ORDINANCE NO. 870.

Final Publication No. 1886. First Publication in the Chronicle Sun on July 15, 1976.

City of Cambridge

In the Year One Thousand, Nine Hundred Seventy-Six.

AN ORDINANCE

In amendment to an Ordinance formerly entitled: "The General Ordinances of the City of Cambridge" as revised in 1972 and now designated as "The Code of the City of Cambridge."

Be it ordained by the City Council of the City of Cambridge as follows:

Chapter Eleven entitled: "Health and Housing" is hereby amended by striking out the present Chapter Eleven and substituting in place thereof a new Chapter Eleven which reads as follows:-

CHAPTER ELEVEN

HEALTH, HOSPITALS AND HOUSING.

Section 11-1. Qualifications of Commissioner of Health and Hospitals.

There shall be a Commissioner of Health and Hospitals and in addition to the qualifications required by any Special Act of the Legislature, the Commissioner shall have proven administrative experience in the areas of planning, establishing priorities, personnel, program management, and/or budgeting.

Section 11-2. Duties and Powers of Commissioner.

(a) The Commissioner shall not engage in the private practice of medicine and shall devote his entire time to the performance of the duties of Commissioner. In the absence of the Commissioner the City Manager shall appoint an Acting Health Commissioner who will not be bound by this article.

(b) The Commissioner shall be responsible for promoting and protecting the health of the citizens of Cambridge. The Commissioner shall see that, within the City, the laws of the Commonwealth, including regulations, and the Ordinances of the City pertaining to public health, hospitals and housing are faithfully executed and enforced. The Commissioner shall have overall charge of all city operated health care programs and treatment facilities.

(c) The Commissioner shall appoint and supervise health department personnel and shall appoint the members of the medical staff or staffs of said facilities and their assistants from those recommended by the medical staff in conformity with the medical staff by-laws, with the approval of the City Manager.

City of Cambridge

(d) The Commissioner shall acquire, analyze, use and store health related statistics for program planning and evaluation purposes.

(e) The Commissioner shall identify anticipated community health needs and assess the adequacy of public and private health resources to meet those needs.

(f) The Commissioner shall coordinate with federal, state, regional and private health planning and/or delivery groups to ensure that the department of Health and Hospitals is responsive to the health service needs of all members of the community.

(g) Although the Commissioner retains full authority for action, the Commissioner shall discuss major problem areas and proposed policy changes with the Health Policy Board and is expected to reach agreement with them before making policy changes.

(h) The Commissioner shall supply information and staff support as reasonably requested by the Health Policy Board so that it may be fully informed.

(i) The Commissioner shall attend all meetings of the Cambridge Health Policy Board except for justifiable cause such as illness, absence from the city or unless otherwise assigned by the City Manager, and attend as many sub-committee meetings of said Board as is reasonably practical or possible.

(j) The Commissioner shall present the budget for the Department of Health and Hospitals to the Cambridge Health Policy Board for review and comment, prior to its submission to the City Manager.

(k) The Commissioner shall develop needed proposals and programs; shall approve and coordinate all grant proposals relating to health matters in the community; shall coordinate the delivery of care by city and private health providers; shall monitor the quality of private facilities such as hospitals, nursing homes, day care centers, and community residences; shall promote health education and advocate health standards.

(l) The Commissioner shall prepare and submit to the City Manager an annual report on the activities of his department during the preceding fiscal year.

(m) The Commissioner shall perform such other duties and responsibilities as may from time to time be assigned by the City Manager.

(n) The Commissioner shall promulgate and enforce such rules and regulations necessary or proper for the administration of the Department of Health, Hospitals and Housing as may be required by this Chapter and by law.

City of Cambridge

Section 11-3. Compensation.

(a) The Commissioner shall receive such salary as the City Council shall determine from time to time. The Commissioner shall be provided with suitable office accommodations at the expense of the city and under the direction of the City Manager.

(b) Members of the Health Policy Board shall serve without compensation, but they may be reimbursed for any expense which may reasonably be incurred through service on the board.

Section 11-4. Cambridge Health Policy Board.

(a) There shall be a Cambridge Health Policy Board consisting of fifteen (15) members, which number may be altered by an amendment to this ordinance by the City Council.

(b) The members shall be appointed by the City Manager for terms of three years. Initial appointments shall be for the following terms: five (5) members for a term of three (3) years, five (5) members for a term of two (2) years and five (5) members for a term of one (1) year.

(c) One month prior to making said appointments or reappointments, the City Manager shall solicit nominations from as many public service groups and other sources as possible, including but not limited to:-

1. Medical professionals - physicians, dentists, nurses and social workers.

2. Other professionals and people representing the public interest - lawyers, clergy, environmentalists, financial professionals (bankers, accountants,) and individuals suggested by business organizations, social agencies and universities.

3. Consumers - representing low income, elderly, non English speaking and other consumer groups.

The City Manager shall at all times endeavor to achieve and maintain a fair balance on the Board among these three major categories. He shall endeavor to locate individuals who have made significant contributions to public service activities, and who represent a broad cross section of the city's consumer interests. Such individuals must also have been residents of Cambridge for at least four (4) years.

(d) The Health Policy Board shall hold regular meetings at least once each month, and if board members fail to attend a third of the regular meetings without adequate explanation, the City Manager shall replace them automatically by the same method.

City of Cambridge

(e) The Health Policy Board shall effectively address all aspects of the health of the City of Cambridge and to accomplish this end, shall establish sub-committees as outlined below.

There shall be at least but not limited to four (4) standing sub-committees, one on the Cambridge Hospital and Clinics, a second on the Michael J. Neville Manor, a third concerned with Public Health, Environment, Code Enforcement and Sanitation and a fourth for overall planning. These sub-committees shall advise the administrative directors concerned, who shall attend their respective sub-committee meetings. To the extent possible, each sub-committee should reflect the composition of the Board as outlined in (c) above.

Each sub-committee shall report in writing to the full Board on matters taken up in sub-committee.

All matters necessitating a vote shall be put to the full Board. The City Manager shall appoint a part time secretary for the sub-committee on the Hospital and Clinics, and for such other sub-committees as the Board shall request assistance therefor.

(f) The City Manager shall appoint a secretary or a part time secretary for the Health Policy Board who shall prepare meeting agendas, coordinate the gathering of information for said Board, record minutes of Board meetings, distribute the above material to Board members, and perform whatever additional functions as may be assigned by said Board from time to time.

Section 11-5. Adoption of Housing Code Regulations.

The Housing Code Regulations of the City of Cambridge, dated May 1, 1962, are hereby adopted and by this reference made a part of this Code with the same force and effect as though set out in full herein. At least three (3) copies of said Housing Code Regulations are on file and open to public inspection in the office of the City Clerk.

Section 11-6. Severability of Sections.

If any section, sub-section, sentence, clause, phrase or portion of this ordinance is for any reason held invalid or unconstitutional by any Court of competent jurisdiction such portion shall be deemed a separate, distinct and independent provision, and such holding shall not affect the validity of the remaining portions thereof.

In City Council November 15, 1976.

Passed to be ordained as amended by a yea and nay vote:- Yeas 5; Nays 4; Absent 0.

James L. Sullivan, City Manager.

ATTEST:- Paul E. Healy, City Clerk.

C. C. 108

Health Commissioner - Ordinance as amended

6

City of Cambridge

MASSACHUSETTS

In City Council ---------- Nov 15 ---------- 1976

	YEA	NAY	ABSENT	PRESENT
Mrs. Ackermann	✓			
Mr. Clem	✓			
Mr. Clinton		✓		
Mr. Danehy		✓		
Mr. Duehay	✓			
Mrs. Graham	✓			
Mr. Russell		✓		
Mr. Sullivan		✓		
Mayor Vellucci	✓			
	5	4	0	0

Passed to be ordained

ORDINANCE NO. 870.

Final Publication No. 1886. First Publication in the Chronicle Sun on July 15, 1976.

City of Cambridge

Final Ordinance

In the Year One Thousand, Nine Hundred Seventy-Six.

AN ORDINANCE

In amendment to an Ordinance formerly entitled: "The General Ordinances of the City of Cambridge" as revised in 1972 and now designated as "The Code of the City of Cambridge."

Be it ordained by the City Council of the City of Cambridge as follows:

Chapter Eleven entitled: "Health and Housing" is hereby amended by striking out the present Chapter Eleven and substituting in place thereof a new Chapter Eleven which reads as follows:-

CHAPTER ELEVEN

HEALTH, HOSPITALS AND HOUSING.

Section 11-1. Qualifications of Commissioner of Health and Hospitals.

There shall be a Commissioner of Health and Hospitals and in addition to the qualifications required by any Special Act of the Legislature, the Commissioner shall have proven administrative experience in the areas of planning, establishing priorities, personnel, program management, and/or budgeting.

Section 11-2. Duties and Powers of Commissioner.

(a) The Commissioner shall not engage in the private practice of medicine and shall devote his entire time to the performance of the duties of Commissioner. In the absence of the Commissioner the City Manager shall appoint an Acting Health Commissioner who will not be bound by this article.

(b) The Commissioner shall be responsible for promoting and protecting the health of the citizens of Cambridge. The Commissioner shall see that, within the City, the laws of the Commonwealth, including regulations, and the Ordinances of the City pertaining to public health, hospitals and housing are faithfully executed and enforced. The Commissioner shall have overall charge of all city operated health care programs and treatment facilities.

(c) The Commissioner shall appoint and supervise health department personnel and shall appoint the members of the medical staff or staffs of said facilities and their assistants from those recommended by the medical staff in conformity with the medical staff by-laws, with the approval of the City Manager.

City of Cambridge

(d) The Commissioner shall acquire, analyze, use and store health related statistics for program planning and evaluation purposes.

(e) The Commissioner shall identify anticipated community health needs and assess the adequacy of public and private health resources to meet those needs.

(f) The Commissioner shall coordinate with federal, state, regional and private health planning and/or delivery groups to ensure that the department of Health and Hospitals is responsive to the health service needs of all members of the community.

(g) Although the Commissioner retains full authority for action, the Commissioner shall discuss major problem areas and proposed policy changes with the Health Policy Board and is expected to reach agreement with them before making policy changes.

(h) The Commissioner shall supply information and staff support as reasonably requested by the Health Policy Board so that it may be fully informed.

(i) The Commissioner shall attend all meetings of the Cambridge Health Policy Board except for justifiable cause such as illness, absence from the city or unless otherwise assigned by the City Manager, and attend as many sub-committee meetings of said Board as is reasonably practical or possible.

(j) The Commissioner shall present the budget for the Department of Health and Hospitals to the Cambridge Health Policy Board for review and comment, prior to its submission to the City Manager.

(k) The Commissioner shall develop needed proposals and programs; shall approve and coordinate all grant proposals relating to health matters in the community; shall coordinate the delivery of care by city and private health providers; shall monitor the quality of private facilities such as hospitals, nursing homes, day care centers, and community residences; shall promote health education and advocate health standards.

(l) The Commissioner shall prepare and submit to the City Manager an annual report on the activities of his department during the preceding fiscal year.

(m) The Commissioner shall perform such other duties and responsibilities as may from time to time be assigned by the City Manager.

(n) The Commissioner shall promulgate and enforce such rules and regulations necessary or proper for the administration of the Department of Health, Hospitals and Housing as may be required by this Chapter and by law.

City of Cambridge

Section 11-3. Compensation.

(a) The Commissioner shall receive such salary as the City Council shall determine from time to time. The Commissioner shall be provided with suitable office accommodations at the expense of the city and under the direction of the City Manager.

(b) Members of the Health Policy Board shall serve without compensation, but they may be reimbursed for any expense which may reasonably be incurred through service on the board.

Section 11-4. Cambridge Health Policy Board.

(a) There shall be a Cambridge Health Policy Board consisting of fifteen (15) members, which number may be altered by an amendment to this ordinance by the City Council.

(b) The members shall be appointed by the City Manager for terms of three years. Initial appointments shall be for the following terms: five (5) members for a term of three (3) years, five (5) members for a term of two (2) years and five (5) members for a term of one (1) year.

(c) One month prior to making said appointments or reappointments, the City Manager shall solicit nominations from as many public service groups and other sources as possible, including but not limited to:-

1. Medical professionals - physicians, dentists, nurses and social workers.

2. Other professionals and people representing the public interest - lawyers, clergy, environmentalists, financial professionals (bankers, accountants,) and individuals suggested by business organizations, social agencies and universities.

3. Consumers - representing low income, elderly, non English speaking and other consumer groups.

The City Manager shall at all times endeavor to achieve and maintain a fair balance on the Board among these three major categories. He shall endeavor to locate individuals who have made significant contributions to public service activities, and who represent a broad cross section of the city's consumer interests. Such individuals must also have been residents of Cambridge for at least four (4) years.

(d) The Health Policy Board shall hold regular meetings at least once each month, and if board members fail to attend a third of the regular meetings without adequate explanation, the City Manager shall replace them automatically by the same method.

City of Cambridge

(e) The Health Policy Board shall effectively address all aspects of the health of the City of Cambridge and to accomplish this end, shall establish sub-committees as outlined below.

There shall be at least but not limited to four (4) standing sub-committees, one on the Cambridge Hospital and Clinics, a second on the Michael J. Neville Manor, a third concerned with Public Health, Environment, Code Enforcement and Sanitation and a fourth for overall planning. These sub-committees shall advise the administrative directors concerned, who shall attend their respective sub-committee meetings. To the extent possible, each sub-committee should reflect the composition of the Board as outlined in (c) above.

Each sub-committee shall report in writing to the full Board on matters taken up in sub-committee.

All matters necessitating a vote shall be put to the full Board. The City Manager shall appoint a part time secretary for the sub-committee on the Hospital and Clinics, and for such other sub-committees as the Board shall request assistance therefor.

(f) The City Manager shall appoint a secretary or a part time secretary for the Health Policy Board who shall prepare meeting agendas, coordinate the gathering of information for said Board, record minutes of Board meetings, distribute the above material to Board members, and perform whatever additional functions as may be assigned by said Board from time to time.

Section 11-5. Adoption of Housing Code Regulations.

The Housing Code Regulations of the City of Cambridge, dated May 1, 1962, are hereby adopted and by this reference made a part of this Code with the same force and effect as though set out in full herein. At least three (3) copies of said Housing Code Regulations are on file and open to public inspection in the office of the City Clerk.

Section 11-6. Severability of Sections.

If any section, sub-section, sentence, clause, phrase or portion of this ordinance is for any reason held invalid or unconstitutional by any Court of competent jurisdiction such portion shall be deemed a separate, distinct and independent provision, and such holding shall not affect the validity of the remaining portions thereof.

In City Council November 15, 1976.

Passed to be ordained as amended by a yea and nay vote:- Yeas 5; Nays 4; Absent 0.

James L. Sullivan, City Manager.

ATTEST:- Paul E. Healy, City Clerk.

ORDINANCE NO. 870.

Final Publication No. 1886. First Publication in the Chronicle Sun on July 15, 1976.

City of Cambridge

In the Year One Thousand, Nine Hundred Seventy-Six.

AN ORDINANCE

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City of Cambridge

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(l) The Commissioner shall prepare and submit to the City Manager an annual report on the activities of his department during the preceding fiscal year.

(m) The Commissioner shall perform such other duties and responsibilities as may from time to time be assigned by the City Manager.

(n) The Commissioner shall promulgate and enforce such rules and regulations necessary or proper for the administration of the Department of Health, Hospitals and Housing as may be required by this Chapter and by law.

City of Cambridge

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Section 11-4. Cambridge Health Policy Board.

(a) There shall be a Cambridge Health Policy Board consisting of fifteen (15) members, which number may be altered by an amendment to this ordinance by the City Council.

(b) The members shall be appointed by the City Manager for terms of three years. Initial appointments shall be for the following terms: five (5) members for a term of three (3) years, five (5) members for a term of two (2) years and five (5) members for a term of one (1) year.

(c) One month prior to making said appointments or reappointments, the City Manager shall solicit nominations from as many public service groups and other sources as possible, including but not limited to:-

1. Medical professionals - physicians, dentists, nurses and social workers.

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(d) The Health Policy Board shall hold regular meetings at least once each month, and if board members fail to attend a third of the regular meetings without adequate explanation, the City Manager shall replace them automatically by the same method.

City of Cambridge

(e) The Health Policy Board shall effectively address all aspects of the health of the City of Cambridge and to accomplish this end, shall establish sub-committees as outlined below.

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(f) The City Manager shall appoint a secretary or a part time secretary for the Health Policy Board who shall prepare meeting agendas, coordinate the gathering of information for said Board, record minutes of Board meetings, distribute the above material to Board members, and perform whatever additional functions as may be assigned by said Board from time to time.

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Section 11-6. Severability of Sections.

If any section, sub-section, sentence, clause, phrase or portion of this ordinance is for any reason held invalid or unconstitutional by any Court of competent jurisdiction such portion shall be deemed a separate, distinct and independent provision, and such holding shall not affect the validity of the remaining portions thereof.

In City Council November 15, 1976.

Passed to be ordained as amended by a yea and nay vote:- Yeas 5; Nays 4; Absent 0.

James L. Sullivan, City Manager.

ATTEST:- Paul E. Healy, City Clerk.

C. C. 108

5

City of Cambridge

114
B

MASSACHUSETTS

In City Council 1 Nov 15 1976

705

	YEA	NAY	ABSENT	PRESENT
Mrs. Ackermann	✓			
Mr. Clem	✓			
Mr. Clinton	✓			
Mr. Danehy	✓			
Mr. Duehay	✓			
Mrs. Graham	✓			
Mr. Russell	✓			
Mr. Sullivan	✓			
Mayor Vellucci		1		
	8	1	0	0

C. C. 108

#3 Amend 16-6 Section C Conduit with

City of Cambridge

MASSACHUSETTS

In City Council November 15 1976

Failed

	YEA	NAY	ABSENT	PRESENT
Mrs. Ackermann		✓		
Mr. Clem		✓		
Mr. Clinton	✓			
Mr. Daneby	✓			
Mr. Duehay				✓
Mrs. Graham		✓		
Mr. Russell	✓			
Mr. Sullivan	✓			
Mayor Vellucci		✓		
	4	4	0	1

C. C. 108

#2

2)

City of Cambridge

Amendment to 11-2(A)

MASSACHUSETTS

In City Council - November 15 - 1976

City Manager Appoint A Acting Health Commissioner Who will not be bound by Civil Service

	YEA	NAY	ABSENT	PRESENT
Mrs. Ackermann	✓			
Mr. Clem	✓			
Mr. Clinton		✓		
Mr. Danehy				✓
Mr. Duehay	✓			
Mrs. Graham	✓			
Mr. Russell				✓
Mr. Sullivan		✓		
Mayor Vellucci	✓			
	5	2		2

Amended by C. Ackermann Changes 5-2-2

C. C. 106

#4

City of Cambridge

MASSACHUSETTS

In City Council November 15 1976

J. Sullivan

21 to 15

	YEA	NAY	ABSENT	PRESENT
Mrs. Ackermann		✓		
Mr. Clem	✓ (1)			(2) ✓
Mr. Clinton	✓			
Mr. Danehy	✓			
Mr. Duehay		✓		
Mrs. Graham	✓			
Mr. Russell	✓			
Mr. Sullivan	✓			
Mayor Vellucci		✓		
	6	3	0	
	5	3	0	1

C C. 106

— Health Commissioner —

City of Cambridge

#1

MASSACHUSETTS

In City Council November 15 1976

— C. Sullivan motion to Table — 2 weeks

	YEA	NAY	ABSENT	PRESENT
Mrs. Ackermann		✓		
Mr. Clem		✓		
Mr. Clinton	✓			
Mr. Danehy	✓			
Mr. Duehay		✓		
Mrs. Graham		✓		
Mr. Russell	✓			
Mr. Sullivan	✓			
Mayor Vellucci		✓		
	4	5	0	

C Sullivan — Motion to Table — Fails at 9:30 am

C. C. 108

Health Commissioner Ordinance

City of Cambridge

MASSACHUSETTS

In City Council November 8 1976

Vote of City Council on Passing to be Ordained-

	YEA	NAY	ABSENT	PRESENT
Mrs. Ackermann	✓			
Mr. Clem	✓			
Mr. Clinton		✓		
Mr. Danehy		✓		
Mr. Duehay	✓			
Mrs. Graham	✓			
Mr. Russell		✓		
Mr. Sullivan		✓		
Mayor Vellucci	✓			
	5	4	0	

11/8/76

Reconsideration moved by C. Russell
C. Clinton

11/15/76

ORDINANCE NO. 370.

Final Publication No. 1892. First Publication in the Chronicle Sun on July 15, 1976.

City of Cambridge Revised

In the Year One Thousand, Nine Hundred Seventy-Six.

AN ORDINANCE

In amendment to an Ordinance formerly entitled: "The General Ordinances of the City of Cambridge" as revised in 1972 and now designated as "The Code of the City of Cambridge."

Be it ordained by the City Council of the City of Cambridge as follows:

Chapter Eleven entitled: "Health and Housing" is hereby amended by striking out the present Chapter Eleven and substituting in place thereof a new Chapter Eleven which reads as follows:-

CHAPTER ELEVEN

HEALTH, HOSPITALS AND HOUSING.

Section 11-1. Qualifications of Commissioner of Health and Hospitals.

There shall be a Commissioner of Health and Hospitals and in addition to the qualifications required by any Special Act of the Legislature, the Commissioner shall have proven administrative experience in the areas of planning, establishing priorities, personnel, program management, and/or budgeting.

Section 11-2. Duties and Powers of Commissioner.

(a) The Commissioner shall not engage in the private practice of medicine and shall devote his entire time to the performance of the duties of Commissioner.

(b) The Commissioner shall be responsible for promoting and protecting the health of the citizens of Cambridge. The Commissioner shall see that, within the City, the laws of the Commonwealth, including regulations, and the Ordinances of the City pertaining to public health, hospitals and housing are faithfully executed and enforced. The Commissioner shall have overall charge of all city operated health care programs and treatment facilities.

(c) The Commissioner shall appoint and supervise health department personnel and shall appoint the members of the medical staff or staffs of said facilities and their assistants from those recommended by the medical staff in conformity with the medical staff by laws, with the approval of the City Manager.

(d) The Commissioner shall acquire, analyze, and use and store health related statistics for program planning and evaluation purposes.

(e) The Commissioner shall identify anticipated community health needs and assess the adequacy of public and private health resources to meet those needs.

City of Cambridge

(f) The Commissioner shall coordinate with federal, state, regional and private health planning and/or delivery groups to ensure that the Department of Health and Hospitals is responsive to the health service needs of all members of the community.

(g) Although the Commissioner retains full authority for action, the Commissioner shall discuss major problem areas and proposed policy changes with the Health Policy Board and is expected to reach agreement with them before making policy changes.

(h) The Commissioner shall supply information and staff support as reasonably requested by the Health Policy Board so that it may be fully informed.

(i) The Commissioner shall attend all meetings of the Cambridge Health Policy Board except for justifiable cause such as illness, absence from the City or unless otherwise assigned by the City Manager, and attend as many subcommittee meetings of said Board as is reasonably practical or possible.

(j) The Commissioner shall present the budget for the Department of Health and Hospitals to the Cambridge Health Policy Board for review and comment, prior to its submission to the City Manager.

(k) The Commissioner shall develop needed proposals and programs; shall approve and coordinate all grant proposals relating to health matters in the community; shall coordinate the delivery of care by city and private health providers; shall monitor the quality of private facilities such as hospitals, nursing homes, day care centers, and community residences; shall promote health education and advocate health standards.

(l) The Commissioner shall prepare and submit to the City Manager an annual report on the activities of his department during the preceding fiscal year.

(m) The Commissioner shall perform such other duties and responsibilities as may from time to time be assigned by the City Manager.

(n) The Commissioner shall promulgate and enforce such rules and regulations necessary or proper for the administration of the Department of Health, Hospitals and Housing as may be required by this Chapter and by law.

Section 11-3. Compensation.

(a) The Commissioner shall receive such salary as the City Council shall determine from time to time. The Commissioner shall be provided with suitable office accommodations at the expense of the City and under the direction of the City Manager.

(b) Members of the Health Policy Board shall serve without compensation, but they may be reimbursed for any expense which may reasonably be incurred through service on the board.

City of Cambridge

Section 11-4. Cambridge Health Policy Board.

(a) There shall be a Cambridge Health Policy Board consisting of twenty-one(21) members, which number may be altered by an amendment to this ordinance by the City Council.

(b) The members shall be appointed by the City Manager for terms of three years. Initial appointments shall be for the following terms: seven (7) members for a term of three(3) years, seven (7) members for a term of two (2) years and seven (7) members for a term of one (1) year.

(c) One month prior to making said appointments or reappointments, the City Manager shall solicit nominations from as many public service groups and other sources as possible, including but not limited to:-

1. medical professionals - physicians, dentists, nurses, and social workers.

2. other professionals and people representing the public interest - lawyers, clergy, environmentalists, financial professionals (bankers, accountants,) and individuals suggested by business organizations, social agencies and universities.

3. consumers - representing low income, elderly, non English speaking, and other consumer groups.

The City Manager shall at all times endeavor to achieve and maintain a fair balance on the Board among these three major categories. He shall endeavor to locate individuals who have made significant contributions to public service activities, and who represent a broad cross section of the city's consumer interests. Such individuals must also have been residents of Cambridge for at least four (4) years.

(d) The Health Policy Board shall hold regular meetings at least once each month, and if board members fail to attend a third of the regular meetings without adequate explanation, the City Manager shall replace them automatically by the same method.

(e) The Health Policy Board shall effectively address all aspects of the health of the City of Cambridge and to accomplish this end, shall establish sub-committees as outlined below.

There shall be at least but not limited to four (4) standing sub-committees, one on the Cambridge Hospital and Clinics, second on the Michael J. Neville Manor and a third concerned with Public Health, Environment, Code Enforcement and Sanitation and a fourth for over all planning. These sub-committees shall advise the administrative directors concerned, who shall attend their respective sub-committee meetings. To the extent possible, each sub-committee should reflect the composition of the Board as outlined in (c) above.

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City of Cambridge

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(f) The City Manager shall appoint a secretary or a part time secretary for the Health Policy Board who shall prepare meeting agendas, coordinate the gathering of information for said Board, record minutes of Board meetings, distribute the above material to Board members, and perform whatever additional functions as may be assigned by said Board from time to time.

Section 11-5. Adoption of Housing Code Regulations.

The Housing Code Regulations of the City of Cambridge, dated May 1, 1962, is hereby adopted and by this reference made a part of this Code with the same force and effect as thought set out in full herein. At least three (3) copies of said Housing Code Regulations are on file and open to public inspection in the office of the City Clerk.

Section 11-6. Severability of Sections.

If any section, sub-section, sentence, clause, phrase, or portion of this ordinance is for any reason held invalid or unconstitutional by any Court of competent jurisdiction such portion shall be deemed a separate, distinct and independent provision, and such holding shall not affect the validity of the remaining portions thereof.

In City Council

Adopted as amended by a yea and nay vote:- Yeas ; Nays ; Absent .

James L. Sullivan, City Manager.

ATTEST:- Paul E. Healy, City Clerk.

ORDINANCE NO. 870.

Final Publication No. 1892. First Publication in the Chronicle Sun on July 15, 1976.

City of Cambridge

In the Year One Thousand, Nine Hundred Seventy-Six.

AN ORDINANCE

In amendment to an Ordinance formerly entitled: "The General Ordinances of the City of Cambridge" as revised in 1972 and now designated as "The Code of the City of Cambridge."

Be it ordained by the City Council of the City of Cambridge as follows:

Chapter Eleven entitled: "Health and Housing" is hereby amended by striking out the present Chapter Eleven and substituting in place thereof a new Chapter Eleven which reads as follows:-

CHAPTER ELEVEN

HEALTH, HOSPITALS AND HOUSING.

Section 11-1. Qualifications of Commissioner of Health and Hospitals.

There shall be a Commissioner of Health and Hospitals and in addition to the qualifications required by any Special Act of the Legislature, the Commissioner shall have proven administrative experience in the areas of planning, establishing priorities, personnel, program management, and/or budgeting.

Section 11-2. Duties and Powers of Commissioner.

(a) The Commissioner shall not engage in the private practice of medicine and shall devote his entire time to the performance of the duties of Commissioner.

(b) The Commissioner shall be responsible for promoting and protecting the health of the citizens of Cambridge. The Commissioner shall see that, within the City, the laws of the Commonwealth, including regulations, and the Ordinances of the City pertaining to public health, hospitals and housing are faithfully executed and enforced. The Commissioner shall have overall charge of all city operated health care programs and treatment facilities.

(c) The Commissioner shall appoint and supervise health department personnel and shall appoint the members of the medical staff or staffs of said facilities and their assistants from those recommended by the medical staff in conformity with the medical staff by laws, with the approval of the City Manager.

(d) The Commissioner shall acquire, analyze, and use and store health related statistics for program planning and evaluation purposes.

(e) The Commissioner shall identify anticipated community health needs and assess the adequacy of public and private health resources to meet those needs.

City of Cambridge

(f) The Commissioner shall coordinate with federal, state, regional and private health planning and/or delivery groups to ensure that the Department of Health and Hospitals is responsive to the health service needs of all members of the community.

(g) Although the Commissioner retains full authority for action, the Commissioner shall discuss major problem areas and proposed policy changes with the Health Policy Board and is expected to reach agreement with them before making policy changes.

(h) The Commissioner shall supply information and staff support as reasonably requested by the Health Policy Board so that it may be fully informed.

(i) The Commissioner shall attend all meetings of the Cambridge Health Policy Board except for justifiable cause such as illness, absence from the City or unless otherwise assigned by the City Manager, and attend as many subcommittee meetings of said Board as is reasonably practical or possible.

(j) The Commissioner shall present the budget for the Department of Health and Hospitals to the Cambridge Health Policy Board for review and comment, prior to its submission to the City Manager.

(k) The Commissioner shall develop needed proposals and programs; shall approve and coordinate all grant proposals relating to health matters in the community; shall coordinate the delivery of care by city and private health providers; shall monitor the quality of private facilities such as hospitals, nursing homes, day care centers, and community residences; shall promote health education and advocate health standards.

(l) The Commissioner shall prepare and submit to the City Manager an annual report on the activities of his department during the preceding fiscal year.

(m) The Commissioner shall perform such other duties and responsibilities as may from time to time be assigned by the City Manager.

(n) The Commissioner shall promulgate and enforce such rules and regulations necessary or proper for the administration of the Department of Health, Hospitals and Housing as may be required by this Chapter and by law.

Section 11-3. Compensation.

(a) The Commissioner shall receive such salary as the City Council shall determine from time to time. The Commissioner shall be provided with suitable office accommodations at the expense of the City and under the direction of the City Manager.

(b) Members of the Health Policy Board shall serve without compensation, but they may be reimbursed for any expense which may reasonably be incurred through service on the board.

City of Cambridge

Section 11-4. Cambridge Health Policy Board.

(a) There shall be a Cambridge Health Policy Board consisting of twenty-one(21) members, which number may be altered by an amendment to this ordinance by the City Council.

(b) The members shall be appointed by the City Manager for terms of three years. Initial appointments shall be for the following terms: seven (7) members for a term of three(3) years, seven (7) members for a term of two (2) years and seven (7) members for a term of one (1) year.

(c) One month prior to making said appointments or reappointments, the City Manager shall solicit nominations from as many public service groups and other sources as possible, including but not limited to:-

1. medical professionals - physicians, dentists, nurses, and social workers.

2. other professionals and people representing the public interest - lawyers, clergy, environmentalists, financial professionals (bankers, accountants,) and individuals suggested by business organizations, social agencies and universities.

3. consumers - representing low income, elderly, non English speaking, and other consumer groups.

The City Manager shall at all times endeavor to achieve and maintain a fair balance on the Board among these three major categories. He shall endeavor to locate individuals who have made significant contributions to public service activities, and who represent a broad cross section of the city's consumer interests. Such individuals must also have been residents of Cambridge for at least four (4) years.

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In City Council

Adopted as amended by a yea and nay vote:- Yeas ; Nays ; Absent .

James L. Sullivan, City Manager.

ATTEST:- Paul E. Healy, City Clerk.

C. C. 168

- Work Sheet -

City of Cambridge

City Council Hearing Schedule - November 15-19, 1976

November 15, 1976 - 6:00 P. M. The Ordinance Committee will meet in the Council Chambers to discuss a proposed amendment to the ordinances regarding the establishment of an old Historic District.

— Hearing held. Tabled for 2 weeks -

7:00 P. M. Regular City Council Meeting.

The Council is scheduled to hear from Mr. Robert Wheatly regarding a slide presentation on senior citizens.

Slide Presentation w/ Sound - Held -

8:00 P. M. The Mayor has scheduled representatives from Shelter, Inc. to appear before the Council to discuss the organization.

Hearing Held - Order Adopted -

November 16, 1976 - 7:00 P. M. The Committee on Finance will meet in the Council Chambers to discuss the proposed loan order for the High School Complex in the amount of $2,500,000.

Hearing Tuesday Nov 16, 1976 at 7pm

November 19, 1976 - 2:30 P. M. The Committee on Economic Development will meet in the Walnut Room to discuss with representatives of Harvard University, Harvard Square Business Association, MBTA and Mr. DiGiovanni, a proposal for off-street parking in the Harvard Square area. (Councillors Clem, Duehay and Sullivan)

C. C. 106

"Subject the to confirmation by City Council

City of Cambridge

– Health Comm. Ordinance

~~MASSACHUSETTS~~

In City Council Nov. 1 1976

Amendment By

	YEA	NAY	ABSENT	PRESENT
Mrs. Ackermann		✓		
Mr. Clem				✓
Mr. Clinton	✓			
Mr. Danehy	✓			
Mr. Duehay				✓
Mrs. Graham		✓		
Mr. Russell	✓			
Mr. Sullivan	✓ (2)	~~✓~~ (1)		
Mayor Vellucci	✓			
	~~4~~	~~3~~	~~0~~	~~2~~
	5	2	0	2

Amendment Carried

5-2-0-2

Health Comm.

RECEIVED BY
OFFICE OF CITY CLERK
Nov 8 9:47 PM '76
CAMBRIDGE, MASS.

MOTION FOR RECONSIDERATION SUBMITTED BY COUNCILLOR Clinton and Councillor Russell

November 8, 1976
Date

Councillors Clinton and Russell notified the City Clerk of their intention to move reconsideration on the proposed amendment to the General Ordinances of the City of Cambridge providing for the position of Commissioner of Health and Hospitals and the creation of the Cambridge Health Policy Board.

Daniel J. Clinton
Signature

Health Comm.

RECEIVED BY
OFFICE OF CITY CLERK
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Daniel J. Clinton
Signature

CITY OF CAMBRIDGE

CITY HALL, CAMBRIDGE, MASSACHUSETTS 02139 • (617) 876-6800

OFFICE OF
THE CITY CLERK

November 15, 1976

Mr. Russell Higley
City Solicitor
City Hall
Cambridge, MA

RE: Health Commissioner Ordinance

Dear Sir:

Kindly review section 11-4 (B) which the City Council has amended to read as follows:

> The members shall be appointed by the City Manager [subject to confirmation by the City Council].

The Council may act on this matter, which has been passed to ordination, subject to a motion for reconsideration by Councillor Clinton and Councillor Russell.

Very truly yours,

Paul E. Healy
City Clerk

PEH/cs

CITY OF CAMBRIDGE

CITY HALL, CAMBRIDGE, MASSACHUSETTS 02139 • (617) 876-6800

RUSSELL B. HIGLEY
ACTING CITY SOLICITOR

EDWARD A. CUNNINGHAM
ANDREW T. TRODDEN
CHARLOTTE C. BURRAGE
LEGAL COUNSEL

CHARLES A. WATSON
LEGISLATIVE AGENT

November 15, 1976

Mr. Paul E. Healy
City Clerk
City Hall
Cambridge, Massachusetts

Dear Mr. Healy:

I am in receipt of your letter dated November 15, in which you indicated to me that the City Council plans to amend section 11-4 (b) of the proposed Health Commissioner Ordinance.

It is my understanding that the proposed amendment would be inserted in the first sentence of section 11-4 (b) so that the entire sentence would appear as follows: "The members shall be appointed by the City Manager subject to confirmation by the City Council." (emphasis added to proposed amendment).

I wish to take this opportunity to inform you that this amendment, in my opinion, constitutes an invalid delegation of appointive power to the City Council. As you are aware, General Laws, Chapter 43, sections 104 and 105 delegate the appointive power in such situations to the City Manager. He alone has the autority to appoint and remove officers and employees within those departments, commissions and boards for whose administration he is responsible. The Cambridge Health Policy Board does, in my opinion, fall within this category.

Viewed in this light, the proposed amendment cited above acts to circumvent the appointive power of the City Manager, in direct violation of the statute.

I therefore conclude that the inclusion of such an amendment would be invalid.

Very truly yours,

Russell B. Higley

Russell B. Higley
Acting City Solicitor

RBH:gc

City of Cambridge

In City Council November 8, 1976

The Ordinance *Committee*

to which was referred a proposed amendment to Chapter 11 of the General Ordinances of the City of Cambridge entitled: "Health and Housing" providing for the qualifications, duties and powers of the Commissioner of Health and Hospital and the creation of the Cambridge Health Policy Board.

Section 11-4 entitled: "Cambridge Health Policy Board" was amended in sub-section (f) by striking out the present sub-section (f) and substituting in place thereof a new sub-section (f) which reads as follows:-

(f) The City Manager shall appoint a secretary or a part time secretary for the Health Policy Board who shall prepare meeting agendas, coordinate the gathering of information for said Board, record minutes of Board meetings, distribute the above material to Board members, and perform whatever additional functions as may be assigned by said Board from time to time.

~~Reports~~, After a hearing on November 4, 1976 before the membership of the Ordinance Committee reports recommending that the proposed ordinance as amended by reported favorably to the City Council for their consideration.

For the Committee,

Councillor David Clem,
Chairman.

REPORT

Committee on Ordinance

Amendment to the Ordinance providing for the Commissioner of Health and Hospital and the creation for a Cambridge Health Policy Board.

In City Council,

November 8, 1976

City of Cambridge

In City Council November 8, 1976

The Ordinance *Committee*

to which was referred a proposed amendment to Chapter 11 of the General Ordinances of the City of Cambridge entitled: "Health and Housing" providing for the qualifications, duties and powers of the Commissioner of Health and Hospital and the creation of the Cambridge Health Policy Board.

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Reports, After a hearing on November 4, 1976 before the membership of the Ordinance Committee reports recommending that the proposed ordinance as amended by reported favorably to the City Council for their consideration.

For the Committee,

David Clem

Councillor David Clem,
Chairman.

REPORT

Committee on

5-4-20

City of Cambridge

In the Year One Thousand, Nine Hundred Seventy-Six

AN ORDINANCE

In amendment to an ordinance formerly entitled: "The General Ordinances of the City of Cambridge" as revised in 1972 and now designated as "The Code of the City of Cambridge."

Be it ordained by the City Council of the City of Cambridge as follows:

Chapter 11 entitled: "Health and Housing" is hereby amended to read as follows:-

CHAPTER ELEVEN

HEALTH, HOSPITALS AND HOUSING.

Section 11-1. Qualifications of Commissioner of Health and Hospitals.

There shall be a Commissioner of Health and Hospitals and in addition to the qualifications required by any Special Act of the Legislature, the Commissioner shall have proven administrative experience in the areas of planning, establishing priorities, personnel, program management, and/or budgeting.

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City of Cambridge

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Section 11-3. Compensation.

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City of Cambridge

(b) Members of the Health Policy Board shall serve without compensation, but they may be reimbursed for any expense which may reasonably be incurred through service on the board.

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City of Cambridge

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C. C. 108

– Ordinance – Health-Hospital Commissioner

City of Cambridge

MASSACHUSETTS

In City Council November 4 1976

Vote of City Council on Favorable Report to Council

	YEA	NAY	ABSENT	PRESENT
Mrs. Ackermann	✓			
Mr. Clem	✓			
Mr. Clinton		✓		
Mr. Danehy			✓	
Mr. Duehay	✓			
Mrs. Graham	✓			
Mr. Russell		✓		
Mr. Sullivan		✓		
Mayor Vellucci	✓			
	5	3	1	

Motion of Mayor Vellucci Carried

City of Cambridge

In the Year One Thousand, Nine Hundred Seventy-Six

AN ORDINANCE

In amendment to an ordinance formerly entitled: "The General Ordinances of the City of Cambridge" as revised in 1972 and now designated as "The Code of the City of Cambridge."

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amendment. Ackermann

That the following words be substituted for 11-4 (e)

MV

#2

The Health Policy Board shall effectively address all aspects of the health of the cityzens of Cambridge, and to accomplish this end shall establish subcommittees ~~as it [illegible] fit~~; one of these 3 subcommittees with 5 shall specifically concern itself with the city hospital 1 and the city 2 clinics (and the infirmary) and Public and Health 3 and shall advise the directors thereof who shall attend all subcommittee meetings. To the extent possible each subcommittee should reflect the composition of the Board as ~~[illegible]~~ outlined in (c) above.

Three

Temp sub appt'd by Bd

MV 3 Sub Committee

Each subcommittee shall report in writing to the full board on matters taken up in subcommittee. All matters necessitating a vote shall be put to the full Board. The City Manager shall ~~provide~~ a point part-time ~~staff~~ secretary for for the subcommittee on the hospital and the clinics and for such other subcommittees as the Board shall request staff assistance for.

Therefore

#3

MV Sub Comm for Hospital
Clinic
City Infirmary

24 Committee - 3 sub comm of 8 with Hosp
Infirmary
Clinics -
or
Sanitations
or
Code Enforcement

C. C. 106

City of Cambridge

MASSACHUSETTS

In City Council August 9 1976

Revised Ordinance

	YEA	NAY	ABSENT	PRESENT
Mrs. Ackermann	✓			
Mr. Clem	✓			✓
Mr. Clinton		✓		
Mr. Danehy		✓		
Mr. Duehay	✓			
Mrs. Graham		✓		
Mr. Russell		✓		
Mr. Sullivan		✓		
Mayor Vellucci	✓			
	4	5	0	

Report to C.C. forthwith

Proposed Section 11-4(E)

The Health Policy Board shall effectively address all aspects of the health of the City of Cambridge and to accomplish this end, shall establish sub-committees as outlined below .

There shall be at least, but not limited to, three standing sub-committees, one on the Cambridge Hospital and Clinics, second on the Michael J. Neville Manor and a third concerned with Public Health, Environment, Code Enforcement and Sanitation. These sub-committees shall advise the administrative directors concerned, who shall attend their respective sub-committee meetings. To the extent possible, each sub-committee should reflect the composition of the Board as outlined in (C) above.

Each sub-committee shall report in writing to the full Board on matters taken up in sub-committee.

All matters necessitating a vote shall be put to the full Board. The City Manager shall appoint a part-time secretary for the sub-committee on the Hospital and the Clinics, and for such other sub-committees as the Board shall request assistance therefor.

Proposed Section 11-4(E)

The Health Policy Board shall effectively address all aspects of the health of the City of Cambridge and to accomplish this end, shall establish sub-committees as outlined below .

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Each sub-committee shall report in writing to the full Board on matters taken up in sub-committee.

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Proposed Section 11-4(E)

The Health Policy Board shall effectively address all aspects of the health of the City of Cambridge and to accomplish this end, shall establish sub-committees as outlined below .

There shall be at least, but not limited to, ~~three~~ four standing sub-committees, one on the Cambridge Hospital and Clinics, second on the Michael J. Neville Manor and a third concerned with Public Health, Environment, Code Enforcement and Sanitation, and a fourth for overall planning. These sub-committees shall advise the administrative directors concerned, who shall attend their respective sub-committee meetings. To the extent possible, each sub-committee should reflect the composition of the Board as outlined in (C) above.

Each sub-committee shall report in writing to the full Board on matters taken up in sub-committee.

All matters necessitating a vote shall be put to the full Board.

The City Manager shall appoint a part-time secretary for ~~the~~ sub-committee on the Hospital and the Clinics, and for such other sub-committees as the Board shall request assistance therefor.

Proposed Section 11-4(E)

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All matters necessitating a vote shall be put to the full Board. The City Manager shall appoint a part-time secretary for the sub-committee on the Hospital and the Clinics, and for such other sub-committees as the Board shall request assistance therefor.

City of Cambridge

Revised

In the Year One Thousand, Nine Hundred Seventy-Six

AN ORDINANCE

In amendment to an ordinance formerly entitled: "The General Ordinances of the City of Cambridge" as revised in 1972 and now designated as "The Code of the City of Cambridge."

Be it ordained by the City Council of the City of Cambridge as follows:

Chapter 11 entitled: "Health and Housing" is hereby amended to read as follows:

CHAPTER 11

HEALTH, HOSPITALS AND HOUSING

Section 11-1. Qualifications of Commissioner of Health and Hospitals.

There shall be a Commissioner of Health and Hospitals and in addition to the qualifications required by any Special Act of the Legislature, the Commissioner shall have proven administrative experience in the areas of planning, establishing priorities, personnel, program management, and/or budgeting.

Section 11-2. Duties and Powers of Commissioner.

(a) The Commissioner shall not engage in the private practice of medicine and shall devote his entire time to the performance of the duties of Commissioner.

(b) The Commissioner shall be responsible for promoting and protecting the health of the citizens of Cambridge. The Commissioner shall see that, within the City, the laws of the Commonwealth, including regulations, and the Ordinances of the City pertaining to public health, hospitals and housing are faithfully executed and enforced. The Commissioner shall have overall charge of all city operated health care programs and treatment facilities.

(c) The Commissioner shall appoint and supervise health department personnel and shall appoint the members of the medical staff or staffs of said facilities and their assistants from those recommended by the medical staff in conformity with the medical staff by-laws, with the approval of the ~~Cambridge Health Policy Board and the~~ City Manager.

No Change

(d) The Commissioner shall acquire, analyze, use and store health related statistics for program planning and evaluation purposes.

(e) The Commissioner shall identify anticipated community health needs and assess the adequacy of public and private health resources to meet those needs.

(f) The Commissioner shall coordinate with federal, state, regional and private health planning and/or delivery groups to ensure that the Department of Health and Hospitals is responsive to the health service needs of all members of the community.

(g) Although the Commissioner retains full authority for action, the Commissioner shall discuss major problem areas and proposed policy changes with the Health Policy Board and is expected to reach agreement with them before making policy changes.

(h) The Commissioner shall supply information and staff support as reasonably requested by the Health Policy Board so that it may be fully informed.

(i) The Commissioner shall attend all meetings of the Cambridge Health Policy Board except for justifiable cause such as illness, absence from the City or unless otherwise assigned by the City Manager, and attend as many subcommittee meetings of said Board as is reasonably practical or possible.

(j) The Commissioner shall present the budget for the Department of Health and Hospitals to the Cambridge Health Policy Board for review and comment, prior to its submission to the City Manager.

(k) The Commissioner shall develop needed proposals and programs; shall approve and coordinate all grant proposals relating to health matters in the community; shall coordinate the delivery of care by City and private health providers; shall monitor the quality of private facilities such as hospitals, nursing homes, day care centers, and community residences; shall promote health education and advocate health standards.

(l) The Commissioner shall prepare and submit to the City Manager an annual report on the activities of his department during the preceding fiscal year.

(m) The Commissioner shall perform such other duties and responsibilities as may from time to time be assigned by the City Manager.

(n) The Commissioner shall promulgate and enforce such rules and regulations necessary or proper for the administration of the Department of Health, Hospitals, and Housing as may be required by this Chapter and by law.

Section 11-3. Compensation.

(a) The commissioner shall receive such salary as the City Council shall determine from time to time. The Commissioner shall be provided with suitable office accommodations at the expense of the City and under the direction of the City Manager.

 No Change

(b) Members of the Health Policy Board and the Board of Trustees shall serve without compensation, but they may be reimbursed for any expense which may reasonably be incurred through service on either Board.

Section 11-4. Cambridge Health Policy Board ~~Composition.~~

(a) There shall be a Cambridge Health Policy Board consisting of twelve (12) members, which number may be altered by an amendment to this Ordinance by the City Council. ~~The members of said Board shall serve without compensation.~~

(b) The members shall be appointed by the City Manager for terms of three (3) years. Initial appointments shall be for the following terms: Four ~~(4)~~ members for a term of three (3) years, four (4) members for a term of two (2) years, and four ~~(4)~~ members for a term of one (1) year.

(c) One month prior to making said appointments or reappointments, the City Manager shall solicit nominations from as many public service groups and other sources as possible, including but not limited to: 1) medical professionals - physicians, dentists, nurses, and social workers; 2) other professionals and people representing the public interest - lawyers, clergy, environmentalists, financial professionals (bankers, accountants), and individuals suggested by business organizations, social agencies and universities; 3) consumers - representing low-income, elderly, non-English speaking, and other consumer groups. The City Manager shall at all times endeavor to achieve and maintain a fair balance on the Board among these three major categories. He shall endeavor to locate individuals who have made significant contributions to public service activities, and who represent a broad cross section of the City's consumer interests. Such individuals must also have been residents of Cambridge for at least four (4) years.

(d) The Health Policy Board shall hold regular meetings at least once each month, and if board members fail to attend a third of the regular meetings without adequate explanation, the Manager shall replace them automatically by the same method.

(e) The Health Policy Board shall effectively address each of the following areas: Hospital and Infirmary, Community Health Services, Environment, and Mental Health and Retardation; ~~and to accomplish this purpose may establish Ad Hoc committees as required.~~

(f) The City Manager shall appoint a part-time secretary of the Health Policy Board who shall prepare meeting agendas, coordinate the gathering of information for ~~the~~ said Board, record minutes of Board meetings, distribute the above material to Board Members, and perform whatever additional functions as may be assigned by ~~the~~ said Board from time to time.

Chapter 11 of the Cambridge City Code is hereby further amended by inserting the following new section:

Section 11-5. Board of Trustees. AMENDMENT WOULD change sec 11-5

#6

(a) There shall be a Board of Trustees for the City-operated health treatment facilities consisting of fifteen (15) members. Six (6) members must be individuals who are also members of the Health Policy Board.

(b) The Board of Trustees shall advise the City-operated health treatment facility directors, and shall review the budgets and the medical staff appointments of said health treatment facilities.

(c) The directors of said facility shall supply information and staff support as reasonably requested by the Board of Trustees so that it may be fully informed.

(d) The term of appointment for trustees who are also on the Health Policy Board shall be the same as their term on said Health Policy Board. The remaining trustees shall be appointed by the City Manager for a term of three (3) years. Initial appointments shall be for the following terms: three (3) trustees for three (3) years, three (3) trustees for terms of two (2) years, three (3) trustees for terms of one (1) year. The City Manager may either reappoint or replace trustees at the end of their terms, but should follow the procedure, and maintain the balance described in Section 11-4(c).

(e) Should a difference of opinion occur between the Health Policy Board and the Board of Trustees, then the Health Policy Board's opinion shall prevail.

Chapter 11 of the Cambridge City Code is hereby further amended by striking the existing Section 11-5, entitled "Adoption of Housing Code Regulations", and inserting in place thereof the following:

Amendment to 11-5 #7

Section 11-6. Adoption of Housing Code Regulations.

The Housing Code Regulations of the City of Cambridge, dated May 1, 1962, is hereby adopted and by this reference made a part of this Code with the same force and effect as thought set out in full herein. At least three (3) copies of said Housing Code Regulations are on file and open to public inspection in the office of the City Clerk.

Changes as noted

First Publication No. 1884

City of Cambridge

In the Year One Thousand, Nine Hundred Seventy-five

AN ORDINANCE

In amendment to an ordinance formerly entitled: "The General Ordinances of the City of Cambridge" as revised in 1972 and now designated as "The Code of the City of Cambridge."

Be it ordained by the City Council of the City of Cambridge as follows:

Chapter 11 entitled: "Health and Housing" is hereby amended by striking out the present Chapter 11 and substituting in place thereof a new Chapter 11 entitled: "Health, Hospitals and Housing" which reads as follows:

CHAPTER 11

HEALTH, HOSPITALS AND HOUSING

Section 11-1. Qualifications of Commissioner of Health and Hospitals.

There shall be a Commissioner of Health and Hospitals and in addition to the qualifications required by any Special Act of the Legislature, the Commissioner shall have proven administrative experience in the areas of planning, establishing priorities, personnel, program management, and/or budgeting.

Section 11-2. Duties and Powers of Commissioner.

(a) The Commissioner shall not engage in the private practice of medicine and shall devote his entire time to the performance of the duties of Commissioner.

(b) The Commissioner shall be responsible for promoting and protecting the health of the citizens of Cambridge. The Commissioner shall see that, within the City, the laws of the Commonwealth, including regulations, and the Ordinances of the City pertaining to public health, hospitals and housing are faithfully executed and enforced. The Commissioner shall have overall charge of all city operated health care programs and treatment facilities.

(c) The Commissioner shall appoint and supervise health department personnel and shall appoint the members of the medical staff or staffs of said facilities, and their assistants from those recommended by the medical staff in conformity with the medical staff by-laws, with the approval of the Cambridge Health Policy Board and the City Manager.

(d) The Commissioner shall acquire, analyze, use and store health related statistics for program planning and evaluation pruposes.

(e) The Commissioner shall identify anticipated community health needs and assess the adequacy of public and private health resources to meet those needs.

(f) The Commissioner shall coordinate with federal, state, regional and private health planning and/or delivery groups to ensure that the Department of Health and Hospitals is responsive to the health service needs of all members of the community.

(g) Although the Commissioner retains full authority for action, the Commissioner shall discuss major problem areas and proposed policy changes with the Board and is expected to reach agreement with them before making policy changes.

(h) The Commissioner shall supply information and staff support as reasonably requested by the Board so that it may be fully informed.

(i) The Commissioner shall attend all meetings of the Cambridge Health Policy Board except for justifiable cause such as illness, absence from the City or unless otherwise assigned by the City Manager, and attend as many subcommittee meetings of said Board as is reasonably practical or possible.

(j) The Commissioner shall present the budget for the Department of Health and Hospitals to the Cambridge Health Policy Board for review and comment, prior to its submission to the City Manager.

(k) The Commissioner shall develop needed proposals and programs; shall approve and coordinate all grant proposals relating to health matters in the community; shall coordinate the delivery of care by City and private health providers; shall monitor the quality of private facilities such as hospitals, nursing homes, day care centers, and community residences; shall promote health education and advocate health standards.

(l) The Commissioner shall prepare and submit to the City Manager an annual report on the activities of his department during the preceding fiscal year.

(m) The Commissioner shall perform such other duties and responsibilities as may from time to time be assigned by the City Manager.

(n) The Commissioner shall promulgate and enforce such rules and regulations necessary or proper for the administration of the Department of Health, Hospitals, and Housing as may be required by this Chapter and by law.

Section 11-3. Compensation.

The commissioner shall receive such salary as the City Council shall determine from time to time. The Commissioner shall be provided with suitable office accommodations at the expense of the City and under the direction of the City Manager.

Section 11-4. Cambridge Health Policy Board: Composition.

(a) There shall be a Cambridge Health Policy Board consisting of twelve (12) members, which number may be altered by an amendment to this Ordinance by the City Council. The members of said Board shall serve without compensation.

(b) The members shall be appointed by the City Manager for terms of three (3) years. Initial appointments shall be for the following terms: Four (4) members for a term of three (3) years, four (4) members for a term of two (2) years, and four (4) members for a term of one (1) year.

(c) One month prior to making said appointments or reappointments, the City Manager shall solicit nominations from as many public service groups and other sources as possible, including but not limited to: 1) medical professionals - physicians, dentists, nurses, and social workers; 2) other professionals and people representing the public interest - lawyers, clergy, environmentalists, financial professionals (bankers, accountants), and individuals suggested by business organizations, social agencies and universities; 3) consumers - representing low-income, elderly, non-English speaking, and other consumer groups. The City Manager shall at all times endeavor to achieve and maintain a fair balance on the Board among these three major categories. He shall endeavor to locate individuals who have made significant contributions to public service activities, and who represent a broad cross-section of the City's consumer interests. Such individuals must also have been residents of Cambridge for at least four (4) years.

(d) The Board shall hold regular meetings at least once each month, and if board members fail to attend a third of the regular meetings without adequate explanation, the Manager shall replace them automatically by the same method.

(e) The Board shall effectively address each of the following areas: Hospital and Infirmary, Community Health Services, Environment, and Mental Health and Retardation; and to accomplish this purpose may establish Ad Hoc committees as required.

(f) The City Manager shall appoint a part-time secretary of the Board who shall prepare meeting agendas, coordinate the gathering of information for the Board, record minutes of Board meetings, distribute the above material to Board Members, and perform whatever additional functions as may be assigned by the Board from time to time.

Section 11-5. Adoption of Housing Code Regulations.

The provisions of the State Sanitary Code as promulgated and from time to time amended by the Department of Public Health, Commonwealth of Massachusetts, pursuant to General Laws, Chapter 111, Section 127A are hereby adopted and incorporated as part of these ordinances with the same force and effect as though set out in full herein.

Passed to a second reading at the meeting of the City Council held on July 7, 1976 and on or after July 26, 1976 the question may be on passing to be ordained.

ATTEST: Paul E. Healy, City Clerk

CITY OF CAMBRIDGE

CITY HALL, CAMBRIDGE, MASSACHUSETTS 02139 • TEL. 876-6800

LAW DEPARTMENT

EDWARD D. McCARTHY
ACTING CITY SOLICITOR

ROWENA E. TAYLOR
ASSISTANT CITY SOLICITOR

CHARLES WATSON
LEGISLATIVE AGENT

September 24, 1976

To The Honorable City Council
City Hall
Cambridge, Massachusetts

Dear Council Members:

Please find attached to this memorandum an amended version of Ordinance No. 870. Ordinance No. 870 relates to Chapter 11, entitled "Health, Hospitals and Housing", of the General Ordinances of the City.

The amended version attached herein has been prepared at the request of the City Council by the City Manager's task-force on Health and Hospitals, and was approved as to legality and form by this office.

You will note that any changes to the original text of Ordinance No. 870 have been indicated by either crossing out (deleting provisions) or underlining (adding new material). Additionally, you will note that a new section, 11-5, entitled "Board of Trustees" has been added, and the provisions of the previous section 11-5 entitled, "Adoption of Housing Code Regulations" have been amended and denoted now as section 11-6.

Very truly yours,

Russell B. Higley

Russell B. Higley
Acting City Solicitor

RBH:jl
Enc.

City of Cambridge

In the Year One Thousand, Nine Hundred Seventy-Six

AN ORDINANCE

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Section 11-2. Duties and Powers of Commissioner.

(a) The Commissioner shallnot engage in the private practice of medicine and shall devote his entire time to the performance of the duties of Commissioner.

(b) The Commissioner shall be responsible for promoting and protecting the health of the citizens of Cambridge. The Commissioner shall see that, within the City, the laws of the Commonwealth, including regulations, and the Ordinances of the City pertaining to public health, hospitals and housing are faithfully executed and enforced. The Commissioner shall have overall charge of all city operated health care programs and treatment facilities.

(c) The Commissioner shall appoint and supervise health department personnel and shall appoint the members of the medical staff or staffs of said facilities and their assistants from those recommended by the medical staff in conformity with the medical staff by-laws, with the approval of the ~~Cambridge Health Policy Board and the~~ City Manager.

(d) The Commissioner shall acquire, analyze, use and store health related statistics for program planning and evaluation purposes.

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(j) The Commissioner shall present the budget for the Department of Health and Hospitals to the Cambridge Health Policy Board for review and comment, prior to its submission to the City Manager.

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(l) The Commissioner shall prepare and submit to the City Manager an annual report on the activities of his department during the preceding fiscal year.

(m) The Commissioner shall perform such other duties and responsibilities as may from time to time be assigned by the City Manager.

(n) The Commissioner shall promulgate and enforce such rules and regulations necessary or proper for the administration of the Department of Health, Hospitals, and Housing as may be required by this Chapter and by law.

Section 11-3. Compensation.

(a) The commissioner shall receive such salary as the City Council shall determine from time to time. The Commissioner shall be provided with suitable office accommodations at the expense of the City and under the direction of the City Manager.

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Section 11-4. Cambridge Health Policy Board ~~Compesition.~~

(a) There shall be a Cambridge Health Policy Board consisting of twelve (12) members, which number may be altered by an amendment to this Ordinance by the City Council. ~~The members of said Board shall serve without compensation.~~

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Chapter 11 of the Cambridge City Code is hereby further amended by inserting the following new section:

Section 11-5. Board of Trustees.

(a) There shall be a Board of Trustees for the City-operated health treatment facilities consisting of fifteen (15) members. Six (6) members must be individuals who are also members of the Health Policy Board.

(b) The Board of Trustees shall advise the City-operated health treatment facility directors, and shall review the budgets and the medical staff appointments of said health treatment facilities.

(c) The directors of said facility shall supply information and staff support as reasonably requested by the Board of Trustees so that it may be fully informed.

(d) The term of appointment for trustees who are also on the Health Policy Board shall be the same as their term on said Health Policy Board. The remaining trustees shall be appointed by the City Manager for a term of three (3) years. Initial appointments shall be for the following terms: three (3) trustees for three (3) years, three (3) trustees for terms of two (2) years, three (3) trustees for terms of one (1) year. The City Manager may either reappoint or replace trustees at the end of their terms, but should follow the procedure, and maintain the balance described in Section 11-4(d).

(e) Should a difference of opinion occur between the Health Policy Board and the Board of Trustees, then the Health Policy Board's opinion shall prevail.

Chapter 11 of the Cambridge City Code is hereby further amended by striking the existing Section 11-5, entitled "Adoption of Housing Code Regulations", and inserting in place thereof the following:

Section 11-6. Adoption of Housing Code Regulations.

The Housing Code Regulations of the City of Cambridge, dated May 1, 1962, is hereby adopted and by this reference made a part of this Code with the same force and effect as thought set out in full herein. At least three (3) copies of said Housing Code Regulations are on file and open to public inspection in the office of the City Clerk.

CITY OF CAMBRIDGE

INTEROFFICE CORRESPONDENCE

To All Councillors **Date** June 15, 1976

From Councillor David Clem **Reference**

Subject Next Meeting of Committee on Ordinance

Please be advised that I have scheduled the next Committee meeting for Thursday, June 24, 1976 at 6:00 P. M. in the Walnut Room at City Hall. The purpose of the meeting will be to discuss the following:

1. To consider the City Council order of June 7th regarding design review for capital improvements including parks, playground equipment and public lighting.

2. To review the pending ordinance relative to the position of Health Commissioner and the establishment of a Health Policy Review Board.

3. To review the pending ordinance relative to the regulation of signs.

You are requested to attend at this time.

CITY OF CAMBRIDGE
MASSACHUSETTS

ALFRED E. VELLUCCI
MAYOR

March 5, 1976

To Whom It May Concern:

This letter will certify that I approve of the filing of legislation relative to the position of Health Commissioner in and for the City of Cambridge.

Sincerely yours,

Alfred Vellucci

ALFRED. E. VELLUCCI
Mayor

First Publication No. Amended version

City of Cambridge

In the Year One Thousand, Nine Hundred Seventy-five

AN ORDINANCE

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(l) The Commissioner shall prepare and submit to the City Manager an annual report on the activities of his department during the preceding fiscal year.

(m) The Commissioner shall perform such other duties and responsibilities as may from time to time be assigned by the City Manager.

(n) The Commissioner shall promulgate and enforce such rules and regulations necessary or proper for the administration of the Department of Health, Hospitals, and Housing as may be required by this Chapter and by law.

Section 11-3. Compensation.

The Commissioner shall receive an annual salary of $_____ and such future salary as the City Council shall from time to time determine. The Commissioner shall be provided with suitable office accommodations at the expense of the City and under the direction of the City Manager.

Section 11-4. Cambridge Health Policy Board: Composition

(a) There shall be a Cambridge Health Policy Board consisting of twelve (12) members, which number may be altered by an amendment to this Ordinance by the City Council. The members of said Board shall serve without compensation.

(b) The members shall be appointed by the City Manager for terms of three (3) years. Initial appointments shall be for the following terms: Four (4) members for a term of three (3) years, four (4) members for a term of two (2) years, and four (4) members for a term of one (1) year.

(c) One month prior to making said appointments or reappointments, the City Manager shall solicit nominations from as many public service groups and other sources as possible, including but not limited to: 1) medical professionals - physicians, dentists, nurses, and social workers; 2) other professionals and people representing the public interest - lawyers, clergy, environmentalists, financial professionals (bankers, accountants), and individuals suggested by business organizations, social agencies and universities; 3) consumers - representing low-income, elderly, non-English speaking, and other consumer groups. The City Manager shall at all times endeavor to achieve and maintain a fair balance on the Board among these three major categories. He shall endeavor to locate individuals who have made significant contributions to public service activities, and who represent a broad cross-section of the City's consumer interests. Such individuals must also have been residents of Cambridge for at least four (4) years.

(d) The Board shall hold regular meetings at least once each month, and if board members fail to attend a third of the regular meetings without adequate explanation, the Manager shall replace them automatically by the same method.

(e) The Board shall effectively address each of the following areas: Hospital and Infirmary, Community Health Services, Environment, and Mental Health and Retardation; and to accomplish this purpose may establish Ad Hoc committees as required.

(f) The City Manager shall appoint a part-time secretary of the Board who shall prepare meeting agendas, coordinate the gathering of information for the Board, record minutes of Board meetings, distribute the above material to Board Members, and perform whatever additional functions as may be assigned by the Board from time to time.

Section 11-5. Adoption of Housing Code Regulations.

The provisions of the State Sanitary Code as promulgated and from time to time amended by the Department of Public Health, Commonwealth of Massachusetts, pursuant to General Laws, Chapter 111, Section 127A are hereby adopted and incorporated as part of these ordinances with the same force and effect as though set out in full herein.

Passed to a second reading at the meeting of the City Council held on and on or after the question may be on passing to be ordained.

ATTEST: Paul E. Healy, City Clerk

First Publication No.

Revised

City of Cambridge

In the Year One Thousand, Nine Hundred Seventy-Five

AN ORDINANCE

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Be it ordained by the City Council of the City of Cambridge as follows:

Chapter 11 entitled: "Health and Housing" is hereby amended by striking out the present Chapter 11 and substituting in place thereof a new Chapter 11 entitled: "Health, Hospitals and Housing" which reads as follows:-

CHAPTER 11

HEALTH, HOSPITAL AND HOUSING

Section 11-1. Qualifications of Commissioner of Health and Hospitals.

There shall be a Commissioner of Health and Hospitals and in addition to the qualifications required by any Special Act of the Legislature, the Commissioner shall have proven administrative experience in the areas of planning, establishing priorities, personnel, program management, and/or budgeting.

SECTION 11-2. Duties and Powers of Commissioner.

(a) The Commissioner shall not engage in the private practice of medicine and shall devote his entire time to the performance of the duties of Commissioner.

(b) The Commissioner shall be responsibile for promoting and protecting the health of the citizens of Cambridge. He shall see that, within the City, the laws of the Commonwealth, including regulations, and the Ordinances of the City pertaining to public health, hospitals and housing are faithfully executed and enforced. He shall have overall charge of all city operated health care and treatment facilities.

(c) He shall appoint health department personnel and he shall appoint the members of the medical staff or staffs of said facilities, and their assistants from those recommended by the medical staff in conformity with the medical staff by-laws, with the approval of the Cambridge Health Policy Board and the City Manager.

(d) He shall acquire, analyze, use and store health related statistics for program planning and evaluation purposes.

(e) He shall identify anticipated community health needs and assess the adequacy of public and private health resources to meet those needs.

(f) He shall coordinate with federal, state, regional and private health planning and/or delivery groups to ensure that the Department of Health and Hospitals is responsive to the health service needs of all members of the community.

(g) Although he retains full authority for action, he shall discuss major problem areas and proposed policy changes with the Board and is expected to reach agreement with them before making policy changes.

(h) He shall supply information and staff support as reasonably requested by the Board so that it may be fully informed.

(i) He shall attend all meetings of the Cambridge Health Policy Board except for justifiable cause such as illness, absence from the City or unless he is otherwise assigned by the City Manager, and attend as many subcommittee meetings of said Board as is reasonably practical or possible.

(j) He shall present the budget for the Department of Health and Hospitals to the Cambridge Health Policy Board for review and comment, prior to its submission to the City Manager.

(k) He shall develop needed proposals and programs; he shall approve and coordinate all grant proposals relating to health matters in the community; he shall coordinate the delivery of care by City and private health providers; he shall monitor the quality of private facilities such as hospitals, nursing homes, day care centers, and community residences; he shall promote health education and advocate health standards.

(l) He shall prepare and submit to the City Manager an annual report on the activities of his department during the preceding fiscal year.

(m) He shall perform such other duties and responsibilities as may from time to time be assigned by the City Manager.

(n) He shall promulgate and enforce such rules and regulations necessary or proper for the administration of the Department of Health, Hospitals and Housing as may be required by this Chapter and by law.

SECTION 11-3. COMPENSATION. The Commissioner shall receive an annual salary of $_____ and such future salary as the City Council shall from time to time determine. He shall be provided with suitable office accommodations at the expense of the City and under the direction of the City Manager.

SECTION 11-4. CAMBRIDGE HEALTH POLICY BOARD: COMPOSITION

(a) There shall be a Cambridge Health Policy Board consisting of twelve (12) members, which number may be altered by an amendment to this Ordinance by the City Council. The members of said Board shall serve without compensation.

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(c) One month prior to making said appointments or reappointments, the City Manager shall solicit nominations from as many public service groups and other sources as possible, including but not limited to: 1) Medical professionals - physicians, dentists, nurses, and social workers (see note at end of draft); 2) Other professionals and people representing the public interest - lawyers, clergy, environmentalists, financial professionals (bankers, accountants), and

individuals suggested by business organizations, social agencies and universities; 3) Consumers - representing low-income, elderly, non-English speaking, and other consumer groups. He shall endeavor to locate individuals who have demonstrated a concern for the health problems of Cambridge, who have made significant contributions to public service activities, and who represent a broad cross-section of the City's consumer interests. Such individuals must also have been residents of Cambridge for at least four (4) years.

(d) The Board shall hold regular meetings at least once each month, and if board members fail to attend a third of the regular meetings without adequate explanation, the Manager shall replace them automatically by the same method.

(e) The Board shall effectively address each of the following areas: Hospital and Infirmary, Community Health Services, Environment, and Mental Health and Retardation; and to accomplish this purpose may establish Ad Hoc committees as required.

(f) The City Manager shall appoint a part-time secretary of the Board who shall prepare meeting agendas, coordinate the gathering of information for the Board, record minutes of Board meetings, distribute the above material to Board Members, and perform whatever additional functions as may be assigned by the Board from time to time.

SECTION 11-5. ADOPTION OF HOUSING CODE REGULATIONS. The provisions of the State Sanitary Code as promulgated and from time to time amended by the Department of Public Health, Commonwealth of Massachusetts, pursuant to General Laws, Chapter 111, Section 127A are hereby adopted and incorporated as part of these ordinances with the same force and effect as though set out in full herein.

Note relative to Sec. 11-4(c): The Committee on Health and Hospitals has yet to determine whether or not certain medical professionals should be made ineligible for membership on the Board because of possible conflicts of interest. The professionals in question are employees of the health department, the Cambridge health and treatment facilities, and affiliated medical schools. After further deliberation the Committee will submit an amendment to this draft which will clarify the point.

Passed to a second reading at the City Council meeting held on
and on or after the question
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ATTEST:- Paul E. Healy, City Clerk.

First Publication No.

City of Cambridge

R-Type

In the Year One Thousand, Nine Hundred Seventy-Five

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(a) The Commissioner shall not engage in the private practice of medicine and shall devote his entire time to the performance of the duties of Commissioner.

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THE COMMISSIONER

(h) ~~He~~ shall supply information and staff support as reasonably requested by the Board so that it may be fully informed.

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ATTEST:- Paul E. Healy, City Clerk.

Original

City of Cambridge

In the Year One Thousand, Nine Hundred Seventy-Five

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Passed to a second reading at the meeting of the City Council held on
and on or after the question may be on passing to be ordained

ATTEST:- Paul E. Healy, City Clerk.

RESOLVED:

That the City Council of the City of Cambridge supports the following special legislation and prays the General Court to enact same:

AN ACT RELATIVE TO THE DEPARTMENT OF HEALTH AND HOSPITALS, THE COMMISSIONER OF HEALTH AND HOSPITALS AND THE CAMBRIDGE HEALTH POLICY BOARD.

"Notwithstanding any provision of law to the contrary, the City of Cambridge is hereby authorized to establish and maintain the position of Commissioner of Health and Hospitals and the Cambridge Health Policy Board as follows:"

Section 1. COMMISSIONER OF HEALTH AND HOSPITALS.

The Department of Health and Hospitals shall be under the charge, direction and control of the Commissioner of Health and Hospitals who shall be appointed by, and shall serve at the pleasure of the City Manager. He shall be considered a Department Head of said City for all purposes.

Section 2. QUALIFICATIONS OF COMMISSIONER.

The Commissioner shall have proven experience and/or training in the field of public health but need not be a licensed physician.

Any vacancy in the position of Commissioner shall be filled in the same manner as the original appointment, provided, however, that the City Manager may appoint an Acting Commissioner to serve for a period of not more than six (6) months. The Acting Commissioner need not meet the qualifications required of a Commissioner hereunder.

Section 3. POWERS OF THE COMMISSIONER.

Except as otherwise provided in this Act, he shall possess and exercise all the duties and powers previously possessed or exercised or hereafter conferred by Act of the Legislature, City Ordinance or State Sanitary Code, by a Commissioner of Health or Board of Health.

Section 4. CAMBRIDGE HEALTH POLICY BOARD.

There shall be a Cambridge Health Policy Board consisting initially of twelve (12) members to be appointed by the City Manager. The Cambridge Health Policy Board shall be responsible for the establishment with the Commissioner of Health Policy for the City of Cambridge and shall provide a forum for public discussion of health issues.

Section 5. AUTHORITY OF CITY COUNCIL.

The City Council of the City of Cambridge may, from time to time, by Ordinance, define the term or terms of office, number of members of the Cambridge Health Policy Board and the rights, duties, obligations, responsibilities and qualifications of the Commissioner and the Cambridge Health Policy Board consistent with this Act and the City Charter of said City.

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mc

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CITY OF CAMBRIDGE
COUNCIL ON AGING
876-6800 — EX.-310
57 INMAN STREET
CAMBRIDGE, MASSACHUSETTS 02139

CHARLES MOORE
Chairman

CATHERINE HANLEY
Secretary

December 9, 1975

Councilor David Wylie
103 Fresh Pond Parkway
Cambridge, MA 02138

Dear Councilor Wylie:

The Council on Aging at its regular meeting of December 2, 1975 voted unanimously to send a letter supporting the proposed new Ordinance - Chapter 11, "Health, Hospitals, and Housing," (Replacing Chapter 11 entitled "Health and Housing") to Councilor Ackerman, Chairman of the Committee on Health and Hospitals and Councilor Wylie, Chairman of the Committee on Ordinance, with the insertion in the first line of paragraph (C), section 11 - 2---duties and powers of Commissioner--- after the word "Personnel" of the words "including the director of the hospital."

I enclose a copy of Robert Wheatly's letter of May 1, 1975 to Councilor Ackerman which describes the complicated needs and hoped-for coordination of medical services for the elderly patient.

Sincerely yours,

Catherine Hanley

Catherine Hanley

CH/bs
Encl.
cc: City Councilor Members

CITY OF CAMBRIDGE

CITY HALL, CAMBRIDGE, MASSACHUSETTS 02139 • (617) 876-6800

OFFICE OF
THE CITY CLERK

November 28, 1975

Mr. James L. Sullivan
City Manager
City Hall
Cambridge, Mass.

Dear Sir:-

Enclosed you will find a copy of a hearing notice for Tuesday, December 9th, 1975 at 7:00 P. M. regarding the proposed amendment to the General Ordinances relative to the duties of the Commissioner of Health and Hospitals and the creation of a Health Policy Board.

You are requested to attend.

Very truly yours,

Paul E. Healy,
City Clerk.

PEH/dl

Enclosure: Hearing Notice

c.c. City Solicitor
Hospital Director
Dr. Brusch
Task Force on the Department of Health and Hospital.

City of Cambridge

HEARING NOTICE

The Committee on Ordinances will meet on Tuesday, December 9th, 1975 at 7:00 P. M. to discuss the proposed amendment to the General Ordinances relative to the duties of the Commissioner of Health and Hospitals and the creation of a Health Policy Board.

For the Committee,

David A. Wylie, Chairman,
Ordinance Committee.

Cost and Efficiency in the Production of Hospital Services

RALPH E. BERRY, JR.

This paper summarizes the general findings of a research effort designed to complete a detailed analysis to identify and measure the effects of factors which significantly affect the cost and efficiency of the short-term general hospital system in the United States.

The empirical analysis involved data on approximately 6,000 hospitals for the years 1965, 1966, and 1967 and involved a model which expressed hospital cost as a function of the level of output, the quality of services provided, the scope of services provided, factor prices, and relative efficiency. The statistical analysis does provide insight to the factors affecting hospital cost: hospital services are produced subject to economies of scale but the absolute magnitudes are rather insignificant; on the basis of the exceedingly limited data available it can be concluded that quality does affect costs; medical education is a significant factor affecting hospital costs; and product mix has a significant impact on costs.

Three separate analyses are summarized specific to the product mix difference aspect of the production of hospital services, its effect on hospital cost analysis, and techniques that can be employed to account for product mix.

Finally, an analysis of the characteristics of high cost and low cost hospitals is summarized.

Introduction

This paper, like the others in this issue, is intended to summarize the general findings of a specific research effort supported by the Social Security Administration (Berry and Carr, 1973). The primary purpose of the research effort was to complete a detailed analysis to identify and measure the effects of factors which significantly affect the cost and efficiency of the short-term general hospital system in the United States.

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MEMBERS OF THE CAMBRIDGE TASK FORCE
On the Department of Health, Hospital and Welfare

Barbara Ackermann 41 Gibson Street, Cambridge 02138	City Councilor
Dr. John Mack Dr. Timothy Toomey The Cambridge Hospital 1493 Cambridge Street	Chief of Psychiatry Chief of Staff
Mrs. Ruth Cowin The Cambridge Hospital 1493 Cambridge Street	Director of Social Services
Dr. Eleanor Shore 25 Shattuck Street Roxbury, Mass. 02115	Harvard Medical School
Dr. Charles Sanders Fruit Street, Boston, 02114	Director, Mass. General Hospital
Joel Lampstein 1 Broadway, Cambridge 02142	Management Services for Health
Professor Edward Roberts 77 Mass. Avenue, Cambridge 02139	Mass. Institute of Technology
Judge Sheila McGovern 1525 Cambridge Street, Cambridge 02139	Middlesex Probate Court
Mrs. Frederick Centanni 60 Sixth Street, Cambridge 02141	Friends of Cambridge Hospital
Dr. Philip McGovern The Cambridge Hospital	Chief of Obstetrics/Gynecology
Mrs. Estelle Paris 167 Fayerweather St., Cambridge 02138	Riverside Health Clinic
Ms. Merri Weinger 238 Columbia Street, Cambridge 02139	Spanish Council of Cambridge
Mr. Jackson Wheeler 45 Linnaean Street, Cambridge 02138	Neighborhood Health Policy Council
Mr. Daniel Hayes, Jr. 43 Norris Street, Cambridge 02140	

Staff: Forbes Little, 992 Memorial Drive, Cambridge 02138
Deborah Cramer, 14 Acadia Park, Somerville, 02143

CITY OF CAMBRIDGE

CITY HALL, CAMBRIDGE, MASSACHUSETTS 02139 • (617) 876-6800

OFFICE OF
THE CITY CLERK

November 12, 1975

Dear Task Force Member:

Pursuant to the request of Councillor Barbara Ackermann, the City Council will conduct a hearing relative to the proposed ordinance regarding the appointment of the Commissioner of Health, Hospitals and Housing and the creation of the Cambridge Health Policy Board. The hearing will take place at 6:00 P. M. on Monday, November 17, 1975 in the Council Chambers at City Hall. You are requested to attend at this time.

Very truly yours,

Paul E. Healy,
City Clerk.

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MASSACHUSETTS 02139 · 617-876-6800

Barbara Ackermann
City Councillor

October 6, 1975

James L. Sullivan
City Manager
City Hall
Cambridge, Mass.

Dear Jim:

The Task Force you set up to review the Health and Hospital Ordinance has nearly finished that part of its task. We hope to have a copy of a proposed ordinance in your hands within two weeks.

Today I am sending you, and hope you will see fit to forward to the Council, a copy of an Act which will require special legislation by the General Court. This Act, which was drawn up by the City Solicitor and at his suggestion, has the unanimous approval of the Task Force. You will note that it enables us to hire a Commissioner who need not be a physician and to set up a Health Policy Board, which would be responsible with the Commissioner for the establishment of health policy and would provide a forum for public discussion of health issues.

With regard to the Commissioner the Task Force feels that though an MD is desirable it is not essential. What is essential as well as background in health is skill and experience in administration. I enclose the list of qualifications we developed for the guidance of the Personnel Department.

The Health Policy Board was conceived as an answer to the main problem defined by those who submitted testimony to the Task Force: that they did not know to whom to turn to get health questions answered or health decisions appealed. Physicians, clergy, and consumers all raised the same question, and we believe we are proposing a solution. We will further propose, in the ordinance, that the Manager should solicit recommendations widely before making appointments to this Board and that "he should endeavor to locate individuals who have demonstrated

a concern for the health problems of Cambridge, who have made significant contributions to public service activities, and who represent a broad cross section of the City's consumer interests".

The Task Force has asked me to stress to you that though the Commissioner and the Board will oversee the Hospital, the majority of their attention should be devoted to the other critical health needs of the City: for instance, the deteriorating condition of housing; the problems of private practitioners in the City; air and water pollution; the need for health education and screening programs; the special needs of the elderly and non-English-speaking populations; and above all the need to plan and coordinate with private hospitals and health providers, with State, County and Federal Government so that we are not duplicating services but developing them to respond to the needs of the community.

As you know the Personnel Office has been advertising for candidates for Commissioner. You have expressed your intention of having qualified candidates interviewed by the Task Force. Because of the provisions of the City Charter, I of course will not take part in that interviewing.

For the Task Force on Health and Hospitals

Barbara Ackermann
Chairperson

RESOLVED:

That the City Council of the City of Cambridge supports the following special legislation and prays the General Court to enact same:

AN ACT RELATIVE TO THE DEPARTMENT OF HEALTH AND HOSPITALS, THE COMMISSIONER OF HEALTH AND HOSPITALS AND THE CAMBRIDGE HEALTH POLICY BOARD.

"Notwithstanding any provision of law to the contrary, the City of Cambridge is hereby authorized to establish and maintain the position of Commissioner of Health and Hospitals and the Cambridge Health Policy Board as follows:"

Section 1. COMMISSIONER OF HEALTH AND HOSPITALS.

The Department of Health and Hospitals shall be under the charge, direction and control of the Commissioner of Health and Hospitals who shall be appointed by, and shall serve at the pleasure of the City Manager. He shall be considered a Department Head of said City for all purposes.

Section 2. QUALIFICATIONS OF COMMISSIONER.

The Commissioner shall have proven experience and/or training in the field of public health but need not be a licensed physician.

Any vacancy in the position of Commissioner shall be filled in the same manner as the original appointment, provided, however, that the City Manager may appoint an Acting Commissioner to serve for a period of not more than six (6) months. The Acting Commissioner need not meet the qualifications required of a Commissioner hereunder.

Section 3. POWERS OF THE COMMISSIONER.

Except as otherwise provided in this Act, he shall possess and exercise all the duties and powers previously possessed or exercised or hereafter conferred by Act of the Legislature, City Ordinance or State Sanitary Code, by a Commissioner of Health or Board of Health.

Section 4. CAMBRIDGE HEALTH POLICY BOARD.

There shall be a Cambridge Health Policy Board consisting initially of twelve (12) members to be appointed by the City Manager. The Cambridge Health Policy Board shall be responsible for the establishment with the Commissioner of Health Policy for the City of Cambridge and shall provide a forum for public discussion of health issues.

Section 5. AUTHORITY OF CITY COUNCIL.

The City Council of the City of Cambridge may, from time to time. by Ordinance, define the term or terms of office, number of members of the Cambridge Health Policy Board and the rights, duties, obligations, responsibilities and qualifications of the Commissioner and the Cambridge Health Policy Board consistent with this Act and the City Charter of said City.

QUALIFICATIONS FOR A COMMISSIONER OF HEALTH AND HOSPITALS

1. Possession of a medical degree is desirable.

2. Training and/or experience in the public health field is required.

3. Proven administrative experience is required in the areas of planning, setting of priorities, personnel and program management, and budgeting.

4. A familiarity with the political, legislative and legal processes is highly desirable.

5. Sensitivity to and experience with the health needs and problems of people living in metropolitan areas is desirable.

6. Interest and experience in working with consumers to identify the health needs of the community and to determine how best to meet them is desirable.

7. A sensitive person is required who is able to develop good relationships with people representing a diverse range of concerns.

8. Experience in working with a broad range of health care providers from private practitioners to large scale institutions is desirable.

9. Knowledge about medical and social research is desirable.

10. Experience relating to any of the above areas of at least five (?) years is required.

City of Cambridge

In City Council July 7, 1976

The Ordiance *Committee*

to which was referred an amendent to the General Ordiance relative to the position of Health Commissioner.

Reports, That the committee met on Thursday, June 24, 1976 at 6:00 p.m. and reviewed the proposed amendment, and the committee recommends the ordiance to the full City Council for passage to a second reading.

For the Committee,

David Clem

Councillor David Clem
Chairman

O-33

REPORT

Committee on Ordinances

on

Commissioner of Health

Hospitals

Welfare

Report Received July 7, 1976

Passed to 2nd Reading

July 7, 1976

Published Chronicle

July 15, 1976

Ready for Ordination

July 26, 1976