

UNITED STATES OF AMERICA  
GENERAL SERVICES ADMINISTRATION  
WASHINGTON, DC 20405



DEC 11 1973

Mr. John H. Corcoran  
City Manager  
795 Massachusetts Avenue  
Cambridge, MA 02139

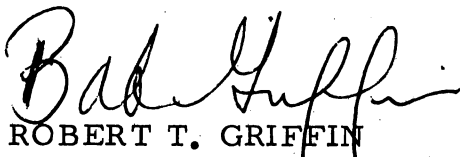
Dear John:

As agreed upon in our recent conversation, I am enclosing a copy of the Scope of Work Statement for the Draft Environmental Impact Statement on the proposed Kennedy Library. The suggested Outline for the study is enclosed as well. I would appreciate your making these copies available to the City Council.

We have already forwarded copies directly to the civic, local and neighborhood groups which have evidenced interest and concern in matters relating to the project. We will continue to keep you informed of future developments.

Thank you for your assistance.

Sincerely,

  
ROBERT T. GRIFFIN  
Special Assistant to the  
Administrator

Enclosure

## Scope of Work for JFK Library

### Environmental Impact Statement

#### Purpose and Objectives

The purpose of this document is to outline the nature of the investigations and analysis required as a basis for assisting GSA in the latter's preparation of an environmental impact statement (EIS) as defined in section 102(2)(C) of the National Environmental Policy Act (PL 91-190) of 1969 ("NEPA") for the John F. Kennedy Library (the "Library") proposed for development in Cambridge, Massachusetts, and to suggest an outline for the statement.

The statement must develop a complete analysis of all probable, significant environmental factors affecting the human cultural, social and physical environment for a potentially controversial project planned in an established community of a well informed public.

The principal objective of the statement is to investigate and analyze all environmental aspects of the proposed project. The statement must be prepared in compliance with all applicable provisions of NEPA; Executive Order 11514 of March 5, 1970 (Protection and Enhancement of Environmental Quality); Section 309 of the Clean Air Act, as amended; the Guidelines issued by the Council on Environmental Quality (CEQ) for preparing environmental statements (referred to as the "Guidelines", published in the Federal Register on August 1, 1973); and GSA Order PBS 1095.1B, titled "Environmental Impact Statements," dated March 2, 1973; all as now or hereafter amended.

The Consultant selected to assist in the preparation of the draft statement must be familiar with all of these applicable statutes, regulations and guidelines, as well as significant recent judicial decisions, and should assist the General Services Administration (GSA) in complying with the foregoing.

Some general principles concerning the preparation of the statement are outlined below. In citing these principles it is not intended or implied that the following limit the obligation of the Consultant to review the statutes, regulations and guidelines referred to above in assisting the GSA in complying therewith. In one particular case, (*Silva v. Lynn*, No. 73-1200, July 5, 1973) (attached) the United States Court of Appeals for the First Circuit stresses that NEPA explicitly requires that the statement be a detailed discussion of (a) the environmental impact of the proposed action, (b) any adverse environmental effects which cannot be avoided should the proposal be implemented, (c) alternatives to the proposed action, (d) the relationship between local short-term uses of man's environment and the maintenance and enhancement of long-term productivity, and (e) any irreversible and irretrievable commitments of resources which would be involved in the proposed action should it be implemented. The word "detailed" as used in NEPA means a careful, reasoned and fully explained analysis.

According to the Guidelines, the purpose underlying the requirement of a statement is the mandate that all federal agencies, to the fullest extent possible, direct their policies to protect and enhance environmental quality.

The Silva v. Lynn decision amplifies further that the detailed statement is intended to serve at least three purposes. First, it permits the court to ascertain whether the agency has made a good faith effort to take into account the values NEPA seeks to safeguard. This means the agency with the aid of the Consultant must explicate fully its course of inquiry, its analysis and its reasoning. Second, it serves as an environmental full disclosure document, providing information which Congress thought the public should have concerning the particular environmental costs involved in a project, and therefore must be written in language that is understandable to nontechnical minds and yet contain enough scientific reasoning to alert specialists to particular problems within the field of their expertise. It cannot be composed of statements "too vague, too general, and too conclusory". Third, the requirement of an impact statement helps insure the integrity of the agency decisionmaking process.

The Consultant must create and maintain an administrative record which will include all technical data, expert opinions, studies completed, and all background material which form the basis of the statement. The objective should be to develop an administrative record which is self-sufficient.

It is essential that the EIS contain specific references to all sources of data used to identify, quantify or evaluate any and all environmental consequences. Guidelines 1500.8(a)(1).

The Consultant, in working with GSA, must bear in mind that the statement is to be prepared in accordance with the precept in section 102(2)(A) of NEPA that all Federal agencies "utilize a systematic, interdisciplinary approach which will insure the integrated use of the natural and social sciences and the environmental design arts in planning and decisionmaking which may have an impact on man's environment."

#### Content.

In addition to complying with other applicable legal requirements, as mentioned above, the draft statement shall conform to the requirements set forth in Attachment B to GSA Order 1095.1B, dated March 2, 1973, (Attached) titled "Content of Draft Environmental Statements", or as hereafter amended, and shall, as a minimum, respond to all applicable subjects covered in the Suggested Outline for the draft statement attached hereto.

Prior to preparation of the preliminary draft statement, the Consultant shall review and analyze the information as described below which is to be made available for its use and report to the contracting officer of the General Services Administration the need for supplemental or updated information. The preliminary draft statement is to be prepared by the Consultant based on necessary research, surveys, conferences, correspondence and the professional expertise of the Consultant, in close coordination with, and under the direction and supervision of, the GSA. The Consultant should also receive and, where appropriate, make use of the comments and

information supplied by appropriate Federal, state and local officials, the architects, John Fitzgerald Kennedy Library Incorporated (KLC), other consultants, concerned citizen groups and the general public.

### Procedural Requirements

Upon receipt of notice to proceed by the contracting officer, the Consultant will be expected to confer with concerned citizen groups in Cambridge in order to receive and discuss comments and information pertaining to the Library's possible effects on the quality of the human environment. The Consultant shall assist the GSA in scheduling and conducting public meetings on its actions with respect to the Library, the Library's environmental impact, and the statement. (At least one of these public meetings shall precede issuance of the draft EIS for information gathering.) The draft statement should be made available to the public at least fifteen (15) days prior to subsequent meetings. The Consultant will be available, upon GSA approval, to attend and participate in public meetings called by members of the community.

The Consultant shall keep minutes of all public meetings and include substantive issues raised during those meetings in the draft environmental statement. A report of all meetings (whether public or private) shall be submitted to the contracting officer. The Consultant will be available for frequent and continuing meetings with appropriate GSA representatives.

Upon completion of a preliminary draft statement, the Consultant shall prepare and submit ten (10) copies to the contracting officer for GSA review. Consolidated comments will be returned to the Consultant for incorporation in the draft statement.

The original and ten (10) copies of the draft statement as modified in accordance with such comments will be submitted to the contracting officer for reproduction and submission to appropriate Federal, state and local officials and interested groups and individuals for review.

Upon receipt of all comments of reviewing agencies or individuals on the draft statement, the contracting officer shall make the comments available to the Consultant, who shall cooperate with and assist the GSA in the latter's preparation of the final statement.

### Available Information

A certain amount of information has been accumulated on most of the topics indicated below. This will be made available to the Consultant for his use. The Consultant however is ultimately responsible for accumulating all data and information that may be required for final inclusion in the statement.

#### A. Description of Project.

1. Chronology of congressional and state legislative action in making the site available. Alternative location considerations.

2. Development of the program for the Presidential Library.
  3. Architectural and planning considerations in determining the design concept (models, illustrations, plans and photographs).
  4. Description of the basic site plan (models, illustrations, plans and photographs).
    - a. Land ownership, present and future, of the entire 12.18 acres.
      - (1) Library, including Commonwealth Park Plaza - 5.25 acres.
      - (2) Harvard University (John F. Kennedy School of Government, including Institute of Politics) - 2.18 acres.
      - (3) Parking (400 cars on grade) - 3 acres on which KLC holds an option (see alternatives under item (5) below).
      - (4) Preservation for road widenings - 1.75 acres.
  5. Description of alternative private development options on up to 3 acres.
    - a. Alternative A.
      - (1) Approximately 150 condominium units.
      - (2) Underground parking garage (500-750 spaces).
      - (3) 30,000-40,000 square feet of retail/commercial space.
    - b. Alternative B.
      - (1) Hotel - approximately 400 rooms.
      - (2) Parking garage (700-950 spaces).
      - (3) 25,000-40,000 square feet of retail/commercial space.
  6. Proposed commercial developments on surrounding properties.
    - a. Holiday Inn.
    - b. Harvard Trust Co.
- B. Factors Which Have Potential Environmental Effects on the Environment and Community.
1. Visitor Projections. Transportation and Parking Illustrations, Diagrams and Graphs.
    - a. Attendance projections (peaks and averages)

- b. Mode of arrival studies--automobile, tour bus, and public transportation. Seasonal variations.
  - c. Parking considerations.
    - (1) Criteria for determining demand.
    - (2) Duration of stay at site.
    - (3) "Valet" parking option.
    - (4) Restriction of parking to visitors and employees.
    - (5) Accessibility of and promotion of public transportation to visitors and employees.
  - d. Tour bus arrival and holding areas (illustrations).
    - (1) Proposed routes.
  - e. Alternative parking proposals (illustrations).
    - (1) Remote location serviced by shuttle bus.
    - (2) Municipal garage..
  - f. Amount of incremental traffic to be added to existing road system.
  - g. Proposed changes in existing traffic patterns (illustrations).
  - h. Exhaust emissions from autos and buses
2. Noise contract).
- a. Description of noises present at the site; i.e, trains, diesel buses, trackless trolleys, private autos, shop noises.
  - b. Qualitative comparison of existing noise generation and character with anticipated noise from proposed project.
3. Population.
- a. Number of MBTA employees at site compared to Library staff requirements.
  - b. Estimated shift in work location or loss of jobs.

- c. Estimated displacement of families.
  - d. Library staff requirements.
4. Streets.
- a. Estimates of incremental traffic demand.
  - b. Intersection at Boylston Street and Memorial Drive. Should it be improved?
  - c. Right-of-way reservations requested by the Task Force and city for possible future street widenings by the city or the MDC.
  - d. Curb-cut and service entrance requirements on Memorial Drive at University Road.
  - e. Action required by the city to make Bennett Street a public way and to extend University Road. Easements required.
  - f. Other potential street widenings.
5. Zoning and Land Use
- a. Relationship of Library project to present zoning requirements.
  - b. Requirement for zoning changes in connection with city proposals for commercial development options (site now zoned C-3 residential).
  - c. Relationship of Library project to the planned Harvard Square development proposals.
  - d. Review of previous site development plans requested and reviewed by the city.
6. Smoke, Dust and Obnoxious Odors
- a. Planned sources of heat or other required energy.
  - b. Effect of energy demand on capacity of existing utilities.
  - c. Data on ambient air quality.
7. Site conditions.
- a. Demolition of MBTA structures.
  - b. Description of soil conditions and foundation considerations.
  - c. Effect of project on underground and surface water conditions.
  - d. Settling of buildings and effect on adjacent structures and roadways. Sheet piling?

8. Sanitary and storm sewers.
  - a. Existing demand compared with anticipated project demand.
  - b. Treatment of sanitary sewage by MDC.
  - c. Raw sewage discharge.
  - d. Surface run-off from paved areas; extent of discharge into Charles River. (Including dewatering operation.)
  - e. Surface run-off from existing site.
- C. Service Demands of the Library.
  1. Water - adequacy of supply for Library demands.
  2. Telephone System.
    - a. Type of service (number of units; switchboard, etc.)
    - b. Capacity of local exchange.
  3. Steam System.
    - a. Public or private source of steam.
    - b. Demand.
    - c. Condensate return.
    - d. Tunnel construction--distribution of underground piping. Effect on surrounding areas.
  4. Gas.
    - a. Natural gas requirements.
    - b. Availability of supply.
  5. Refuse
    - a. Amount and condition of refuse.
    - b. Method of disposal.
    - c. Effect of disposal on environment.
    - d. Compliance with local ordinances.
- D. Temporary Impact During Construction.
  1. Parking onsite for construction workers.
  2. Storage and staging areas for materials onsite.

3. Access routes for deliveries.
4. Noise and dust control during demolition.
5. Removal and disposal of rubble and refuse.
6. Clean-up of adjacent streets during demolition and excavation activities.
7. Compliance with applicable codes and ordinances.

SUGGESTED OUTLINE FOR DRAFT ENVIRONMENTAL IMPACT STATEMENT  
FOR THE  
JOHN F. KENNEDY LIBRARY  
CAMBRIDGE, MASSACHUSETTS

I. OBJECTIVES OF THE PROPOSED PROJECT

A. Purposes and Objectives of a Presidential Library

B. Other Objectives Related to the Proposed Project

1. Harvard's John F. Kennedy School of Government and its Institute of Politics endowed by John Fitzgerald Kennedy Library Incorporated (KLC)

2. Development of a related parking and commercial area

C. Background and Legislative History of the proposed project

II. DESCRIPTION OF PROPOSED LIBRARY

A. Library Operation and Function

1. Functions of a Presidential Library, including its Archives and Museum (Exhibit Area)

2. Library content, historical materials, papers, etc.

3. Number of Employees and Visitors

4. Parking onsite and offsite

5. Special features

B. Physical Characteristics of Library

1. Square footage (size)

2. Number of floors per structure

3. Building description (design must be described with emphasis on esthetics, relation to other existing and proposed facilities, etc.)

4. Substructure and footings

5. Landscaping

6. Open space, percent of total site

7. Architect's preliminary plans

8. Photographs of scale model

### III. DESCRIPTION OF THE AFFECTED ENVIRONMENT

#### A. History of the Area

1. Urban History and Development of the Area
2. Population Growth
3. Basis for Economy (Business, education, etc.)

#### B. Location of Library and Relation to the Affected Area

1. How site was selected
2. Reasons for choosing the site
3. Harvard University
4. Proximity to Cambridge business district, prominent urban places, urban renewal areas, civic center areas
5. Other institutions
6. Charles River
7. Maps, diagrams, models and photographs showing the site and the surrounding area

#### C. Character of Environment - existing conditions

1. General Discussion
2. Climate, temperature, humidity, etc.
3. Air Quality
4. Ecology of Charles River
5. Traffic, parking, road, subway and bus systems
6. Population and growth characteristics
7. Landforms (natural, man made)
8. Subsurface conditions (peat)
9. Natural hazards (floods, tornadoes, etc.)
10. Frost action, snow and ice
11. Crime
12. Noise
13. Historic Sites in vicinity of site

- a. Compliance with Section 106 of the National Historic Preservation Act of 1966 (16 U.S.C. 470(f): The Council must have evidence that the most recent listing of the National Register of Historic Places has been consulted (see Federal Register, February 28, 1970, and monthly supplements each first Tuesday thereafter) and that either of the following conditions is satisfied:
  - (1) If no National Register property is affected by the project, a section detailing this determination must appear in the environmental statement.
  - (2) If a National Register property is affected by the project, the environmental statement must contain an account of steps taken in compliance with Section 106 and comprehensive discussion of the contemplated effects on the National Register property. (Procedures for compliance with Section 106 are detailed in the Federal Register of November 14, 1972, pp. 24146-24148).
- b. Compliance with Executive Order 11593, Protection and Enhancement of the Cultural Environment, of May 13, 1971.
  - (1) In the case of land under the control or jurisdiction of the Federal Government, a statement should be made as to whether or not the proposed undertaking will result in the transfer, sale, demolition, or substantial alteration of potential National Register properties. If such is the case, the nature of the effect should be clearly indicated.
  - (2) In the case of lands not under the control or jurisdiction of the Federal Government, a statement should be made as to whether or not the proposed undertaking will contribute to the preservation and enhancement of non-federally owned districts, sites, buildings, structures, and objects of historical, archeological, architectural or cultural significance.

14. Zoning of Area and of the Site.

15. Current and Proposed Land Use Plans, Policies and Controls for the Area and the Site.

- a. Analysis of whether the Library will conform with the objectives and terms of approved or proposed Federal, state and local land use plans, policies and controls, including those developed in response to the Clean Air Act of 1970 or the Federal Water Pollution Control Act Amendments of 1972.

- b. Description (where such conflict or inconsistency exists) of the extent to which the agency has reconciled its proposed action with the plan, policy or control, and reasons why the agency has decided to proceed (if it has) notwithstanding the absence of full reconciliation

#### IV. PROBABLE ENVIRONMENTAL IMPACT OF THE PROPOSED LIBRARY

##### A. Impact on Urban Systems and Services

###### 1. Electrical Services

- a. Availability at the site
- b. Owned and operated by
- c. Existing load and existing capacity of the system at the site
- d. Estimated demand of Library
- e. Will existing and future capacity be available for proposed Library requirements which may include light, power, heat, airconditioning, and special purposes?
- f. Impact of Library on the system

###### 2. Water

- a. Availability at the site
- b. Owned and operated by?
- c. Existing system capacity
- d. Source, treatment and quality
- e. Will existing and future supply be adequate for daily needs and firefighting?
- f. Impact of Library on the system

###### 3. Sewer Systems

- a. Storm and sanitary sewers at the site, separate or combined
- b. Sanitary sewer system
  - (1) Owned and operated by?
  - (2) Existing load and capacity
  - (3) Type of treatment (primary, secondary, tertiary)

- (4) Is the system approved by EPA, the City or State?
  - (5) Planned improvements or expansion?
  - (6) Where is treated effluent discharged?
  - (7) What are the expected discharge requirements for sewage from the Library?
  - (8) Will existing and future capacity be available to meet the needs of the Library?
  - (9) Impact of proposed Library on the system
- c. Storm sewer system
- (1) Nature of pollutants in storm water runoff
  - (2) Capacity
  - (3) Type of interception
  - (4) Discharge point
  - (5) Impact of Library on the system
4. Natural Gas and Heating Oil
- a. Quantity available at the site
  - b. Owned and operated by?
  - c. Capacity and availability for Library use for heating and special requirements
  - d. Effect of Library on the system
5. Steam System
- a. Availability at the site
  - b. Owned and operated by?
  - c. Capacity and availability for heating and special purposes
  - d. What will the Library requirements be?
  - e. Impact of Library on system
6. Solid Waste Disposal
- a. Method of disposal use in area (city collection, contract haulers, etc.)

b. Landfill, incinerator, open dump, ocean dumping, recycling, other

(1) Does the system meet EPA, State and local standards?

(2) Where is the nearest EPA approved system?

(3) Plans for expansion or improvement of the system?

c. Estimated amount of solid waste Library will generate (weight, volume, type)

d. Effect of Library on the system (capacity of system, present volume handled, new volume)

7. Transportation

a. Impact on public mass transit in the area, including buses, taxis, subways, air and rail.

b. Impact on private transportation, including automobiles, cycles and walks

c. Impact on Streets and Traffic

(1) Existing and projected capacities and proximity to Library of interstate highways, major and local streets

(2) Plans for changes or improvements

(3) Pedestrian circulation and its effect on congestion for vehicular circulation adjacent to the site

(4) Site areas reserved for potential street widening

(5) Impact of Library on the streets and traffic volumes

d. Access to Transportation (Public, Private)

(1) Availability of mass transportation to employees and visitors

(2) Access roads and walks for private transportation for visitors and employees

e. Describe the extent of coordination with local, state and Federal traffic, highway and mass transit agencies to accomplish local planning efforts with regard to the Library

8. Parking (Library requirements)

a. Employees and Officials

- b. Visitors (educational uses and tourists)
- c. Parking facilities to be provided by the Library
- d. Proximity of public and private parking facilities and amount available near site - include rates (hourly, daily, weekly, monthly)
- e. Local practice of providing parking
- f. Plans for additional parking by public or private sources

B. Impact on the Human Environment

1. Housing

- a. Is housing available. Should an employee move be necessary?
- b. Impact of Library on employee housing
- c. Family relocation, if any, as a result of Library
- d. Availability of moderate and low income housing
- e. Impact on low income populations, including impact on land values attributable to the Library
- f. Transient housing availability for visitors

2. Business

- a. Impact of Library on existing business establishments
  - (1) Massachusetts Bay Transportation Authority (MBTA) currently occupies the site
  - (2) Indicate location to which MBTA is moving and why
  - (3) Small Businesses
- b. Impact on area income. Will new jobs be created?

3. What other effects will the Library have on the quality of human life?

- a. Population Impact
- b. Psychological, physiological and sociological impacts of visitors upon those living or working in area (eg. health, crime rate, etc.)

- c. Will security protection be available for the building and parking areas? (Lighting, etc.)
- d. Noise and Vibration
- e. What impact will the Library have on recreational, scenic and cultural resources and access thereto?
- f. Aesthetics (design compatibility, spatial and scale quality, color, etc.)
- g. Historic Preservation
- 4. Air Quality - Impact of Library, directly or indirectly (as a "secondary" or "complex" source), on air quality, smoke, dust, odors, etc.?
  - a. Will existing and proposed Federal and state air quality standards be satisfied?
- 5. Water Pollution, particularly Charles River
- 6. What effect will Library have on governmental services (education, health, etc.)?
- C. Impact on Physical Environment
  - 1. What effect will Library have on ecological systems in addition to those mentioned above?
    - a. Land alteration
    - b. Resource extraction
    - c. Charles River ecological system
  - 2. Land use and zoning
    - a. Use of open space
    - b. Land Values

V. SECONDARY OR INDIRECT CONSEQUENCES OF THE LIBRARY

- A. John Fitzgerald Kennedy School of Government of Harvard University, including Institute of Politics
- B. Development of related facilities portion of site with proposal for parking and commercial facilities
  - 1. Option of KLC to acquire up to 3 acres

2. Proposal for hotel, retail space, municipal garage
  3. Proposal for condominiums, retail space and municipal garage
- C. Other commercial development surrounding the site
  - D. Population and growth in affected area

## VI. ALTERNATIVES TO PROPOSED ACTION

- A. Locate Library at another site
- B. Do not build Library
- C. Reduce size of Library
- D. Locate Museum at another site
- E. Do not build Museum
- F. Reduce size or change location of Museum
- G. Adjust Operational Activities of Library to Lessen Adverse Impact
  1. Reduce size of Museum and scope of its programs to lessen adverse environmental impacts
- H. Other Alternatives

Note: The discussion of alternatives should include a thorough exploration and evaluation of the environmental impacts with each reasonable alternative, particularly those which may enhance environmental quality or avoid some or all of the adverse environmental effects. This review should explicate environmental benefits, costs and risks, as well as legal, administrative and other considerations.

## VII. PROBABLE ADVERSE ENVIRONMENTAL IMPACTS WHICH CANNOT BE AVOIDED

- A. List of adverse impacts which cannot be avoided.
- B. What actions will be taken to minimize avoidable or partially avoidable adverse impacts?
  1. Compliance with Federal, state and local laws and construction specifications, etc. This would include air quality and dust, noise, traffic congestion, erosion during construction, spills and leaks during construction or in the operation of the Library, blasting, drilling, vibration, destruction of natural wildlife and plants, burning, ground cover, biological controls, etc.

2. Other Actions

VIII. THE RELATIONSHIP BETWEEN LOCAL SHORT-TERM USES OF MAN'S ENVIRONMENT AND THE MAINTENANCE AND ENHANCEMENT OF LONG-TERM PRODUCTIVITY

IX. IRREVERSIBLE AND IRRETRIEVABLE COMMITMENT OF RESOURCES

A. Natural Resources

1. Trees (Sycamores, etc.)
2. Ground Cover
3. Land
4. Funds
5. Other

B. Cultural Resources

X. OTHER CONSIDERATIONS OF FEDERAL POLICY WHICH SHOULD BE NOTED IN THE ANALYSIS OF THE ADVERSE ENVIRONMENTAL EFFECTS OF THE LIBRARY

- A. Authorization of the Library by Federal, state and local action, public fund raising and acquisition of site prior to NEPA.
- B. Identification of Library and of KLC with Harvard University prior to discussion of and enactment of NEPA
  1. Federal law authorizes Administrator of GSA to cooperate with and assist the University to conduct study or research in historical materials deposited in the Library
  2. KLC endowment of the Institute of Politics within the JFK School of Government of Harvard University, and the naming of that School, anticipated that the Library would be located at proposed site.
- C. Presidential Library Law authorized inclusion of "historical materials" with volumes and papers.
- D. Statement of the extent to which benefits of such countervailing interests and policies could be realized by following reasonable alternatives (as identified in Part VI above) that would avoid some or all of the adverse environmental effects.

XI. PUBLIC AWARENESS OF PROJECT

- A. Public Officials
- B. Civic Associations

- C. Public interest groups
- D. Neighborhood
- E. Newspaper
- F. Radio
- G. Other contacts
- H. Other

XII. AGENCIES, LOCAL OFFICIALS AND GROUPS CONSULTED ABOUT THIS PROJECT

(Names, addresses)

- A. Federal
- B. State
- C. City
- D. County
- E. Local Groups
- F. Others



# CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139  
Tel. 876-6800

EXECUTIVE DEPARTMENT

JOHN H. CORCORAN  
City Manager

JAMES L. FARRELL  
Assistant City Manager

. December 17, 1973

To the Honorable, the City Council,

I transmit herewith for your information, a copy of the Scope of Work Statement for the Draft Environmental Impact Statement on the Proposed Kennedy Library.

Very truly yours,

John H. Corcoran  
City Manager

JHC/mg

Agenda # 1 487

Draft Environmental Impact Statement on the  
proposed Kennedy Library.

In City Council,

Dec. 17, 1973

f 12/17/73

Placed on file