

The Cambridge Hospital



1493 Cambridge Street, Cambridge, Massachusetts 02139 (617) 498-1000

TO: Robert W. Healy, City Manager

FROM: John G. O'Brien, Hospital Administrator *JGO*

DATE: December 22, 1986

SUBJECT: SPECIAL MUNICIPAL EMPLOYEES

Subject to Councillor William Walsh's charter right of the hospital's request for special municipal employee designations for two consulting attorneys, I would like to briefly expound upon my original request so that the City Council has a more comprehensive understanding of the proposed scope of services.

1. R. Hale Andrews, of the firm Hill and Barlow, was previously engaged by the City for counsel relative to the development of the Macht Center. At that time, Mr. Andrews was called upon from time to time for advice regarding a proposed parking garage at the hospital. Mr. Andrews provided these periodic requests at no charge.

The garage is still a pending matter and it is hoped that the need, size and construction of this facility can be successfully negotiated with the community and presented to the City Council for approval to proceed. It is necessary first to finalize a business plan with the developer. Non-hospital legal counsel is proposed for this purpose due to the complexity of the business plan that may be needed. A portion of this complexity is attributable to the fact that the Line Street location is partially owned by the City and the proposed developer and is also located in both Cambridge and Somerville.

It is anticipated that the payment to Hill and Barlow for Mr. Andrew's services will not exceed \$20,000.

2. Myra J. Green, of the firm of Choate, Hall, and Stewart is one of the most active attorneys in the Massachusetts area in the arena of hospital and physician corporate restructuring and consistently presents legal advice at various health care seminars attended by hospital staff. She is highly recommended by the hospital's reimbursement consultants, Ernst and Whinney.

The need for greater corporate flexibility by the medical staff and hospital jointly has become increasingly evident in recent years. This is basically attributable to the trend toward managed health care through health maintenance and preferred provider organizations. Most major health care payors now want capitated payment rates for hospital and physician services inclusively.

Mr. Robert W. Healy
Page Two

The development of a physician service organization through which we would offer comprehensive physician packages would greatly enhance our negotiating abilities with these third parties. Ms. Green, who has developed these corporate vehicles for a number of health care providers, is well suited to assist the hospital and its medical staff in incorporating this entity.

The fee for Ms. Green's services are not expected to exceed \$5,500. One half of the total expense will be financed through contributions of participating physicians. Membership in the group will be open to all active members of the staff and will be voluntary.



City of Cambridge

Calendar Item No. 8

~~Agenda-Item-No.-2~~

IN CITY COUNCIL

~~December-15,-1986~~

December 22, 1986

ORDERED:

That the following persons are hereby classified as "Special Municipal Employees" pursuant to Chapter 268A of the General Laws:

R. Hale Andrews Jr. of the firm of Hill & Barlow

Myra J. Green of the firm of Choate, Hall and Stewart

In City Council December 22, 1986.

Adopted by a yea and nay vote:-

Yeas 9; Nays 0; Absent 0.

Attest:- Joseph E. Connarton, City Clerk.

A true copy;

Joseph E. Connarton
ATTEST:-

Joseph E. Connarton, City Clerk.

308
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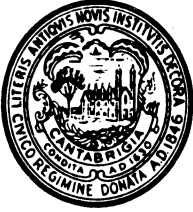
City of Cambridge

MASSACHUSETTS

In City Council Dec. 22 1986

	YEA	NAY	ABSENT	PRESENT
Mr. Thomas W. Dancy	✓			
Mr. Francis H. Duehay	✓			
Ms. Sandra Graham	✓			
Mrs. Sheila T. Russell	✓			
Mr. David E. Sullivan	✓			
Mr. Alfred Vellucci	✓			
Mr. William H. Walsh	✓			
Ms. Alice K. Wolf	✓			
Mayor Walter J. Sullivan	✓			

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CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139
TEL. 498-9011

EXECUTIVE DEPARTMENT
ROBERT W. HEALY
City Manager

RICHARD C. ROSSI
Deputy City Manager

December 15, 1986

To the Honorable, the City Council:

Enclosed for your approval is an order designating the following persons as "Special Municipal Employees" pursuant to Chapter 268A of the General Laws:

R. Hale Andrews, Jr. of the firm of Hill & Barlow, to provide legal counsel relative to the proposed parking garage at The Cambridge Hospital.

Myra J. Green of the firm of Choate, Hall and Stewart, to represent the City as special counsel in connection with the development of a physician service organization at The Cambridge Hospital.

Very truly yours,

Robert W. Healy
City Manager

RWH/mbf
Enc.

Re: proposed order designating both R. Hale
Andrews, Jr. & Myra J. Green as Special
Municipal Employees pursuant to Chapter 268A
of the General Laws.

In City Council,

December 15, 1986

C. Walsh
Charles Right

12/22/86

C. Walsh
Order Adopted
Roll Call
9-0-0