



# CITY OF CAMBRIDGE

COMMUNITY DEVELOPMENT DEPARTMENT

RECEIVED BY  
City Hall Annex, Inman & Broadway OFFICE OF CITY CLERK EXTENSION 344

CITY CLERK'S  
OFFICE

MAY 11 3 45 PM '75

**To** City Council Committee on Finance  
CAMBRIDGE, MASS.

**From** James L. Farrell, Assistant City Manager  
for Community Development **Date** May 2, 1975

**Subject** Quarterly Report - Community Development Department Work  
in Progress

The attached quarterly (April 1st) report on Community Development Department work in progress was found useful by members of the City Council Finance Committee at the April 22 budget hearing. Additional copies are now available and we are sending these to the full committee.

We would welcome comments on this pilot effort to inform Cambridge leaders about our work in progress. Our intent is to develop a quarterly report that gives a quick birds-eye view of all projects under way.

copy: James L. Sullivan  
City Manager

# COMMUNITY DEVELOPMENT DEPARTMENT WORKLOAD

April 1, 1975

Current projects are listed below by title only (pages 1 through 4). Brief descriptions of each project begin on page 5. More detailed information is available on request.

## I. ENVIRONMENTAL DEVELOPMENT

1. Comprehensive Plan
  - (a) Neighborhood meetings
  - (b) Element plans
  - (c) City model
2. Area Plans
  - (a) Alewife Area Land Use Plan
  - (b) Harvard Square
  - (c) Kendall Square
3. Capital Improvement Programs
  - (a) FY75-FY80
  - (b) FY76-FY81
4. The Planning Board
  - (a) Staff Assistance
  - (b) Public Information
5. Zoning
  - (a) Comprehensive Rezoning
  - (b) Staff Assistance - Rezoning Petitions
  - (c) Neighborhood Meetings
  - (d) Sign Ordinance
  - (e) Sign Survey
  - (f) Neighborhood Impact Review Board
  - (g) Height Limitation Study
  - (h) Row Housing Zoning Study

- (i) Fast-Foods Ordinance
- (j) Variance Time Limitation Ordinance
- (k) Zoning Administrator Ordinance
- (l) Revisions to Chapter 40A

6. Housing

- (a) Housing Information System
- (b) Housing Rehabilitation Program

7. Transportation

- (a) Transportation Needs and Attitude Survey
- (b) Coordination of City/Regional Programs
- (c) East Cambridge Traffic Program
- (d) MBTA Bus Improvements
- (e) Bus Shelters
- (f) Red Line Transit Extension
- (g) Porter Square Transit Station
- (h) Bicycle Parking Facilities
- (i) Cambridge Transportation Forum
- (j) Route #2 Relocation Study
- (k) City Street Noise and Vibrations
- (l) Alewife Brook Parkway Bridges
- (m) School Bus Study

8. Open Space

- (a) Riverside Press Parcel
- (b) Open Space and Neighborhood Facilities Grant Programs
- (c) Grantsmanship
- (d) Mobil Oil Site
- (e) Cambridge Common

9. Community Facilities

- (a) Fire Stations
- (b) Off-Street Parking Facilities

II. HUMAN SERVICES DEVELOPMENT

1. Human Services Planning
2. Cambridge Food Co-op
3. H.E.W. Grants
4. C.O.L.S.A.R.P.

III. ECONOMIC DEVELOPMENT

1. Operations and Services
  - (a) Identification and assistance to specific Cambridge firms
  - (b) Identification and assistance to general business firms
  - (c) Monitoring
  - (d) Revenue Bonding
2. Economic Development Planning
  - (a) Operating Characteristics of Cambridge Firms

IV. SPECIAL PROJECTS

1. Nutting Road Multi-Use Development
2. Bicentennial
3. Telephone Company Building
4. Urban Observatory

V. SUPPORT SERVICES

1. Intergovernmental Relations
  - (a) General
  - (b) Community Renewal Project (CRP) Closeout
  - (c) Civil Defense Emergency Preparedness Plan
  - (d) C. E. O. C. Board of Directors
  - (e) Services to the City Manager

2. Legal

- (a) Legal assistance - CDBG
- (b) Contracts
- (c) Abandoned housing
- (d) Open Space Program - Legal Compliance
- (e) Consolidation of Housing Activities
- (f) Flood Insurance
- (g) Cambridge Alliance of Spanish Tenants
- (h) Cambridge Common Regulations

3. Research and Graphics

- (a) Zoning Maps
- (b) Graphics and Public Information
- (c) Census Surveys
- (d) Data Bank Maintenance

4. Administration - Management

- (a) Affirmative Action Program
- (b) Community Development Block Grant Application
- (c) 701 Program Application
- (d) CRA Reimbursement
- (e) Cambridge Common Costs

5. Administration - Model Cities

- (a) Relocation Services
- (b) E.E.I.E. Scholarship Program
- (c) Adult Education Program
- (d) Project Activities Budgets
- (e) Monitoring and Management Services
- (f) Model Cities Development Corporation

## I. ENVIRONMENTAL DEVELOPMENT

### 1. Comprehensive Plan

Preparation of a city-wide Comprehensive Plan, emphasizing the development of a policy framework to guide the growth and development of Cambridge. The plan utilizes extensive citizen participation both on a neighborhood/special interest basis and city-wide. Individual reports include 10 issue papers, a volume on population, policy framework and 9 element plans. Completion estimated by the end of 1975.

#### (a) Neighborhood Meetings

Citizen participation is carried out through a series of meetings in each of the 13 neighborhoods in Cambridge. The purpose of the meetings is to establish a process whereby ideas and concepts are presented for discussion and consensus. Estimated completion date: a continuous process.

#### (b) Element Plans

Nine separate components are under preparation for discussion by the citizens. These element plans include a presentation of problem areas and issues, a quantitative analysis of data to define the scope of issues, policy statements and goals, and finally alternative strategies and programs. Plans are being prepared for the following elements: land use, the universities, economic development, transportation, housing, public facilities and policies, fiscal resources, the environment and neighborhood stabilization. Estimated completion date: October/November 1975.

#### (c) City Model

Under consultant contract the department is supervising the construction of a 3-dimensional model of the city at a scale of 1" = 100'. Estimated completion date: June, 1975.

### 2. Area Plans

#### (a) Alewife Area Land Use Plan

Preparation of a land use plan for the Alewife Area, developed in connection with the potential impact of the proposed rapid transit station. This study is being undertaken jointly by the Department and MAPC. Presently a land use matrix is being prepared to evaluate preliminary development prototypes for review by the Alewife Area Task Force. Estimated completion: (matrix - April 30; overall study - late 1976.

(b) Harvard Square

Continued preparation and updating of materials leading to finalization of a comprehensive policy and development plan for the Harvard Square area. This effort involves working closely with a Harvard Square citizen task force who have responsibility for preparing the final plan.

(c) Kendall Square

In conjunction with CRA and a citizens task force, department personnel provided technical assistance in formulating and evaluating alternate "concept plans" for the redevelopment of the Kendall Square area. Presently we are awaiting CRA's initiation of an environmental impact study (to be undertaken by a consultant firm) whereupon additional technical support services will be provided.

3. Capital Improvements Programs

The Community Development Department prepares on an annual basis Cambridge's capital improvement program. This effort involves coordination of departmental requests, fiscal analysis of various methods of financing capital improvements and preparation of the capital budget and project descriptions and schedule. Administratively, the department also monitors many of the projects undertaken.

(a) FY75-FY80

This program was developed by departmental personnel in 1974 and the current assignment is to monitor the program.

(b) FY76-FY81

Currently the department is providing technical staff support to the Budget department in the formulation of the new Capital Improvement Program. This program will be made part of the next annual budget and will be presented to City Council in April, prior to finalization of the budget. This is a departure from past procedure whereby the program was prepared after the annual budget had been finalized.

4. The Planning Board

(a) Staff Assistance

Department personnel serve the Planning Board as resource staff for establishing meeting agendas, drafting motions, reports, letters and recommendations.

(b) Public Information

Personnel of the department provide general and specific information to the public on zoning and Planning Board positions and serve as an initial contact for developers.

5. Zoning

(a) Comprehensive Rezoning

Continued drafting and revisions to the revised ordinance. This responsibility will increase as the Department nears completion of a Comprehensive Plan and the revised ordinance is presented to neighborhoods and special interest groups for review. After review, publication and public hearings.

(b) Staff Assistance: Rezoning Petitions

Continuous responsibility in reviewing and making recommendations on petitions filed by Planning Board, citizen organizations and individuals. Numerous petitions are anticipated in the near future.

(c) Neighborhood Meeting

Serving as staff resource to neighborhood groups who file petitions and seek additional information relative to petitions filed and their impact.

(d) Sign Ordinance

The final draft is complete and has been sent to City Council with request to informally review draft with Council before public hearings are advertised.

(e) Sign Survey

Presently we are seeking an individual through Comprehensive Employment Training Act (CETA) to photograph and create a filing system whereby all sign owners will be notified of their compliance with the new sign ordinance.

(f) Neighborhood Impact Review Board

This ordinance is going through its fourth revision and within the next month hopefully will be finalized for Planning Board review and publication.

(g) Height Limitation Study

A contract has been signed and work is proceeding on recommending to the Planning Board height limitations for the city. Work is scheduled to be completed in late May. The Department will then draft an appropriate ordinance to be filed by the Planning Board.

(h) Row Housing Zoning Study

The Department has drawn up a contract with the firm of Housing Economics to do an analysis of low density housing and how the zoning ordinance might encourage row housing. That contract will be executed in the next week.

(i) Fast-Food Ordinance

It has been suggested that the new Fast Food Ordinance that the City Council adopted last year could be modified to make it more workable. A collection of ordinances from other cities and towns has been obtained from the American Society of Planning Officials. A review of these ordinances with recommendations for changes in our ordinance will be presented to the Planning Board.

(j) Variance Time Limitation Ordinance

An ordinance establishing a time limitation in which a variance or special permit must be utilized has been submitted to the City Solicitor and the Planning Board for review. Next step is to file and publish for public hearings.

(k) Zoning Administrator Ordinance

The Planning Board has requested the drafting of an ordinance providing for a Zoning Administrator. Work will commence on this ordinance when time permits.

(l) Revisions to Chapter 40A

State zoning enabling legislation work continues with the Massachusetts League of Cities and Towns Committee on Chapter 40A suggesting revisions and testifying at public hearings.

6. Housing

(a) Housing Information System

Development of a city-wide housing information system utilizing data from city departments, housing interest groups and the Housing Assistance Plan Task Force. The overall goal is to develop a housing referral office by 1976. In addition, the staff coordinates meetings with housing interest groups, e.g. City Council Committee and various individual citizens and Councillors.

(b) Housing Rehabilitation Program

Currently establishing the office of Housing Rehabilitation, including operational procedures and groundwork for carrying out general rehabilitation activities in conjunction with the Community Development Block Grant objective of neighborhood stabilization.

7. Transportation

(a) Transportation Needs and Attitude Survey

Project goal is to determine transportation needs and desires of Cambridge residents. Data are now being processed with completion expected in late May.

(b) Coordination of City/Regional Programs

This is an ongoing activity centered on the exchange of information and ensuring that Cambridge needs are considered in all regional and state sponsored transportation activities.

(c) East Cambridge Traffic Program - This project is to assist the Traffic and Parking Department develop a means of discouraging through traffic from using residential streets in East Cambridge. Estimated completion: late spring.

(d) MBTA Bus Improvements

This is an ongoing activity which is intended to improve public transportation service to Cambridge. Currently, the City has four bus change requests filed with the MBTA which should be acted on by the summer schedule change.

(e) Bus Shelters

The goal of this project is to develop a program for the installation of bus shelters throughout the city. A priority list is now being prepared.

(f) Red Line Transit Extension

This is currently the major transportation activity of the department. Ongoing activities include the Environmental Impact Analysis and Station Area Development Studies. The goal is to have a public hearing and subsequent Capital Grant Application filed this summer.

(g) Porter Square Transit Station

Department personnel serve as liaison between MBTA/Consultants and Porter Square community and will undertake with MAPC jointly a land use study of the Porter Square area.

(h) Bicycle Parking Facilities

Project goal is installation of 800 bicycle parking racks per department's report of August, 1974. Currently seeking funds from State. Estimated completion: late 1975.

(i) Cambridge Transportation Forum

Project is to provide limited assistance to CTF with aim of helping it contribute to the improvement of Cambridge transportation.

(j) Route #2 Relocation Study

Project goal is to cooperate with the State's program for eliminating safety hazards and providing appropriate long-range capacity along Route 2 west of Route 128, while at the same time fully protecting the Hobbs Brook Reservoir and Watershed, as well as the potential for public transportation development in the Route 2 corridor.

(k) City Street Noise and Vibration

Project goal is to work through the Transportation Systems Center to determine whether new technologies exist or are under development for rebuilding city streets in such a way as to reduce noise and vibration caused by vehicular movement.

(l) Alewife Brook Parkway Railroad Bridges

Project goal is to bring about the earliest possible State repair of the two Alewife Brook Parkway railroad bridges (over which vehicles exceeding 10 tons cannot now travel other than with a special MDC police detail).

(m) School Bus Study

Project goal is to determine whether the use of the City's school buses for off-peak City transit service, replacing one to three MBTA lines, can produce better all-around service at equal or lower cost. Report due April 30.

8. Open Space

(a) Riverside Press Parcel

Department personnel are working on open space proposals for this site. A final appraisal is being completed and an application submitted to HUD.

(b) Open Space and Neighborhood Facilities Grant Programs

Administration of final projects within Open Space and Neighborhood Facilities Programs and close-out of old projects (Gore Street and Cambridge Community Center) with HUD. Departmental personnel are also supervising and coordinating the planning-acquisition-construction-program coordination of several facilities, e.g. Blouin site (corner Hampshire and Columbia Streets), Sullivan Post (Windsor Street), and Margaret Fuller House (Cherry Street). Project completion dates range from May/June to August.

(c) Grantsmanship

The Federal Open Space program has ended. Currently seeking additional funding from the Federal and State Land and Water Conservation Fund, the National Park Service and the Bicentennial Commission as well as Federal Revenue Sharing funds.

(d) Mobil Oil Company Site

Department personnel (legal and model cities) are currently seeking the acquisition of the Mobil Oil Company property at Hampshire and Elm Streets for development as neighborhood open space - "a Park For All Seasons".

(e) Cambridge Common

Department personnel are seeking the transfer of a traffic island near the Common for park designation and development.

9. Community Facilities

(a) Fire Stations

The objective is to maintain a modern and effective system of fire stations. To this end, several older stations are scheduled to be placed over the next several years. First priority is to build a new facility in East Cambridge to house Engine 3 now located on Gore Street and Ladder 2 now located on Portland Street. A site has been selected at Second and Gore Streets and acquisition and site design are to begin this spring.

(b) Off-Street Parking Facilities

The objective is to provide adequate off-street parking in the City's business areas and elsewhere as needed as part of a balanced transportation program. Current projects include the Nutting Road garage (see Special Projects), a site in Inman Square, and a commuter facility on the old City dump, all of which should be under construction within the year. Nearing completion is the parking garage under construction at Green and Franklin Streets.

II. HUMAN SERVICES DEVELOPMENT

1. Human Services Planning

Personnel are providing two general aspects to Human Services.

(a) establishment of a human services planning unit for the City of Cambridge, and

(b) funding of a \$232,000 community services program under the Department of Public Welfare's Title IV-A Donation Agreement provisions for the following agencies:

- Neighborhood Family Care Center, Inc.
- Concerned Black Parents
- Cambridge Organization of Portuguese Americans
- Concilio Hispano

2. Cambridge Food Co-op - Recruitment of members, and telephone referral and information service in fulfillment of Model Cities start-up loan of \$25,000.

3. H. E. W. Grants

Continued "sign-off" or endorsement of all H. E. W grants targeted to Cambridge with Model Cities Area residents the target population - recent approvals: CEOC Alcoholism Grant Proposal and Cambridge Infirmary Construction Grant Application.

4. C. O. L. S. A. R. P

Coordination with City Manager's Committee on Leisure Services and Recreation Planning Program.

### III. ECONOMIC DEVELOPMENT

#### 1. Operations and Services

(a) Identification and assistance to specific Cambridge firms needing assistance to remain or expand in the city, including site location, design of real estate and financial packages involving the use of public legislation.

(b) Identification and assistance to general business firms

To act as a clearinghouse of information to business firms in general and to assist them in resolving conflicts or problems which may arise in dealing with city government, especially its statutory regulating agencies.

(c) Monitoring

Economic monitoring of industry-business data

(d) Revenue Bonding

Administration of all phases of the city's industrial-revenue bonding (IDFA) from project initiation to issue and sale of bonds.

#### 2. Economic Development Planning

(a) Operating Characteristics of Cambridge Firms

Department personnel are preparing land use characteristics and market circumstances as they affect the economic viability of Cambridge firms. A series of case studies of existing and former Cambridge firms is being undertaken to shed light on their land use characteristics and market circumstances as they bear on their economic future in Cambridge in order to determine specific types of firms expected to be most viable in the operating climate of Cambridge. Estimated completion date: July, 1975.

IV. SPECIAL PROJECTS

1. Nutting Road Multi-Use Development

Coordination of multi-use development project in Harvard Square involving four private developers (residential, restaurant, offices, retail, hotel use) and City of Cambridge (municipal garage below grade). Currently, in City Council Sub-committee on Transportation (Councillor Duehay) with a hearing scheduled for April 1, 1975. Construction of the garage part of project is expected to begin in October or November, 1975.

2. Bicentennial

Continue to assist various task forces of the Bicentennial Corporation in the area of logistics and public service planning.

3. Telephone Company Building

The project goal is to attempt to assemble a package that will enable the City of Cambridge to purchase the New England Telephone Company building located at 51 Inman Street; remodel and use it to provide better office space and service at no additional cost to the city.

4. Urban Observatory

Project goal is to help City Manager and Universities explore ways to set up a program in which university research capabilities would be used to help solve Cambridge municipal problems.

V. SUPPORT SERVICES

1. Intergovernmental Relations

(a) Two major goals of this on-going function are (1) to work for effective coordination of the City's community development programs on an interdepartmental basis, as well as in relation to quasi-public groups and other public agencies; and (2) to inform individuals and groups about the City's community development programs, and thereby to improve prospects for implementation as well as for funding.

(b) Community Renewal Project (CRP) Closeout

The objective is to provide HUD Area Office Planning Branch with additional required material (notably, a detailed CRP Summary Report with Findings, recommendations and results) satisfactory enough to warrant planning approval prior to HUD fiscal audit. Currently, about half of the 105 products have been reviewed for adaption into the Summary Report. Summary Report and other appurtenant materials required by HUD should be ready by June 1975.

(c) Civil Defense-Emergency Preparedness Plan

Participation in city-wide effort to update the City's Civil Defense/Emergency Preparedness Plans. To date, department personnel have contributed sections to portions of the "Basic Plan" and will be drawing up more detailed description of this Department's role in an emergency situation by May 1. Ancillary to this, will be working on the issue of the Federal flood insurance program.

(d) CEOC Board of Directors

Project goal is to render effective service as a member of the CEOC Board of Directors and Executive Committee.

(e) Service to City Manager

Project goal is to provide City Manager with research, analysis, or planning service on special short-term projects he assigns to Community Development Department.

2. Legal

(a) Legal Assistance-Community Development Block Grant

Research issues that arise in planning for CDBG programs, e.g. housing rehabilitation program; preparation of standard CDBG contracts, e.g. memo of agreement and research applicability of Federal labor standards; assist with interim Model Cities contracts and subcontracts which will be funded next fiscal year under the CDBG.

(b) Contracts

Review all departmental contracts and submit to City Solicitor for approval.

(c) Abandoned Housing

Research law on abandonment and deteriorated buildings for development of criteria for City action.

(d) Open Space Program - Legal Compliance

Assist with compliance with HUD and Department of Labor regulations, especially regarding Affirmative Action and EEO.

(e) Consolidation of Housing Activities

Research issues involved in consolidating City's housing inspection and rehab activities; assist in drafting memorandum of agreement and for legislation to accomplish this consolidation.

(f) Flood Insurance

Researched regulations under this program; prepare memo.

(g) (C.A.S.T.) Cambridge Alliance of Spanish Tenants

Assist Model Cities in closing out project - legal problems

(h) Cambridge Common Regulations

Provide staff for a City Committee (chaired by City Solicitor) charged with developing regulations for the use of the Cambridge Common.

3. Research and Graphics

(a) Zoning Maps

This is a time-consuming project involving the updating and calculation of measurement data for application to the zoning ordinance. Specifically, these calculations include the dimensioning of zoning map quads and F.A.R. calculations of all business and industrial districts.

(b) Graphics and Public Information

Department staff prepare a number of maps, posters, and charts for the dissemination of information to the public, both for the Community Development Department and at the request of other departments and agencies. In addition, a number of requests for factual information pertaining to the city or its operational programs are handled daily by the staff.

(c) Census Surveys

Departmental personnel are providing assistance to the Cambridge Census Office which is currently undertaking a mid-decade population census and will be undertaking additional sampling. This assistance includes data processing guidance, background materials and the development of survey formats and sampling procedures.

(d) Data Bank Maintenance

Project is to systematize the existing collection of data sources in the Department, including computer print-outs, tapes, and similar printed materials. A manual for usage of the computer print-outs has been prepared. The project is on-going and attempts to up-date parts of the data as well as data retrieval requirements when the need arises and funds permit.

4. Administration-Management

(a) Affirmative Action Program

Preparing an affirmative action program for implementation by the department. This program will form part of the city-wide effort. Estimated completion: July 1975.

(b) Community Development Block Grant application

The CDBG application has been prepared and submitted to the Department of Housing and Urban Development. We have received our A-95 reviews from the State and from

MAPC. The next procedure is to establish by July a mechanism for monitoring and evaluating the use of CDBG funds. This will probably be a committee of five or seven (including the City Manager, a representative of the Department of Community Development and others). In November or thereabouts we will be formulating the CDBG application for 1976-1977, coordinating this effort through the mechanism of the neighborhood citizen participation process established under the Comprehensive Plan.

(c) 701 Program Applications

The Federal government has released additional funds (\$100 million) for the 701 Planning Assistance Program. Cities over 50,000 population are eligible for grants and department personnel are currently preparing an application for program funding in fiscal year 1975-1976.

(d) CRA Reimbursement

Project goal is to reach agreement with CRA on a contract for payment of services rendered to CRA by the City in the replanning of the Kendall Square Urban Renewal Project.

(e) Cambridge Common Costs

Assist in correspondence with HUD on eligibility of construction costs for recent renovation work.

5. Administration - Model Cities

Model Cities is currently in final transition into the Community Development Department. The programs and services listed below will be incorporated into the department. Sources of funding for these activities will be made part of the Community Development Block Grant Program.

(a) Relocation Services

1. Relocation payments to persons displaced by Cambridge Alliance of Spanish Tenants Development No. II on Columbia Street
2. Community Program Relocation Housing for
  - Odd Hour Day Care Program
  - Margaret Fuller House Program Activities
3. Temporary Housing and Board for fire victims of Norstin Development on Austin Street, Cambridge (8 families).

(b) E. E. I. E. Scholarship Program

Educational Expeditions International Explorer Scholarship Program - 1974/75. Five awarded to study and travel in Israel, Iceland, Great Britain - final scholarship to Africa/ Spring 1975. Planning for funding arrangements and transfer of administrative responsibility for 1975-76 awards.

(c) Adult Education Program

Community Learning Center Adult Education Program through June 1975 - Enrollment 350 Cambridge residents. Transfer of local share funding to city.

(d) Project Activities Budgets

1. Close out of Fourth Year Project Activities - that is - 1973-74, audit preparation and audit schedule.
2. Preparation of Model Cities Transition Plan for 1975-76
3. Contract Awards for 1975 for final round of project activities.
4. Reprogramming of balance of Model Cities funds 1968-75 by June 30, 1975 into new or continuing Model Cities Project Activities.
5. Private foundation assistance for Model Neighborhood Area agencies.

(e) Monitoring and Management Services

1. Monitoring of License Commission activities in Model Neighborhood and "contiguous" areas
2. Food Stamp Program - Model Neighborhood Area enrollment of estimated 1000 families and/or individuals at special station in Model Neighborhood under arrangements with local Welfare and Food Stamp administration.
3. Model Neighborhood Area Citizen Advocacy with respect to following:
  - Draper Lab Construction at Tech Square
  - Kendall Square Environmental Impact Study
  - Wellington-Harrington Development at  
Linwood Place
  - Police Community Relations

4. Technical Assistance to Community Groups and Agencies with respect to proposal writing, management and project execution
5. Placement of Volunteers in Model Cities Agencies through United Community Planning Corporation.
6. Historic Preservation Grant Execution for two special grants secured by Model Cities for Margaret Fuller House

(f) Model Cities Development Corporation

Foreclosure processing with Cambridgeport Savings Bank and continuing sponsorship for MCDC and rent-up and tenancy activities.

RECEIVED BY  
OFFICE OF CITY CLERK

MAY 11 3 45 PM '75

CAMBRIDGE, MASS.

May 12, 1975

Placed on file

- File with Louder -



# City of Cambridge

IN CITY COUNCIL

187

Quarterly Report - Community Development  
Department Work in Progress.

May 12, 1975

Placed on file.