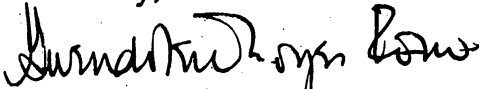
As almost everyone is aware, the whole development community is currently in a severe recession. There is little or no market for new development, and banks are not lending for real estate development even when a market is proven. Public money for development has all but dried up. Many of our former colleagues are no longer in business, and the foreseeable future is uncertain. Expectations for performance of any private or public development organization in this field need to take these circumstances into consideration.

Over the years we have found that the Cambridge Community Planning Department embodies a high level of professional standards. It is staffed by able, experienced people who have been willing to pursue challenging projects to creative solutions. A dedicated staff has shown a remarkable continuity over the years, providing consistency and a straight forward adherence to explicit regulations. In our work with other towns and cities I have rarely found these crucial qualities, much to the detriment of the planning process in those other communities.



In considering how to proceed and prioritize objectives in community planning for Cambridge, we hope that the very real skills of the CCDD will be given credit due and the opportunity to continue to perform in constructive and valuable ways for the City of Cambridge.

Sincerely,


Gwendolen Noyes Rono

RECEIVED BY
OFFICE OF CITY CLERK
1992 MAY 14 PM 4: 09
CAMBRIDGE MA.

Consent Comm. # 21

Comm. from Gwendolen Noyes Rono in
support of the functions of the
Community Development Dept.

In City Council,

May 18, 1992

Referred to Committee
Report #2

4 Canal Park
Cambridge, MA 02141

Honorable City Council
c/o City Clerk

I am an East Cambridge resident who resides in Thomas Graves Landing. I chair the elected Board of Trustees there.

I am also a career civil servant with the US Department of Housing and Urban Development with more than twenty years experience with the oversight of Federal grant programs to cities. For 14 of those years I have been the Program Manager for the Community Development Block Grant Program and have had Cambridge as one of my clients. Both from the perspective of a Cambridge resident, who serves on the Canal Park advisory committee, and as a Federal Official responsible for oversight of the Community Development Block Grant Program I have worked closely and productively with the City's Community Development Department. Among the many Massachusetts cities with which I have worked, I would rate the effectiveness and productivity of the Cambridge CD Office very highly.

Recent considerations by the Council to reduce the CD Office's budget are ill advised and would hamper the effectiveness of programs which primarily benefit low and moderate income citizens of Cambridge.

A tour of my neighborhood in East Cambridge would reveal not only Thomas Graves Landing but also Rivercourt and the Esplanade residential condominiums as well as the thriving Galleria Mall and almost a dozen new or rehabilitated office buildings. The Community Development Office's essential participation in this economic development success was in obtaining two critical Urban Development Action Grants for over 11 million dollars. These grants substantially funded the creation of Lechmere Canal Park, the keystone for surrounding development, the First Street garage and the street and sidewalk improvements which complement the private investment. This public investment has leveraged approximately 300 million in private investment.

The CD Department has served the City well and it deserves the opportunity to continue to do so at least at existing funding levels. I ask that you consider my comments in reaching your position in this matter and please feel free to share my comments with the council if you think it helpful.

Sincerely,



Robert C. Brown

Consent Comm. # 22

Comm. from Robert C. Brown in support
of the functions of the Community
Development Dept.

In City Council,

May 18, 1992

Referred to Committee
Report # 2

FORESTCITY

DEVELOPMENT



May 18, 1992

The Honorable City Council
Cambridge City Hall
795 Massachusetts Avenue
Cambridge, MA 02139

Dear Council Members:

We understand the the Council is evaluating the City's proposed use of funds to promote economic development in Cambridge.

The need for a deliberate and active emphasis on economic development programs which will stimulate the retention of business in Cambridge and encourage new companies to locate here has never been greater.

The diminished availability of credit has not only affected the rate of growth of the companies located at University Park, and the job opportunities they create, but almost every business in Cambridge. The negative impact this has on City tax revenue and the social services they fund, if allowed to continue without leadership from the City, can only result in ever-widening problems for all Cantabridgians. The City must act now to formulate and implement an economic development policy proactively to assure the continued long term economic health of the City.

Though budget constraints are of importance in any time, and particularly now, we urge that you not cut short the necessary emphasis on economic and job development.

Sincerely,

A handwritten signature in cursive script that reads 'Gayle Friedland'.

Gayle Friedland
Vice President & Managing Director

GF/fmb

920508G

RECEIVED BY
OFFICE OF CITY CLERK
1992 MAY 18 PM 3:43
CAMBRIDGE MA.



S E A Consultants Inc.
Engineers/Architects

RECEIVED BY
OFFICE OF CITY CLERK

1992 MAY 18 AM 10:38

CAMBRIDGE MA.

May 15, 1992

City Council
City Hall
Cambridge, Massachusetts 02139

Dear Ladies and Gentlemen of the Cambridge City Council:

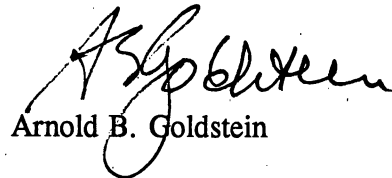
The only reason that I bother to write is because I suspect I have more wholesome regard for the City of Cambridge and some of its professional employees than the Council does. I constantly hear rumors about your alleged unhappiness with the City Manager. I think the City Manager performs admirably and I know he has the respect of many people in the business community. The rumors I hear presently have to do with the abolition of the budget for the Department of Community Development. We have been working very hard in the Central Square area, through the Central Square Business Association, to try to revitalize Central Square. We have had enormous cooperation from Gerry Mimno and Catherine Woodbury. Gerry Mimno has made a really positive difference.

In conversations with other businessmen, your actions in the case of budget abolition are not earning you much respect. In fact, there seems to be a notable absence of wisdom in the way the Council is conducting itself. If you have an unhappiness with an individual employee, it seems to me that it can be handled more quietly and efficiently than is being done right now.

While I have no disagreement with you about the job being done by the President of the United States, it seems to me the time spent on developing and debating your position could have been better spent in addressing some of the issues in the City. Your respect quotient might also increase.

Very truly yours,

S E A CONSULTANTS INC.



Arnold B. Goldstein

ABG/bac:abgcambr.ltr

485 Massachusetts Avenue
Cambridge, MA 02139-4018
(617) 497-7800
FAX (617) 497-7709

Glastonbury, CT
Londonderry, NH

FORESTCITY

DEVELOPMENT



May 18, 1992

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Cambridge City Hall
795 Massachusetts Avenue
Cambridge, MA 02139

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Vice President & Managing Director

GF/fmb

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DEVELOPMENT



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Cambridge, MA 02139

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Gayle Friedland
Vice President & Managing Director

GF/fmb

920508G

RECEIVED BY
OFFICE OF CITY CLERK
1992 MAY 18 PM 3:43
CAMBRIDGE MA.

Referred to Committee
Report # 2.

C. VINCENT VAPPI
240 SIDNEY STREET
CAMBRIDGE, MASSACHUSETTS 02139
661-8200

May 14, 1992

City Council
City of Cambridge, Mass.

Dear Councillors:

I've heard the City Council is contemplating making significant cuts to the budget for the Community Development Department which would seriously impair their effectiveness.

During the recent Cambridgeport Re-Zoning process, I saw some of the work of this Department, and was favorably impressed.

This note is to urge you not to take the action contemplated.

Sincerely yours
C. Vincent Vappi

RECEIVED BY
OFFICE OF CITY CLERK
1992 MAY 14 PM 4:58
CAMBRIDGE MA.

Consent Comm. # 40

Comm. from C. Vincent Vappi in support
of the functions of the Community
Development Dept.

In City Council,

May 18, 1992

Referred to Committee
Report # 2.



S E A Consultants Inc.
Engineers/Architects

May 15, 1992

RECEIVED BY
OFFICE OF CITY CLERK

1992 MAY 18 AM 10:38

CAMBRIDGE MA.

City Council
City Hall
Cambridge, Massachusetts 02139

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Very truly yours,

S E A CONSULTANTS INC.



Arnold B. Goldstein

ABG/bac:abgcambr.ltr

485 Massachusetts Avenue
Cambridge, MA 02139-4018
(617) 497-7800
FAX (617) 497-7709

Glastonbury, CT
Londonderry, NH

Referred to Committee
Report # 2.

City of Cambridge

MASSACHUSETTS

In City Council May 18, 1992

C. Myers.

	YEA	NAY	ABSENT	PRESENT	
Mr. Ed Cyr	✓				
Mr. Francis H. Duehay	✓				
Mr. Jonathan S. Myers	✓				
Mrs. Sheila T. Russell		✓			
Mr. Walter J. Sullivan		✓			
Mr. Timothy J. Toomey, Jr.		✓			
Mr. William H. Walsh		✓			
Ms. Alice K. Wolf	✓				
Mayor Kenneth E. Reeves	✓				

5

4

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Order Adopted.

C. Myers

Whereas the City currently spends approximately \$180,000 in the Community Development Department for employment services, and the City Manager is proposing an additional expenditure of \$60,000 in this area;

Whereas it is the interest of the City Council to maximize employment and training efforts by ensuring that efforts are provided in a coordinated and comprehensive manner, and are aimed to reach city residents;

Whereas these services will most effectively be provided through the consolidation of these resources under the Cambridge Employment Program;

Whereas the City Council recognizes that some productive work is underway with the business community, particularly in working with the Bio-Tech Council and encourages these efforts to continue, the City Council is also interested in developing an approach which serves a far greater range of City residents;

Therefore be it resolved ~~be it resolved~~ that the City Council vote to not authorize the funding of the allocation of \$180,000 within the Community Development Department, until such time as a comprehensive Cambridge Employment Program, aimed to work with the business community and most importantly to meet the needs of City residents is developed by the City Manager in conjunction with the City Council, the Community Development ~~and the~~ Department, and other interested parties.

and that
the City
~~will set~~ such
time
manager
set this
amount
aside

City of Cambridge

MASSACHUSETTS

GENERAL FUND BUDGET IN THE SUM OF
\$202,041,055.

In City Council May 18

1992

201,841,055.

	YEA	NAY	ABSENT	PRESENT	
Mr. Ed Cyr	✓				
Mr. Francis H. Duehay	✓				
Mr. Jonathan S. Myers	✓				
Mrs. Sheila T. Russell	✓				
Mr. Walter J. Sullivan	✓				
Mr. Timothy J. Toomey, Jr.	✓				
Mr. William H. Walsh	✓				
Ms. Alice K. Wolf	✓				
Mayor Kenneth E. Reeves	✓				

9 0 0 0

C. Duehay
ms
RF

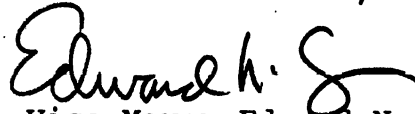
City of Cambridge

May 18, 1992

THE FINANCE COMMITTEE, comprised of the entire membership of the City Council, to which was referred the GENERAL FUND BUDGET for the City of Cambridge in the amount of \$201,939,835.

The Committee recommends the adoption of the enclosed order providing for the sum of \$199,446,190. for the GENERAL FUND BUDGET of the City of Cambridge. The reasons for the discrepancy is the result of a committee vote to table the funding of the Community Development Department in the amount of \$2,594,865. and the supplemental recommendation by the City Manager and acceptance by the Committee in the amount of \$101,220. to the Department of Human Service Programs.

For the Committee,

A handwritten signature in dark ink, appearing to read "Edward N. Cyr", written in a cursive style.

Vice Mayor Edward N. Cyr
Chairman

2.

F-205

COMMITTEE REPORTS

Finance Committee Report on the General
Fund Budget. \$ 201,861,055.

In City Council,

May 18, 1992

*Report Accepted
Order Adopted*

As Amended

9-0-0