



# City of Cambridge

Agenda #5

IN CITY COUNCIL

October 7, 1996

- WHEREAS:** A petition was received by the Cambridge License Commission dated August 30, 1996 by Susan J. Taylor, President, New Salem Service Corporation, 94 New Salem Street, Wakefield, Massachusetts for a jitney license for the employees and customers of Bolt, Beranek and Newman, at 87 Fawcett Street and 10 Fawcett Street to the Alewife T Station; and
- WHEREAS:** In Accordance with the provisions of Section 5.20.360 (b) of Chapter 5.20 of the Municipal Code of Cambridge, a hearing was held on September 24, 1996 with said License Commission and their decision was transmitted by the City Manager to the City Council at their meeting of October 7, 1996; now therefore be it
- ORDERED:** At the City Council meeting of October 7, 1996, the City Council accepted the recommendations of the License Commission to grant a jitney license to New Salem Service Corporation, 94 New Salem Street, Wakefield, Massachusetts under the provisions of Chapter 159A of the Massachusetts General Laws for the operation of a cooperative shuttle service between Bolt, Beranek and Newman, Inc. (BBN) and New Boston Fawcett Limited Partnership over the following public ways in the City of Cambridge:

## OUTGOING ROUTE

The Shuttle will leave from the front of 87 Fawcett Street, proceed to 70 Fawcett Street and then to 10 Fawcett Street. The bus will turn right on Concord Avenue, right on Moulton Street and stop at 10 Moulton Street. After leaving 10 Moulton Street the shuttle will turn left on Moulton Street and left at the light at Concord Avenue. It will proceed down Concord Avenue, through Fresh Pond Rotary proceeding west on Route 2. At the lights on Route 2, the bus will turn left onto Cambridge Park Drive and take the first right leading to the Alewife T Station pick-up and drop-off area. After leaving the pick-up and drop-off area, the shuttle will turn right on Cambridge Park Drive, proceeding to the driveway entrance into the parking area at 100 Cambridge Park Drive. The shuttle will drive through the parking lot at 100/150 Cambridge Park Drive to stop at the rear entrance to 150 Cambridge Park Drive.

INCOMING ROUTE

The Shuttle will leave the rear entrance of 150 Cambridge Park Drive. The shuttle will make a left turn into the Alewife T pick-up and drop-off area. After leaving this area, the bus will turn left on Cambridge Park Drive and right on Route 2. After proceeding through the Fresh Pond Rotary, the shuttle will turn right on Concord Avenue and proceed down Concord Avenue turning right onto Moulton Street. After stopping at 10 Moulton Street, the shuttle will turn right on Moulton Street making a right turn into the BBN parking lots. When the shuttle reached Fawcett Street, it will turn right and proceed to 10 Fawcett Street. After leaving 10 Fawcett Street, the bus will make a right turn onto Fawcett Street make a stop at 70 Fawcett Street and continue to 87 Fawcett Street.

ORDERED: That this license be granted with the following provisions:


- (1) one fifteen (15) passenger van;  
one fourteen (14) passenger van;  
one eight (8) passenger van be used all with pick up/drop off areas at 50 Moulton Street, 70 Fawcett Street, 10 Moulton Street, 150 Cambridge Park Drive, Alewife T Station and 10 Fawcett Street.
- (2) Service be restricted to employees, customers and visitors of BBN, Inc., and the employees, customers and visitors of the tenants and occupants of 10 Fawcett Street, and be it further

ORDERED: That the City Council reserves the right to revoke the license granted in the event of the breach of an conditions outlined above.

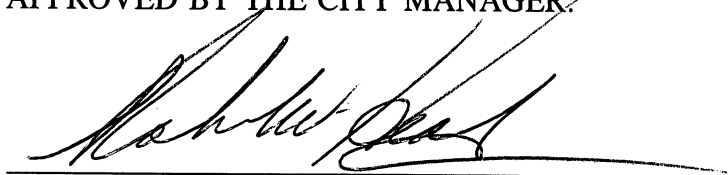
In City Council October 7, 1996  
Adopted by a yea and nay vote:-  
Yeas 9; Nays 0; Absent 0.  
Attest:- D. Margaret Drury, City Clerk.

A true copy;

ATTEST:-

  
D. Margaret Drury  
City Clerk

APPROVED BY THE CITY MANAGER:





# OFFICE OF THE CITY CLERK

CITY OF CAMBRIDGE

(617) 349-4260

FAX (617) 349-4307

tty/TDD (617) 492-0235

D. MARGARET DRURY  
CITY CLERK

DONNA P. LOPEZ  
DEPUTY CITY CLERK

October 10, 1996

Mr. Brian Cristy  
Department of Public Utilities  
Leverett Saltonstall Building  
Room 1210  
100 Cambridge Street  
Boston, MA 02114

Dear Mr. Cristy:

Please be advised that the Cambridge City Council adopted an order granting an application for a jitney license to operate shuttle service over certain public ways in Cambridge.

This order was adopted at the City Council meeting held on October 7, 1996.

Thank you for your cooperation in this matter.

Very truly yours,

*D. Margaret Drury*  
D. Margaret Drury  
City Clerk

DMD/mc

Enc. (1)

cc: Richard Scali, License Commission

*10-10-96 copy sent to Susan Taylor, Petitioner*

CITY HALL, 795 MASSACHUSETTS AVENUE CAMBRIDGE, MASSACHUSETTS 02139



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D. MARGARET DRURY  
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DONNA P. LOPEZ  
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October 10, 1996

Mr. Neil Murphy  
Department of Public Utilities  
Leverett Saltonstall Building  
Room 1210  
100 Cambridge Street  
Boston, MA 02114

Dear Mr. Murphy:

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CITY HALL, 795 MASSACHUSETTS AVENUE CAMBRIDGE, MASSACHUSETTS 02139 *me*



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**WHEREAS:** In Accordance with the provisions of Section 5.20.360 (b) of Chapter 5.20 of the Municipal Code of Cambridge, a hearing was held on September 24, 1996 with said License Commission and their decision was transmitted by the City Manager to the City Council at their meeting of October 7, 1996; now therefore be it

**ORDERED:** At the City Council meeting of October 7, 1996, the City Council accepted the recommendations of the License Commission to grant a jitney license to New Salem Service Corporation, 94 New Salem Street, Wakefield, Massachusetts under the provisions of Chapter 159A of the Massachusetts General Laws for the operation of a cooperative shuttle service between Bolt, Beranek and Newman, Inc. (BBN) and New Boston Fawcett Limited Partnership over the following public ways in the City of Cambridge:

## OUTGOING ROUTE

The Shuttle will leave from the front of 87 Fawcett Street, proceed to 70 Fawcett Street and then to 10 Fawcett Street. The bus will turn right on Concord Avenue, right on Moulton Street and stop at 10 Moulton Street. After leaving 10 Moulton Street the shuttle will turn left on Moulton Street and left at the light at Concord Avenue. It will proceed down Concord Avenue, through Fresh Pond Rotary proceeding west on Route 2. At the lights on Route 2, the bus will turn left onto Cambridge Park Drive and take the first right leading to the Alewife T Station pick-up and drop-off area. After leaving the pick-up and drop-off area, the shuttle will turn right on Cambridge Park Drive, proceeding to the driveway entrance into the parking area at 100 Cambridge Park Drive. The shuttle will drive through the parking lot at 100/150 Cambridge Park Drive to stop at the rear entrance to 150 Cambridge Park Drive.

INCOMING ROUTE

The Shuttle will leave the rear entrance of 150 Cambridge Park Drive. The shuttle will make a left turn into the Alewife T pick-up and drop-off area. After leaving this area, the bus will turn left on Cambridge Park Drive and right on Route 2. After proceeding through the Fresh Pond Rotary, the shuttle will turn right on Concord Avenue and proceed down Concord Avenue turning right onto Moulton Street. After stopping at 10 Moulton Street, the shuttle will turn right on Moulton Street making a right turn into the BBN parking lots. When the shuttle reached Fawcett Street, it will turn right and proceed to 10 Fawcett Street. After leaving 10 Fawcett Street, the bus will make a right turn onto Fawcett Street make a stop at 70 Fawcett Street and continue to 87 Fawcett Street.

ORDERED: That this license be granted with the following provisions:

- (1) one fifteen (15) passenger van;  
one fourteen (14) passenger van;  
one eight (8) passenger van be used all with pick up/drop off areas at 50 Moulton Street, 70 Fawcett Street, 10 Moulton Street, 150 Cambridge Park Drive, Alewife T Station and 10 Fawcett Street.
- (2) Service be restricted to employees, customers and visitors of BBN, Inc., and the employees, customers and visitors of the tenants and occupants of 10 Fawcett Street, and be it further

ORDERED: That the City Council reserves the right to revoke the license granted in the event of the breach of an conditions outlined above.

In City Council October 7, 1996  
Adopted by a yea and nay vote:-  
Yeas 9; Nays 0; Absent 0.  
Attest:- D. Margaret Drury, City Clerk.

A true copy;

ATTEST:-

D. Margaret Drury  
City Clerk

APPROVED BY THE CITY MANAGER:

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INCOMING ROUTE

The Shuttle will leave the rear entrance of 150 Cambridge Park Drive. The shuttle will make a left turn into the Alewife T pick-up and drop-off area. After leaving this area, the bus will turn left on Cambridge Park Drive and right on Route 2. After proceeding through the Fresh Pond Rotary, the shuttle will turn right on Concord Avenue and proceed down Concord Avenue turning right onto Moulton Street. After stopping at 10 Moulton Street, the shuttle will turn right on Moulton Street making a right turn into the BBN parking lots. When the shuttle reached Fawcett Street, it will turn right and proceed to 10 Fawcett Street. After leaving 10 Fawcett Street, the bus will make a right turn onto Fawcett Street make a stop at 70 Fawcett Street and continue to 87 Fawcett Street.

ORDERED: That this license be granted with the following provisions:

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- (2) Service be restricted to employees, customers and visitors of BBN, Inc., and the employees, customers and visitors of the tenants and occupants of 10 Fawcett Street, and be it further

ORDERED: That the City Council reserves the right to revoke the license granted in the event of the breach of an conditions outlined above.

In City Council October 7, 1996


Adopted by a yea and nay vote:-

Yeas 9; Nays 0; Absent 0.


Attest:- D. Margaret Drury, City Clerk.

A true copy;

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D. Margaret Drury  
City Clerk

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INCOMING ROUTE

The Shuttle will leave the rear entrance of 150 Cambridge Park Drive. The shuttle will make a left turn into the Alewife T pick-up and drop-off area. After leaving this area, the bus will turn left on Cambridge Park Drive and right on Route 2. After proceeding through the Fresh Pond Rotary, the shuttle will turn right on Concord Avenue and proceed down Concord Avenue turning right onto Moulton Street. After stopping at 10 Moulton Street, the shuttle will turn right on Moulton Street making a right turn into the BBN parking lots. When the shuttle reached Fawcett Street, it will turn right and proceed to 10 Fawcett Street. After leaving 10 Fawcett Street, the bus will make a right turn onto Fawcett Street make a stop at 70 Fawcett Street and continue to 87 Fawcett Street.

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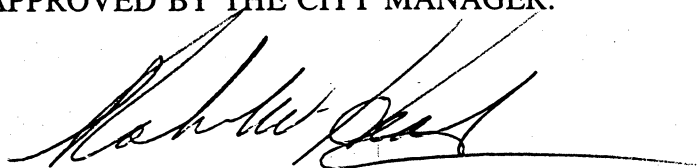
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INCOMING ROUTE

The Shuttle will leave the rear entrance of 150 Cambridge Park Drive. The shuttle will make a left turn into the Alewife T pick-up and drop-off area. After leaving this area, the bus will turn left on Cambridge Park Drive and right on Route 2. After proceeding through the Fresh Pond Rotary, the shuttle will turn right on Concord Avenue and proceed down Concord Avenue turning right onto Moulton Street. After stopping at 10 Moulton Street, the shuttle will turn right on Moulton Street making a right turn into the BBN parking lots. When the shuttle reached Fawcett Street, it will turn right and proceed to 10 Fawcett Street. After leaving 10 Fawcett Street, the bus will make a right turn onto Fawcett Street make a stop at 70 Fawcett Street and continue to 87 Fawcett Street.

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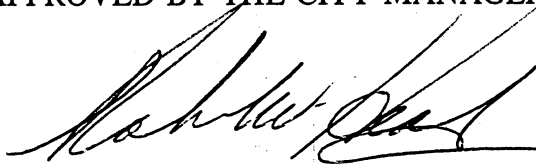
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INCOMING ROUTE

The Shuttle will leave the rear entrance of 150 Cambridge Park Drive. The shuttle will make a left turn into the Alewife T pick-up and drop-off area. After leaving this area, the bus will turn left on Cambridge Park Drive and right on Route 2. After proceeding through the Fresh Pond Rotary, the shuttle will turn right on Concord Avenue and proceed down Concord Avenue turning right onto Moulton Street. After stopping at 10 Moulton Street, the shuttle will turn right on Moulton Street making a right turn into the BBN parking lots. When the shuttle reached Fawcett Street, it will turn right and proceed to 10 Fawcett Street. After leaving 10 Fawcett Street, the bus will make a right turn onto Fawcett Street make a stop at 70 Fawcett Street and continue to 87 Fawcett Street.

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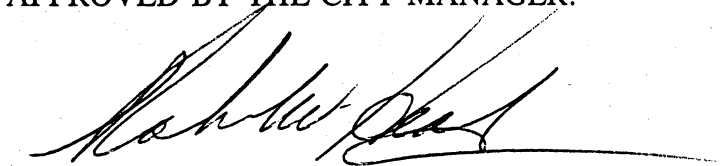
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INCOMING ROUTE

The Shuttle will leave the rear entrance of 150 Cambridge Park Drive. The shuttle will make a left turn into the Alewife T pick-up and drop-off area. After leaving this area, the bus will turn left on Cambridge Park Drive and right on Route 2. After proceeding through the Fresh Pond Rotary, the shuttle will turn right on Concord Avenue and proceed down Concord Avenue turning right onto Moulton Street. After stopping at 10 Moulton Street, the shuttle will turn right on Moulton Street making a right turn into the BBN parking lots. When the shuttle reached Fawcett Street, it will turn right and proceed to 10 Fawcett Street. After leaving 10 Fawcett Street, the bus will make a right turn onto Fawcett Street make a stop at 70 Fawcett Street and continue to 87 Fawcett Street.

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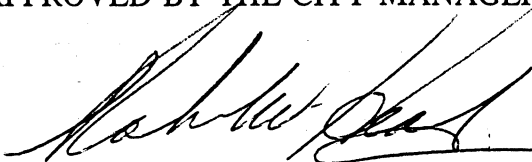
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The Shuttle will leave from the front of 87 Fawcett Street, proceed to 70 Fawcett Street and then to 10 Fawcett Street. The bus will turn right on Concord Avenue, right on Moulton Street and stop at 10 Moulton Street. After leaving 10 Moulton Street the shuttle will turn left on Moulton Street and left at the light at Concord Avenue. It will proceed down Concord Avenue, through Fresh Pond Rotary proceeding west on Route 2. At the lights on Route 2, the bus will turn left onto Cambridge Park Drive and take the first right leading to the Alewife T Station pick-up and drop-off area. After leaving the pick-up and drop-off area, the shuttle will turn right on Cambridge Park Drive, proceeding to the driveway entrance into the parking area at 100 Cambridge Park Drive. The shuttle will drive through the parking lot at 100/150 Cambridge Park Drive to stop at the rear entrance to 150 Cambridge Park Drive.

INCOMING ROUTE

The Shuttle will leave the rear entrance of 150 Cambridge Park Drive. The shuttle will make a left turn into the Alewife T pick-up and drop-off area. After leaving this area, the bus will turn left on Cambridge Park Drive and right on Route 2. After proceeding through the Fresh Pond Rotary, the shuttle will turn right on Concord Avenue and proceed down Concord Avenue turning right onto Moulton Street. After stopping at 10 Moulton Street, the shuttle will turn right on Moulton Street making a right turn into the BBN parking lots. When the shuttle reached Fawcett Street, it will turn right and proceed to 10 Fawcett Street. After leaving 10 Fawcett Street, the bus will make a right turn onto Fawcett Street make a stop at 70 Fawcett Street and continue to 87 Fawcett Street.

ORDERED: That this license be granted with the following provisions:

- (1) one fifteen (15) passenger van;  
one fourteen (14) passenger van;  
one eight (8) passenger van be used all with pick up/drop off areas at 50 Moulton Street, 70 Fawcett Street, 10 Moulton Street, 150 Cambridge Park Drive, Alewife T Station and 10 Fawcett Street.
- (2) Service be restricted to employees, customers and visitors of BBN, Inc., and the employees, customers and visitors of the tenants and occupants of 10 Fawcett Street, and be it further

ORDERED: That the City Council reserves the right to revoke the license granted in the event of the breach of an conditions outlined above.

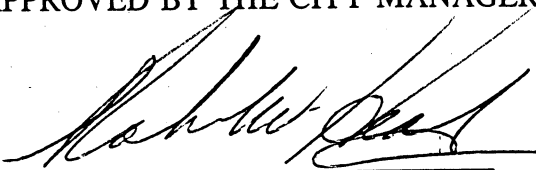
In City Council October 7, 1996  
Adopted by a yea and nay vote:-  
Yeas 9; Nays 0; Absent 0.  
Attest:- D. Margaret Drury, City Clerk.

A true copy;

ATTEST:-

*D. Margaret Drury*  
D. Margaret Drury  
City Clerk

APPROVED BY THE CITY MANAGER:





# City of Cambridge

Agenda #5

IN CITY COUNCIL

October 7, 1996

**WHEREAS:** A petition was received by the Cambridge License Commission dated August 30, 1996 by Susan J. Taylor, President, New Salem Service Corporation, 94 New Salem Street, Wakefield, Massachusetts for a jitney license for the employees and customers of Bolt, Beranek and Newman, at 87 Fawcett Street and 10 Fawcett Street to the Alewife T Station; and

**WHEREAS:** In Accordance with the provisions of Section 5.20.360 (b) of Chapter 5.20 of the Municipal Code of Cambridge, a hearing was held on September 24, 1996 with said License Commission and their decision was transmitted by the City Manager to the City Council at their meeting of October 7, 1996; now therefore be it

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## OUTGOING ROUTE

The Shuttle will leave from the front of 87 Fawcett Street, proceed to 70 Fawcett Street and then to 10 Fawcett Street. The bus will turn right on Concord Avenue, right on Moulton Street and stop at 10 Moulton Street. After leaving 10 Moulton Street the shuttle will turn left on Moulton Street and left at the light at Concord Avenue. It will proceed down Concord Avenue, through Fresh Pond Rotary proceeding west on Route 2. At the lights on Route 2, the bus will turn left onto Cambridge Park Drive and take the first right leading to the Alewife T Station pick-up and drop-off area. After leaving the pick-up and drop-off area, the shuttle will turn right on Cambridge Park Drive, proceeding to the driveway entrance into the parking area at 100 Cambridge Park Drive. The shuttle will drive through the parking lot at 100/150 Cambridge Park Drive to stop at the rear entrance to 150 Cambridge Park Drive.

INCOMING ROUTE

The Shuttle will leave the rear entrance of 150 Cambridge Park Drive. The shuttle will make a left turn into the Alewife T pick-up and drop-off area. After leaving this area, the bus will turn left on Cambridge Park Drive and right on Route 2. After proceeding through the Fresh Pond Rotary, the shuttle will turn right on Concord Avenue and proceed down Concord Avenue turning right onto Moulton Street. After stopping at 10 Moulton Street, the shuttle will turn right on Moulton Street making a right turn into the BBN parking lots. When the shuttle reached Fawcett Street, it will turn right and proceed to 10 Fawcett Street. After leaving 10 Fawcett Street, the bus will make a right turn onto Fawcett Street make a stop at 70 Fawcett Street and continue to 87 Fawcett Street.

ORDERED: That this license be granted with the following provisions:

- (1) one fifteen (15) passenger van;  
one fourteen (14) passenger van;  
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- (2) Service be restricted to employees, customers and visitors of BBN, Inc., and the employees, customers and visitors of the tenants and occupants of 10 Fawcett Street, and be it further

ORDERED: That the City Council reserves the right to revoke the license granted in the event of the breach of an conditions outlined above.

In City Council October 7, 1996


Adopted by a yea and nay vote:-

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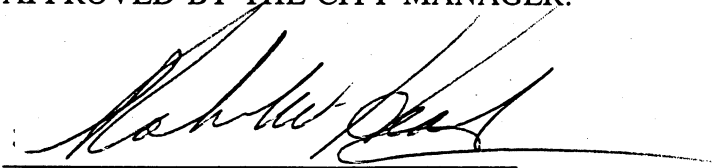
Attest:- D. Margaret Drury, City Clerk.

A true copy;

ATTEST:-

  
D. Margaret Drury  
City Clerk

APPROVED BY THE CITY MANAGER:





# City of Cambridge

Agenda #5

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October 7, 1996

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INCOMING ROUTE

The Shuttle will leave the rear entrance of 150 Cambridge Park Drive. The shuttle will make a left turn into the Alewife T pick-up and drop-off area. After leaving this area, the bus will turn left on Cambridge Park Drive and right on Route 2. After proceeding through the Fresh Pond Rotary, the shuttle will turn right on Concord Avenue and proceed down Concord Avenue turning right onto Moulton Street. After stopping at 10 Moulton Street, the shuttle will turn right on Moulton Street making a right turn into the BBN parking lots. When the shuttle reached Fawcett Street, it will turn right and proceed to 10 Fawcett Street. After leaving 10 Fawcett Street, the bus will make a right turn onto Fawcett Street make a stop at 70 Fawcett Street and continue to 87 Fawcett Street.

ORDERED: That this license be granted with the following provisions:

- (1) one fifteen (15) passenger van;  
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- (2) Service be restricted to employees, customers and visitors of BBN, Inc., and the employees, customers and visitors of the tenants and occupants of 10 Fawcett Street, and be it further

ORDERED: That the City Council reserves the right to revoke the license granted in the event of the breach of an conditions outlined above.

In City Council October 7, 1996

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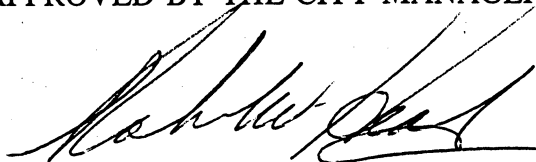
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A true copy;

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*D. Margaret Drury*  
D. Margaret Drury  
City Clerk

APPROVED BY THE CITY MANAGER:





# City of Cambridge

Agenda #5

IN CITY COUNCIL

October 7, 1996

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INCOMING ROUTE

The Shuttle will leave the rear entrance of 150 Cambridge Park Drive. The shuttle will make a left turn into the Alewife T pick-up and drop-off area. After leaving this area, the bus will turn left on Cambridge Park Drive and right on Route 2. After proceeding through the Fresh Pond Rotary, the shuttle will turn right on Concord Avenue and proceed down Concord Avenue turning right onto Moulton Street. After stopping at 10 Moulton Street, the shuttle will turn right on Moulton Street making a right turn into the BBN parking lots. When the shuttle reached Fawcett Street, it will turn right and proceed to 10 Fawcett Street. After leaving 10 Fawcett Street, the bus will make a right turn onto Fawcett Street make a stop at 70 Fawcett Street and continue to 87 Fawcett Street.

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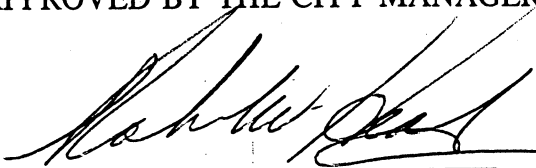
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A true copy;

ATTEST:-

*D. Margaret Drury*  
D. Margaret Drury  
City Clerk

APPROVED BY THE CITY MANAGER:





# City of Cambridge

Agenda #5

IN CITY COUNCIL

October 7, 1996

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INCOMING ROUTE

The Shuttle will leave the rear entrance of 150 Cambridge Park Drive. The shuttle will make a left turn into the Alewife T pick-up and drop-off area. After leaving this area, the bus will turn left on Cambridge Park Drive and right on Route 2. After proceeding through the Fresh Pond Rotary, the shuttle will turn right on Concord Avenue and proceed down Concord Avenue turning right onto Moulton Street. After stopping at 10 Moulton Street, the shuttle will turn right on Moulton Street making a right turn into the BBN parking lots. When the shuttle reached Fawcett Street, it will turn right and proceed to 10 Fawcett Street. After leaving 10 Fawcett Street, the bus will make a right turn onto Fawcett Street make a stop at 70 Fawcett Street and continue to 87 Fawcett Street.

ORDERED: That this license be granted with the following provisions:

- (1) one fifteen (15) passenger van;  
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In City Council October 7, 1996

Adopted by a yea and nay vote:-

Yeas 9; Nays 0; Absent 0.

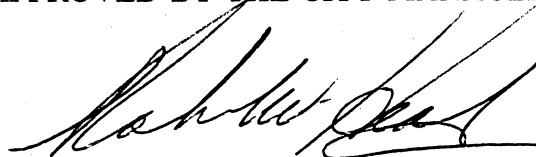
Attest:- D. Margaret Drury, City Clerk.

A true copy;

ATTEST:-

*D. Margaret Drury*  
D. Margaret Drury  
City Clerk

APPROVED BY THE CITY MANAGER:-





# CAMBRIDGE LICENSE COMMISSION CITY OF CAMBRIDGE

831 MASSACHUSETTS AVE., 1ST FLOOR, CAMBRIDGE, MASSACHUSETTS 02139 • TEL. 349-6140

BENJAMIN C. BARNES  
Chairman

CHIEF KEVIN J. FITZGERALD  
Fire Department  
Commission Member

CAPTAIN HENRY W. BREEN  
Police Department  
Commission Member

RICHARD V. SCALI  
Commission Executive Officer

DATE: September 25, 1996  
TO: Robert W. Healy, City Manager  
FROM: Richard V. Scali, Executive Officer *(RVS)*  
RE: Jitney application

This is to inform you that the License Commission held a hearing on September 24, 1996 with regard to the application of New Salem Service Corp. for a jitney license to service the employees and customers of Bolt, Beranek and Newman, Inc. at 87 Fawcett Street and 10 Fawcett Street to Alewife T Station.

The Commissioners voted 3-0 to recommend approval to you for the City Council's approval. There was no opposition to this application and I will enclose the particulars which were submitted to our board.

The Commission found that a need was established for a shuttle service for these employees and the customers, clients of BBN. This service has been in operation since 1992 run by Paul W. Taylor Co., Inc.. This operation has not proven to be a hinderance to the area to date. This new application will take the place of the Paul W. Taylor Co., Inc. service.

If you now would pass this along to the City Council for action, the next step can be taken. If you need any further information, please let me know.

cc: Benjamin Barnes, Chairman; Chief Kevin Fitzgerald; Captain Henry Breen; Margaret Drury, City Clerk; Susan Taylor

RECEIVED  
CITY OF CAMBRIDGE  
MAY 26 11 09 AM '96  
CITY MANAGER

**NEW BOSTON FAWCETT LIMITED PARTNERSHIP**

*One Longfellow Place, Suite 3612, Boston, Massachusetts 02114*

Tel: (617) 723-7760 Fax: (617) 227-4727

**VIA FACSIMILE**

September 24, 1996

Mr. Richard V. Scali  
Commission Executive Officer  
Cambridge License Commission  
City of Cambridge  
831 Massachusetts Avenue, 1st Floor  
Cambridge, Massachusetts 02139

RE: Paul W. Taylor, New Salem Jitney License Application

Dear Mr. Scali:

New Boston Fawcett Limited Partnership acquired the building known and numbered as 10 Fawcett Street late in December 1995. The prior owner of the building had, in 1994, erected a structured parking facility on the property. In obtaining the approvals for that parking facility, the prior owner had agreed to provide a shuttle service to the Alewife Station of the MBTA for the persons who work at 10 Fawcett Street.

As the new owners, we became aware that our immediate neighbor, BBN was operating a shuttle service, which goes directly by 10 Fawcett Street within the route's parameters. It immediately became obvious to us that if we could combine our service with BBN's service, we could provide a more regular, service to the people who work at 10 Fawcett Street, and at the same time we could reduce the number of vehicles driving from Fawcett Street to Alewife Station, by one. This approval was granted by the City of Cambridge, in late February 1996.

Mr. Taylor holds the jitney license to provide the BBN shuttle service. Due to insurance issues, Mr. Taylor has set up a new corporation, New Salem Service Corporation, to provide the driver for this service. We strongly support the granting of the jitney license to this new corporation.

The proposed change is for the license name only; the frequency of the service will not be effected and all other aspects of the service remain the same.

We support this application and ask that you approve it.

Very truly yours,

By: New Boston Fawcett Limited Partnership

By:   
Jerome L. Rappaport, Jr., President

JLRjr/kjc

cc: Margaret A. Alexander, Manager, BBN  
Paul W. Taylor



11 September 1996

Mr. Richard V. Scali  
Commission Executive Officer  
Cambridge License Commission  
City of Cambridge  
831 Massachusetts Avenue  
1st Floor  
Cambridge, MA 02139

RE: New Salem Jitney License Application

Dear Mr. Scali:

Paul W. Taylor Co., Inc. currently holds a jitney license for a service used by BBN to transport our employees and packages between the BBN facilities and to and from the Alewife T Station. Each week the service carries over 900 passengers, logs over 500 miles, and transports over 1500 intracompany packages. Paul Taylor Co. provides the drivers and BBN provides the equipment.

Because of insurance issues, Paul W. Taylor Co., made the business decision to set up a new corporation, New Salem Service Corp., to provide the driver services to BBN. We strongly support the granting of the jitney license to this new corporation.

BBN's shuttle service results in following benefits to BBN and the Alewife area:

- decreased traffic
- increased safety and convenience for our employees in moving between BBN buildings
- increased use of the available mass transit services

-continued-

9/11/96, page two, R. Scali

BBN has worked with the City of Cambridge, Community Development Department on issues of commuter mobility in the city. This department contributed a letter of support several years ago for our successful application for an MDC permit for our shuttles to use the Alewife Brook Parkway. In addition the City of Cambridge played an important role in the development a year ago of BBN's MBTA subsidy program and carpooling efforts by providing information and data about existing programs.

BBN values our relationship with the City of Cambridge to improve issues such as traffic reduction in the Alewife area. New Salem Services' jitney license application on behalf of BBN's shuttle service is one more way to continue this effort.

Sincerely,



Margaret A. Alexander  
Manager, Distribution Services  
Bolt Beranek and Newman Inc.  
77 Fawcett Street  
Cambridge, MA 02138

cc: Steve Avruch  
Dianne Daley  
Steve Heinrich  
Gary Hofstetter  
Paul W. Taylor

CITY OF CAMBRIDGE

BOARD OF LICENSE COMMISSIONERS

Notice is hereby given that New Salem Service Corp, Susan J. Taylor, President has applied for a Jitney license for transporting Bolt, Beranek and Newman, Inc. (BBN) employees:

**Outgoing Route:** The Shuttle will leave from the front of 87 Fawcett Street, proceed to 70 Fawcett Street and then to 10 Fawcett Street. The bus will turn right on Concord Avenue, right on Moulton Street and stop at 10 Moulton Street. After leaving 10 Moulton Street the shuttle will turn left on to Moulton Street and left at the light at Concord Avenue. It will proceed down Concord Avenue, through Fresh Pond Rotary proceeding west on Route 2. At the lights on Route 2, the bus will turn left onto Cambridge Park Drive and take the first right leading to the Alewife T-Station pick-up and drop-off area. After leaving the pick-up and drop-off area, the shuttle will turn right on Cambridge Park Drive, proceeding to the driveway entrance into the parking area at 100 Cambridge Park Drive. The shuttle will drive through the parking lot at 100/150 Cambridge Park Drive to stop at the rear entrance to 150 Cambridge Park Drive.

**Incoming Route:** The shuttle will leave the rear entrance of 150 Cambridge Park Drive. The shuttle will make a left turn into the Alewife T-Station pick-up and drop-off area. After leaving this area, the bus will turn left onto Cambridge Park Drive and right on Route 2. After proceeding through the Fresh Pond Rotary, the shuttle will turn right on Concord Avenue and proceed down Concord Avenue turning right onto Moulton Street. After stopping at 10 Moulton Street, the shuttle will turn right on Moulton Street making a right turn into the BBN parking lots. When the shuttle reaches Fawcett Street, it will turn right and proceed to 10 Fawcett Street. After leaving 10 Fawcett Street, the bus will make a right turn onto Fawcett Street and make a stop at 70 Fawcett Street and continue to 87 Fawcett Street.

The hearing for this application will be heard on Tuesday, September 24, 1996, 6 p.m., Michael J. Lombardi Municipal Building, 2nd floor hearing room, 831 Massachusetts Avenue, Cambridge, Mass., 02139.

Benjamin Barnes  
Kevin Fitzgerald  
Henry Breen  
License Commission

CITY OF CAMBRIDGE

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Benjamin Barnes  
Kevin Fitzgerald  
Henry Breen  
License Commission

**PAUL W. TAYLOR CO., INC. Moving and Storage**



90 New Salem St. • Wakefield, Massachusetts 01880 • (617) 245-7080

August 30, 1996

Mr. Richard V. Scali  
Commission Executive Officer  
Cambridge License Commission  
City of Cambridge  
831 Massachusetts Avenue  
1st Floor  
Cambridge, MA 02139

Dear Mr. Scali;

Paul W. Taylor Co., Inc. has operated the Jitney services for BBN Corporation around the Fresh Pond area since 1992, under a license issued at that time. On March 12, 1996 the Board of License Commissioners voted 3-0 to recommend to the City Council to amend the services to include one more stop at 10 Fawcett Street, Cambridge, MA.

On March 25, 1996 the City Council accepted the recommendation of the License Commission to so amend that Jitney License.

By mutual agreement of all parties, and for sound business reasons, it has become necessary to request that the License Commission consider a transfer of the Jitney License or a reissue thereof to another Massachusetts Corporation.

The new firm, New Salem Service Corp., will be owned and operated by my daughter, Susan J. Taylor of 13 Broadway, Stoneham, MA 02180.

The following information is submitted for your records as part of this application:

New Salem Service Corp.  
94 New Salem Street  
Wakefield, MA 01880  
617-245-7341

President: Susan J. Taylor  
Treasurer: Susan J. Taylor  
Clerk: Elaine J. Taylor  
Directors: Susan J. Taylor  
                  Elaine J. Taylor  
Sole Stockholder: Susan J. Taylor

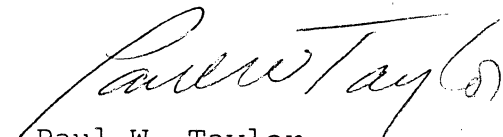
The services will be identical to those previously provided by Paul W. Taylor Co., Inc. The same employees will be in service but now employed by New Salem Service Corp. The route as well as the stops remain unchanged.

Enclosed is a check for \$110.00 to the City of Cambridge, a copy of the route and a copy of the articles of organization, filed with the Secretary of State.

Any further information required by the Board will be promptly provided. Paul W. Taylor and Susan J. Taylor are available to appear before the Board at your convenience to respond to any questions you may have.

I hope this information is sufficient to allow us on the docket of your next hearing date. Thank you in advance for your assistance in this matter.

Yours truly,



Paul W. Taylor  
Paul W. Taylor Co., Inc.  
President



Susan J. Taylor  
New Salem Service Corp.  
President

Enclosures

## SHUTTLE ROUTE AND DESCRIPTION OF SERVICES

### OUTGOING ROUTE:

The Shuttle will leave from the front of 87 Fawcett Street, proceed to 70 Fawcett Street and then to 10 Fawcett Street. The bus will turn right on Concord Avenue, right on Moulton Street and stop at 10 Moulton Street. After leaving 10 Moulton Street the shuttle will turn left on to Moulton Street and left at the light at Concord Avenue. It will proceed down Concord Avenue, through Fresh Pond Rotary proceeding west on Route 2. At the lights on Route 2, the bus will turn left onto Cambridge Park Drive and take the first right leading to the Alewife T-Station pick-up and drop-off area. After leaving the pick-up and drop-off area, the shuttle will turn right on Cambridge Park Drive, proceeding to the driveway entrance into the parking area at 100 Cambridge Park Drive. The shuttle will drive through the parking lot at 100/150 Cambridge Park Drive to stop at the rear entrance to 150 Cambridge Park Drive.

### INCOMING ROUTE:

The shuttle will leave the rear entrance of 150 Cambridge Park Drive. The shuttle will make a left turn into the Alewife T-Station pick-up and drop-off area. After leaving this area, the bus will turn left onto Cambridge Park Drive and right on Route 2. After proceeding through the Fresh Pond Rotary, the shuttle will turn right on Concord Avenue and proceed down Concord Avenue turning right onto Moulton Street. After stopping at 10 Moulton Street, the shuttle will turn right on Moulton Street making a right turn into the BBN parking lots. When the shuttle reaches Fawcett Street, it will turn right and proceed to 10 Fawcett Street. After leaving 10 Fawcett Street, the bus will make a right turn onto Fawcett Street and make a stop at 70 Fawcett Street and continue to 87 Fawcett Street.

That this license be granted with the following provisions:

- (1) one fifteen (15) passenger van  
one fourteen (14) passenger van  
one eight (8) passenger van be used all with pick-up/  
drop-off areas at 50 Moulton Street, 70 Fawcett  
Street, 10 Moulton Street, 150 Cambridge Park Drive,  
Alewife T-Station and 10 Fawcett Street.
- (2) Service be restricted to employees, customers and  
visitors of BBN, Inc., and the employees, customers  
and visitors of the tenants and occupants of 10  
Fawcett Street.

# The Commonwealth of Massachusetts

Office of the Secretary of State

Michael J. Connolly, Secretary

One Ashburton Place, Boston, Massachusetts 02108-1512

## ARTICLES OF ORGANIZATION

(Under G.L. Ch. 156B)

### ARTICLE I

The name of the corporation is:

NEW SALEM SERVICE CORP.

### ARTICLE II

The purpose of the corporation is to engage in the following business activities:

To engage in the business of providing driver and other transportation related services; and

To carry on any business or other activity which may be lawfully carried on by a corporation organized under the Business Corporation Law of the Commonwealth of Massachusetts, whether or not related to that referred to hereinabove.

Name  
Approved

- C
- P
- M
- R.A.

Note: If the space provided under any article or item on this form is insufficient, additions shall be set forth on separate 8 1/2 x 11 sheets of paper with a left margin of at least 1 inch. Additions to more than one article may be made on a single sheet so long as each article requiring each addition is clearly indicated.

### ARTICLE III

The types and classes of stock and the total number of shares and par value, if any, of each type and class of stock which the corporation is authorized to issue is as follows:

#### WITHOUT PAR VALUE STOCKS

TYPE	NUMBER OF SHARES
COMMON:	1000
PREFERRED:	None

#### WITH PAR VALUE STOCKS

TYPE	NUMBER OF SHARES	PAR VALUE
COMMON:	None	--
PREFERRED:	None	--

### ARTICLE IV

If more than one class of stock is authorized, state a distinguishing designation for each class. Prior to the issuance of any shares of a class, if shares of another class are outstanding, the corporation must provide a description of the preferences, voting powers, qualifications, and special or relative rights or privileges of that class and of each other class of which shares are outstanding and of each series then established within any class.

None

### ARTICLE V

The restrictions, if any, imposed by the Articles of Organization upon the transfer of shares of stock of any class are:

None

### ARTICLE VI

Other lawful provisions, if any, for the conduct and regulation of the business and affairs of the corporation, for its voluntary dissolution, or for limiting, defining, or regulating the powers of the corporation, or of its directors or stockholders, or of any class of stockholders:  
(If there are no provisions state "None".)

See Continuation Sheet 6A

Note: The preceding six (6) articles are considered to be permanent and may ONLY be changed by filing appropriate Articles of Amendment.

## ARTICLE VII

The effective date of organization of the corporation shall be the date approved and filed by the Secretary of the Commonwealth. If a later EFFECTIVE DATE is desired, specify such date which shall not be more than *thirty days* after the date of filing.

The information contained in ARTICLE VIII is NOT a PERMANENT part of the Articles of Organization and may be changed ONLY by filing the appropriate form provided therefor.

## ARTICLE VIII

a. The street address of the corporation IN MASSACHUSETTS is: (post office boxes are not acceptable)

94 New Salem Street, Wakefield, Massachusetts 01880

b. The name, residence and post office address (if different) of the directors and officers of the corporation are:

	NAME	RESIDENCE	POST OFFICE ADDRESS
President:	Susan J. Taylor	13 Broadway Stoneham, MA 02180	Same
Treasurer:	Same		
Clerk:	Elaine J. Taylor	13 Broadway Stoneham, MA 02180	Same
Directors:	Susan J. Taylor Elaine J. Taylor	13 Broadway Stoneham, MA 02180	Same

c. The fiscal year (i.e., tax year) of the corporation shall end on the last day of the month of: October

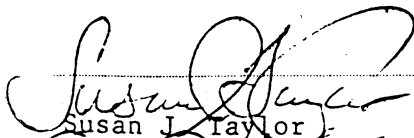
d. The name and BUSINESS address of the RESIDENT AGENT of the corporation, if any, is:

None

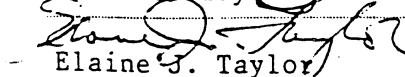
## ARTICLE IX

By-laws of the corporation have been duly adopted and the president, treasurer, clerk and directors whose names are set forth above, have been duly elected.

IN WITNESS WHEREOF and under the pains and penalties of perjury, I/WE, whose signature(s) appear below as incorporator(s) and whose names and business or residential address(es) ARE CLEARLY TYPED OR PRINTED beneath each signature do hereby associate with the intention of forming this corporation under the provisions of General Laws Chapter 156B and do hereby sign these Articles of Organization as incorporator(s) this 20th day of August 1996.

  
Susan J. Taylor

94 New Salem Street, Wakefield, MA

  
Elaine J. Taylor

94 New Salem Street, Wakefield, MA

Note: If an existing corporation is acting as incorporator, type in the exact name of the corporation, the state or other jurisdiction where it was incorporated, the name of the person signing on behalf of said corporation and the title he/she holds or other authority by which such action is taken.

5-28-96

THE COMMONWEALTH OF MASSACHUSETTS

ARTICLES OF ORGANIZATION

95 AUG 20 1996 GENERAL LAWS, CHAPTER 156B, SECTION 12

I hereby certify that, upon examination of these articles of organization, duly submitted to me, it appears that the provisions of the General Laws relative to the organization of corporations have been complied with, and I hereby approve said articles; and the filing fee in the amount of \$200 having been paid, said articles are deemed to have been filed with me this 20th day of AUGUST 1996

Effective date

*William Francis Galvin*

WILLIAM FRANCIS GALVIN

Secretary of the Commonwealth

FILING FEE: One tenth of one percent of the total authorized capital stock, but not less than \$200.00. For the purpose of filing, shares of stock with a par value less than one dollar, or no par stock, shall be deemed to have a par value of one dollar per share.

PHOTOCOPY OF ARTICLES OF ORGANIZATION TO BE SENT TO:

Brodsky, Altman & McMahon  
10 State Street  
Woburn, MA 01801  
Telephone: 617-938-6899

CONTINUATION SHEET 6A FOR NEW SALEM SERVICE CORP.

MEETINGS OF THE STOCKHOLDERS MAY BE HELD ANYWHERE IN THE UNITED STATES.

THE CORPORATION MAY BE A PARTNER IN ANY BUSINESS ENTERPRISE WHICH THE CORPORATION WOULD HAVE POWER TO CONDUCT BY ITSELF.

THE BOARD OF DIRECTORS IS AUTHORIZED TO MAKE, AMEND OR REPEAL THE BYLAWS OF THE CORPORATION IN WHOLE OR IN PART, EXCEPT WITH RESPECT TO ANY PROVISION THEREOF WHICH BY LAW, BY THESE ARTICLES OF ORGANIZATION OR BY THE LAWS REQUIRES ACTION BY THE STOCKHOLDERS.



CITY OF CAMBRIDGE  
CAMBRIDGE, MASSACHUSETTS 02139

TEL. 349-4300  
FAX. 349-4307



5.

EXECUTIVE DEPARTMENT  
ROBERT W. HEALY  
City Manager

RICHARD C. ROSSI  
Deputy City Manager

October 7, 1996

To The Honorable, The City Council:

Please find attached for your consideration, a recommendation from the License Commission to approve the jitney application of New Salem Service Corp. for a jitney license to serve the employees and customers of Bolt, Beranek and Newman, Inc. at 87 Fawcett Street and 10 Fawcett Street to Alewife T Station.

Very truly yours,

Robert W. Healy  
City Manager

RWH/mec  
attachment

Consent Agenda #5

S-488

Relative to a recommendation from  
the License Commission to approve  
the jitney application of New Salem  
Service Corp.

In City Council October 7, 1996

Adopt Order