

CARL A. NELSON

12 Durant Road
Wellesley, MA 02181
(617) 235-7265

SUMMARY OF QUALIFICATIONS

Government, media and public relations specialist, extensive knowledge of the legislative process, strong background in policy analysis and public administration. Unique experience with the Alaska State Legislature serving as Professional Assistant to the Chairman of the House Finance Committee, Chairman of the Special Committee on Loans and Banking and Majority Leader. Extensive dealings with a wide range of financial, tax and economic issues. Interaction with national consultants on revenue, taxation and bonding issues.

Possess solid political judgment and proven public relations expertise. Well-developed writing ability and effective oral communication skills. Proven ability in formal and informal multiparty negotiations. Extensive dealings with print and broadcast media. Experience as speaker to small groups. Experience teaching Legislative Process, Law Enforcement Policy and Procedures and Principles of Real Estate. Keen leadership abilities. Bachelor of Arts.

PROFESSIONAL EXPERIENCE

BANK OF TACOMA, Tacoma, Washington
Mortgage Banker

Marketed mortgage loans to the public sector, processed loans, registered loans in the secondary market, assisted in the formation, structure and registration of this new corporation.

HAWKINS-POE INC. REALTORS, Tacoma, Washington
Realtor

Performed market analysis of real property, marketed real estate services and arranged financing for purchases. Instructed classes on the Principles of Real Estate. Negotiated residential and commercial real estate transactions.

ALASKA STATE LEGISLATURE, Juneau, Alaska
Professional Assistant

In all positions performed economic and policy analysis, advised legislators on the financial, economic and political implication of major policy issues. Assisted in strategy development for the passage of priority issues. Dealt with constituents on a daily basis performing research and

developing solutions to their concerns. Managed other professional staff and instructed new staff on legislative process and individual responsibilities. Spoke before numerous legislative committees on a wide range of issues. Served on the Executive Committee of the National Conference of State Legislatures, Leadership Staff Division.

Served as Professional Assistant to the following:

CHAIRMAN, HOUSE FINANCE COMMITTEE

Extensive research and analysis relating to all aspects of budgeting, revenue and taxation issues. Assisted in the development of the House version of the Capital and Operating Budgets. Primary staff to the conference committees established to resolve differences between the House, Senate and Governor's operating and capital budgets.

Also reviewed legislation with fiscal impact to evaluate cost to the state v.s. need and benefits.

CHAIRMAN OF GENERAL OBLIGATION AND REVENUE BOND AUTHORIZATIONS

Organized hearings with international consultants on General Obligation and Revenue Bond Authorizations. Performed economic analysis and made recommendations related to authorization levels.

CHAIRMAN, HOUSE BANKING AND LOAN COMMITTEE

Responsible for the reorganization and streamlining of the numerous state loan programs existing in Alaska with primary focus on the Alaska Housing Finance Corporation.

AHFC was established during the existence of extremely high commercial interest rates to provide affordable housing loans by the sale of general obligation bonds, revenue bonds and direct appropriations by the state.

MAJORITY LEADER

Prepared of speech material for the Majority Leader of the Alaska House of Representatives, who served as spokesman for the House Majority in all dealings with the press, public, and the legislature action. Analyzed and made recommendations for the internal management of the caucus, prepared floor debate material, extensive public relations for the majority.

MEMBER, HOUSE JUDICIARY COMMITTEE

Attended all House Judiciary Committee meetings and hearings. Analyzed legislation dealing with criminal justice and judicial issues.

POLITICAL CONSULTANT

Provided development of campaign strategy and management services for numerous candidates for local and statewide

political offices in both the states of Alaska and Washington.

ELDORADO COUNTY SHERIFF'S DEPARTMENT, Placerville, California
Deputy Sheriff

On a county wide basis, performed patrol duties, coroner investigations, trained new officers, coordinated search & rescue operations, served as supervisor of jail operations, served as detective for a period of 2 years with intensive investigation into drug traffic apprehension. Performed extensive public relations for the department by speaking to groups of students and various civic organizations.

ELDORADO COUNTY DEPUTY SHERIFF'S ASSOCIATION

President

Conducted labor contract negotiations. Administered the organization's budget. Directed the government relations activities with local government and the legislature.

NATIONAL CONFERENCE OF STATE LEGISLATURES LEADERSHIP STAFF
DIVISION

Member of the Executive Committee

Elected to the governing body with responsibility for overseeing the operations of the organizations.



CITY OF CAMBRIDGE
CAMBRIDGE, MASSACHUSETTS 02139
TEL. 498-9011

EXECUTIVE DEPARTMENT
ROBERT W. HEALY
City Manager

RICHARD C. ROSSI
Deputy City Manager

February 2, 1987

To the Honorable, the City Council:

Please be advised that I have appointed Carl A. Nelson, 12 Durant Road, Wellesley, MA as the Executive Director of the Police Review and Advisory Board, effective January 26, 1987.

Enclosed is a copy of Mr. Nelson's resume.

Very truly yours,

Robert W. Healy
City Manager

RWH/mbf
Enc.

Re: notification of the appointment of
Carl A. Nelson as Executive Director of
the Police Review & Advisory Board, effective
January 26, 1987.

In City Council,

February 2, 1987

Placed on File