



CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139
Tel. 498-9011

EXECUTIVE DEPARTMENT
JAMES L. SULLIVAN
City Manager

December 26, 1978

A BUDGET MESSAGE FROM THE CITY MANAGER

In preparing the 1979-80 Budget, program leaders and Department Heads will need to re-evaluate the efficiency of services being provided by their departments and the costs related to the provision of these services.

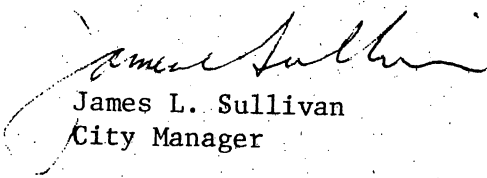
As all are aware, Governor-Elect Edward J. King has come out in favor of definite tax limitation proposals for the upcoming fiscal year and there is substantial evidence of overwhelming support for such proposals by the Legislature.

All statements made by those sponsoring tax limitation proposals have had as a minimum no increase in budgetary allocation over the current fiscal year. Accordingly, it is essential that all budgets submitted be no more than the budget submitted for the present fiscal year. This will require departments to absorb the negotiated wage increases for 1978-79 and 1979-80. If any budget is submitted that is greater than the present fiscal year it can not be considered.

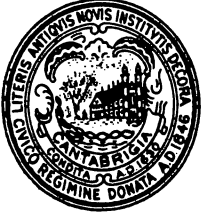
The program of tax limitation will create difficulties and possible reduction of benefits or personnel, but it will be mandated into law. Accordingly, it is essential that the budgets be submitted as above described with supplementary language describing the actions recommended to stay within the guidelines. At least a limit on appropriation is better than the substantial cuts in the level of appropriations that were previously considered by the Legislature.

I wish to thank all program leaders for their cooperation in the past few years. The year 1977-78 was marked by continued improvements in the financial management of the City. These improvements contributed to the receipt of a AA rating from Moodys for the sale of the High School Modernization bonds. Your continued cooperation is greatly appreciated.

Very truly yours,


James L. Sullivan
City Manager

JLS/mbf



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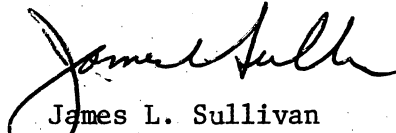
EXECUTIVE DEPARTMENT
JAMES L. SULLIVAN
City Manager

January 8, 1979

To the Honorable, the City Council:

Enclosed please find copy of the budget message which I sent to all department heads with respect to the preparation of their budget for the upcoming fiscal year.

Very truly yours,


James L. Sullivan
City Manager

JLS/mbf
Enc.

Agenda #13

F-23

Budget message sent to all dept. heads.

In City Council,
January 8, 1979

1/8/1979
Placed on file-