

APPENDIX I

CENSUS DATA 1970

AGES, NUMBERS OF CHILDREN  
AND DAY CARE SLOTS AVAILABLE  
IN CAMBRIDGE BY NEIGHBORHOOD

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Total Population		100,361
Children 13 years and under - 15½%		15,469
0-5	5,885	
5-6	2,089	
7-9	3,109	
10-13	4,386	

Family Households (57.2% of all household types)		20,850
One parent families		8,081
Families with one child		5,430
Families with two children		3,509
Families with three children		1,925
Families with four children		965
Families with five children		513
Families with six or more children		427
		<hr/>
		20,850

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AREA		AGE GROUP					TOTAL
		<u>0-5</u>	<u>5</u>	<u>6</u>	<u>7-9</u>	<u>10-13</u>	
I	East Cambridge	462	78	86	247	393	1256
II	MIT Area	181	10	9	14	16	230
III	Model Cities	558	107	112	378	515	1670
IV	Model Cities	550	100	103	344	500	1597
V	Cambridgeport	603	109	116	348	417	1593
VI	Mid-Cambridge	472	76	72	196	325	1141
VII	Riverside	516	67	70	152	243	1048
VIII	Harvard Law Area - E/Mass.-No/Kirkland	217	32	34	96	97	476
IX	No. side Concord/ West of Mass.	557	120	140	343	465	1625
X	Mt. Auburn St. Area	611	120	120	341	495	1687
XI	No. Cambridge	985	181	180	567	798	2711
XII	Cambridge Highlands	37	5	7	21	26	96
XIII	Strawberry Hill	136	15	20	62	96	329
TOTALS		5885	1020	1069	3109	4368	15,469

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AREA		AGES			Total Children	Total Slots in Area	½ Day Program	Full Day Program
		0-5	5	6				
1	East Cambridge	462	78	86	626	40	--	40
2	MIT Area	181	10	9	200	90	90	--
3	Model Cities Area	558	107	112	777	20	--	20
4	Model Cities Area	550	100	103	753	189	44	145
5	Cambridgeport	603	109	116	828	130	--	130
6	Mid-Cambridge	472	76	72	620	63	45	18
77	Riverside	516	67	70	653	92	72	20
8	Harvard Law Area - East of Mass., No. of Kirkland	217	32	34	283	42	25	17
9	No. side of Concord - West of Mass.	557	120	140	817	66	50	16
10	Mt. Auburn St. Area	611	120	120	851	246	226	20
11	North Cambridge	985	181	180	1346	75	25	50
12	Cambridge Highlands	37	5	7	49	--	--	--
13	Strawberry Hill	136	15	20	171	--	--	--
TOTALS		5885	1020	1069	7974	1053	577	476

APPENDIX I - 4 DAY CARE SLOTS BY NEIGHBORHOOD

AREA I Head Start - East End House - 20 slots  
Catholic Charities Family Day Care - 20 slots

AREA II Tech Nursery - Eastgate - 60 slots  
Tech Nursery - Westgate - 30 slots

AREA III Head Start - Crough Patrick - 20 slots

AREA IV Roberts Day School - 25 slots  
Central School - 30 slots  
Model Cities Day Care - 60 slots  
Longfellow Pre-School - 14 slots  
Head Start - Roberts School - 40 slots

AREA V KLH Child Dev. Center - 70 slots  
Head Start - Webster - BL.Sac. - 40 slots

AREA VI Jewish Community Center - 16 slots  
Harvard Yard - 18 slots  
Stearns Village - 29 slots

AREA VII Cambridge Community Day Care - 20 slots  
Peabody Terrace - 52 slots  
Head Start - Cambridge Community - 20 slots

AREA VIII Cambridge Nursery - 25 slots  
Harvard Law - 17 slots

AREA IX Cambridge Nursery - 25 slots  
GYM Pre-School - 25 slots  
Lyman Child Care - 16 slots

AREA X St. Ann's Play School - 26 slots  
Russell Comm. School - 20 slots  
Parent's Nursery - 26 slots  
Garden Coop - 30 slots  
Newtowne School - 64 slots  
Cambridge Montessori - 80 slots

AREA XI Gulfield Nursery - 10 slots  
Waldorf Nursery - 25 slots  
Head Start - Jeff. Park - 40 slots

AREA XII None

AREA XIII None

1971 Data. 1972 data is being compiled for presentation by March.

## APPENDIX II

MATERIALS IN USE BY THE CAMBRIDGE  
COALITION FOR CHILD CARE TO ASSIST  
NEIGHBORHOODS AND GROUPS TO HOLD  
DISCUSSIONS ON CHILD CARE

1. Suggested topics for discussion
2. Questionnaire
3. Public information efforts by the Coalition  
since January 1, 1972

## APPENDIX II - 1

CAMBRIDGE COALITION FOR CHILD CARE: Suggested topics for discussion at community meetings

### Child Care

1. Describe the types of child care services including parent cooperatives and self-initiated programs
2. Components of a program: staffing, social services, equipment and supplies, environment, facilities, parent involvement, etc.
3. Costs of child care services (remind people that adequate full day programs cost about \$2,300 per child; planning alone won't bring about these services. Money and support must be worked for).
4. Sources of funds
5. Resource organizations available to community groups
6. Alternative decision-making structures for programs
6. Alternative decision-making structures for programs. Desired accessibility; how close to home are services desired
8. Licensing regulations and procedures

### Politics

9. State and federal child care legislation (remind people that Nixon vetoed the comprehensive child care bill and that the one he proposes will only pay for the cost of care for working welfare mothers and will not increase the number of available centers)
10. Cambridge child care referendum results per ward
11. The referendum and its consequences
12. The present and future role of the Steering Committee
13. The past and future city-wide meetings
14. Women and child care
15. Need for citizen lobbying and attendance at public hearings

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\*\*There can be child care programs for children from infancy to 14 years old

Cambridge Coalition for Child Care Questionnaire

1) How old are your children who need child care? \_\_\_\_\_

2) If all the child care help you need was in your neighborhood, and was either free or at a cost you could afford, how would you prefer that your children be cared for? Of course, more than one type of care for each child is o.k.

<u>TYPE OF CARE</u>	Ages of Children	<u>DAYTIME</u>		<u>NIGHTTIME</u>	
		7am-6pm Hours	Days Mon-Sun	6pm-7am Hours	Nights Mon-Sun
A. Babysitter					
B. Neighbor/Relative					
C. Informal Playgroup					
D. Nursery School					
E. Day Care Center					
F. Day Care Home					
G. Room in Public School					
H. Community School					
I. Teen Center					
J. Other (describe)					

3) Would you ever need emergency service? Day \_\_\_ Night \_\_\_

4) Do you work and have your child taken care of now? Yes \_\_\_ No \_\_\_

5) How are your children taken care of now? \_\_\_\_\_

6) Are you satisfied with these arrangements? If not, please explain why. \_\_\_\_\_

7) Your elementary school district is \_\_\_\_\_

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PUBLIC INFORMATION EFFORTS BY THE COALITION SINCE JANUARY 1.

Radio/TV

1. The Steve Syatt Show - WBOS - January 15
2. Lynn Lawrence Show - WEEI Radio - January 25
3. Catch 44 - January 31 - Channel 44

Film

The Coalition is working in conjunction with a Cambridge Community Newsreel Organization to document the efforts of the Coalition and to provide visual resource material for community meetings.

Press

January 20 - Cambridge Chronicle

Statement of the intentions of the Coalition.

## APPENDIX III

### SOURCES OF FINANCING

1. Public
2. Private

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### Public Funding

The Coalition plans that most of the child care in Cambridge can be financed by Federal and private sources so as to avoid a significant increase in the local tax rates. The search for financial resources will be an important and on-going part of the Coalition's work. There are several elements in the current Cambridge situation which make the potential for receiving funding from outside sources particularly favorable.

1. Cambridge is the only city in the nation to have as its policy child care to all residents who feel they have need for such a service.
2. The endorsement of the referendum question by a majority of voters in every neighborhood in Cambridge indicates a widespread interest in child care and a particularly promising potential for a community-controlled program.
3. Child care in Cambridge will be an issue in which unprecedented cooperation between all elements of the Cambridge community can be demonstrated. This would include cooperation between residents of every section, the City government, private and public agencies, Harvard and MIT, the business community, churches, and many others.

By pointing out these unique characteristics in the Cambridge situation, plus the inherent qualities of a particular project in question, the Coalition expects that a maximum of non-local money can be attracted to finance child care in Cambridge.

The following is a brief discussion of some of the potential sources for funding child care in Cambridge.

### Federal Funds

The Office of Economic Opportunity is authorized to provide funding for child care under Title II of the Economic Opportunity Act of 1964, as amended. O.E.O. also has funding for demonstration child care projects.

The Department of Health, Education and Welfare is authorized to provide funding for pre-school education under Title I of the Elementary and Secondary Education Act. H.E.W. is authorized to fund child care under the National Institute of Mental Health and under Title IV A and B of the Social Security Act. The Child Development section of H.E.W. has money for

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demonstration child care projects. The program authorized under Title IV A of the Social Security Act is being administered, in Massachusetts, by the Department of Public Welfare and will be used to provide child care to past, present and potential recipients of Aid to Families with Dependent Children.

The Department of Housing and Urban Development is authorized to provide funds for child care under Title VII of the National Housing Act.

The Department of Labor is authorized to provide funds for demonstration child care projects under Title I of the Manpower Development and Training Act of 1962.

There are several bills presently in the United States Congress which could provide funding for child care.

Each of these possible funding sources must be fully investigated for the availability of money and for the guidelines for receiving such money. The Coalition feels, and has been encouraged in conversations with some Federal officials, that the potential of the Cambridge situation makes the prospect of receiving financial support favorable.

Private Funding

Attached is a list of some of the Foundation Grants made for the operating of child care centers during the past year. The amount of money distributed totals more than \$2,000,000. Only \$10,000 of this went to Massachusetts and none of the participating foundations is located in Massachusetts. Clearly Massachusetts is not getting its share of existing or potential foundation money for child care. Just as clearly, Massachusetts foundations have not been adequately excited about the child care proposals they have encountered. Another possible source of income may be via the United Community Services. It is possible that the Coalition and the City can change last year's pattern of foundation child care funding.

FOUNDATION GRANTS FOR CHILD CARE CENTER OPERATIONS \*

<u>Foundation</u>	<u>Recipient Organization</u>	<u>Purpose of Grant</u>	<u>A</u>
Association for the Aid of Crippled Children in New York	Sheltering Arms Children's Service, New York	Demonstration services center to improve education of Harlem children	\$150,000
Cleveland Foundation, Ohio	Alta House, Ohio	Special educational services center	\$9,000
Columbus Foundation, Ohio	Willson Children's Center, Ohio		56,000
Duke Endowment, N.Y.	Alexander Schools, N.C.	For child care program	15,000
Duke Endowment, N.Y.	Barium Springs Home for Children, N.C.	For child day care services	15,000
Duke Endowment, N.Y.	North Carolina Child Care Association	For in-service training at child care institutions	66,000
Duke Endowment, N.Y.	12 child care institutions in N.C.		326,240
Duke Endowment, N.Y.	4 child care institutions in S.C.		123,000
Fleischmann Foundation, Nevada	Children's Service Guild of Southern Nevada	Construction of Child Haven	225,000
Gould Foundation for Children, N.Y.	Council of Voluntary Child Care Agencies, N.Y.	To develop information system	15,000
Haas Community Fund, Pa.	Warminster Area Child Day Care Association, Pa.	For new facility	10,000
Hyde Foundation, N.J.	Jefferson Park Day Care Center, N.J.	For construction of building	50,700
Johnson's Wax Foundation, Wis.	Racine Cooperative Nursery School		25,000

\*Source: Foundation News, Jan/Feb. 1972

Lilly Endowment, Ind.	Day Nursery Association of Indianapolis	For new building	\$ 50,000
Moody Foundation, Texas	Coastal Bend Christian Service Association, Texas	Pre-school demonstration program	15,000
Moody Foundation, Texas	Corpus Christi Early Childhood Development Program, Texas	Pilot project	40,000
Moody Foundation, Texas	Galveston Independent School, District, Texas	Demonstration pre-school education and day care programs	225,000
Moody Foundation, Texas	Galveston Early Childhood Learning Center, Texas	To continue day care and pre-school facility	241,000
Public Welfare Foundation, D.C.	National Capitol Area Child Day Care Association, D.C.		20,000
Rockefeller Brothers Fund, N.Y.	Council of Voluntary Child Care Agencies, N.Y.	To develop an information system for child care agencies in New York City	180,000
Rockefeller Family Fund, N.Y.	Day Care Council of Westchester, N.Y.	To expand and improve day care services	20,000
Rosenberg Foundation, California	City and County of San Francisco	For infant day care center at Florence Crittendon Home	19,587
Rosenberg Foundation, California	San Francisco Consortium, California	To plan early childhood demonstration and training center	40,175
Russell Foundation, S.C.	Alexander Children's Center, N.C.		10,000
Singer Company Foundation, N.Y.	To KLH Child Development Center, Massachusetts		15,000

Southern Education Foundation, Georgia	Day Care Development Association, Georgia	Pre-school demonstration program	23,000
Stevenson Memorial, Illinois	Chicago Child Care Society		31,146
Stone Foundation, Ill.	Ecumenical Institute, Ill.	For pre-school project for inner city children	24,000
Winston-Salem Foundation, N.C.	Winston-Salem Urban Coalition Fund, N.C.	For St. Phillips Child Care Center	15,811
Woods Charitable Fund, Ill.	Child Care Association of Illinois	For staff improvement	10,000

264 Broadway  
Cambridge 02139  
March 6, 1972

Dear Councillor:

Attached is a proposal from the Cambridge Coalition for Child Care to fulfill the mandate of the Child Care Referendum of 1971.

It proposes that the City be intrinsically involved in providing child care to its people. The City can be the most responsive agency for meeting the needs of families and children, and can act as a funnel for funds directly into programs to meet those needs.

There are many agencies in Cambridge that are concerned with child care. Many of these agencies are making valuable contributions to the growth and development of our youngsters--especially those which have strong community input. There is also a 4C's (Community Coordinated Child Care Committee of Cambridge and Somerville) which represents public and private agencies and consumers and provides valuable resources. But only the City, acting with a coalition that represents not only agencies and professionals, but also the broad spectrum of the 16,500 people who voted for the Referendum, can assess the needs and get the federal and state funds to meet the needs of its citizens.

Some people have asked us why not use the already existing Community Schools formula to provide child care. Community Schools is providing important services in pre-school, after-school and other programs to the young people of the City. Clearly, Community Schools will be a prime sponsor for much of the federal and state money that is generated by the Coalition. However, the City will want to preserve the variety and strength of child care that already exists, for example, the innovative approach of a Central School and the so-strongly community-run approach of Head Start, and will want to learn from the infant care and training aspects of the Family Care Program of Catholic Charities.

There are some services, too, which cannot be defined geographically by Community School, CEOC, or any other districts: services for handicapped children, emergency overnight care, bi-lingual education, and "shift-care" for those of us who

have to work hours outside the normal 9-5 day, are examples of these services.

The ordinance which the Coalition proposes would set up an organization which is representative of all the people in Cambridge, which has the flexibility to move quickly to make use of all available funding sources. As the people of Cambridge assess their own child care needs and begin to set up community-controlled, neighborhood-based child care services, and as the City assumes responsibility for funnelling monies into Cambridge for child care, the Coalition will be able to turn over many of its original functions to other groups.

It will be noted that the City can have its money for this proposal returned on a 4 to 1 basis by Title 4A of the Social Security Act, that is, the City would end up providing \$9,234 and the federal government \$27,700 for the rest of the calendar year.

Lastly, the Coalition can start getting funds for actual child care immediately. We have several proposals from community groups that could be submitted as soon as the ordinance is passed. The City and the Coalition are embarked on a planning function, but the children of Cambridge don't need plans--they need services, and some of these services could be a reality within this year.

Sincerely,

Heidi Urich  
Marie Schacter  
Marnette O'Brien

Coordinators, Ad Hoc Steering Committee,  
Cambridge Coalition for Child Care

A Proposal by  
The Cambridge Coalition for Child Care  
to Implement the Child Care Referendum  
of  
November 2, 1971

Cambridge Coalition for Child Care  
264 Broadway  
Cambridge 02139  
876-6555

March 6, 1972

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I INTRODUCTION

The Cambridge Child Care Referendum Committee was a group of feminists from the New England Women's Coalition and community people who worked together this last summer to place the issue of child care on the ballot in November.

A referendum is especially meaningful because a great many people must be involved in a referendum process. First, 3,400 signatures of validly registered Cambridge voters had to be collected on the petition. That meant that the Referendum Committee had to get the signatures of at least 6,000 people to get the validated signatures to insure a place on the ballot. This provided an opportunity to talk to many people about the needs of children and to elicit their understanding and support. Secondly, a referendum means that each voter has the chance to make a decision about the issue in the voting booth.

The Child Care Referendum appeared on the ballot as follows:

BE IT RESOLVED: It is the policy of the City of Cambridge to make available child care without charge to all Cambridge residents who feel they have need of this service. The City Manager is hereby directed to take all steps necessary to insure that such care is available on a twenty-four hour basis and he may establish centers under the direction of parents and members of the community for this purpose.

In the vote on November 2, child care won a majority in every ward:

<u>Ward</u>	<u>Yes</u>	<u>No</u>
1	1,726	1,166
2	1,415	654
3	1,260	869
4	1,604	709
5	1,391	931
6	1,550	666
7	1,671	859
8	1,603	1,120
9	1,289	1,279
10	1,482	1,127
11	<u>1,513</u>	<u>1,471</u>
<b>TOTALS:</b>	<b>16,504</b>	<b>10,851</b>

The legal implication of the Referendum is the same as if the City Council passed a resolution. As with a resolution, the City Manager must still request funds and the Council must approve their expenditure. The election victory made Cambridge the first city in the United States to have community-controlled child care as its official policy.

The work of the Cambridge Child Care Referendum Committee was completed. Their last act was to call a City-wide meeting for December. This meeting decided to form a new group called the Cambridge Coalition for Child Care. The purpose of this group was to involve as many individuals and groups in planning the implementation of the Referendum as possible.

A Steering Committee was chosen to carry out this mandate. It has met regularly and, with the help of three coordinators chosen from among them, has undertaken two main tasks. One is to hold neighborhood meetings.

The purpose of these meetings is to have people assess their child care needs as well as the existing resources available to them. The Steering Committee provides discussion materials, questionnaires, resource people, publicity and coordination for these meetings.

Some people who have attended these meetings have joined the Steering Committee, thereby making it more representative as it has developed.

These meetings are continuing in schools, neighborhoods and groups.

The second task of the Steering Committee was to draw up a proposal that would fulfill the mandate of the Referendum. The proposal had to meet these criteria:

1. It should set up a flexible organization that would permit many people to become involved in making decisions about the kind of child care they want to have happen in Cambridge.
2. It would emphasize generation of private and public funds from outside Cambridge for child care programs so that taxes and rents in the City would not be affected.
3. The proposal would emphasize that implementing the Child Care Referendum in Cambridge is a continuing process involving three main activities that must be moving along at the same

time over a period of years: a) involving people and groups in assessing their needs for child care and in the work of the Coalition; b) developing proposals for funding that will meet these needs; c) working with public and private agencies to avoid duplication of effort and also to help such agencies be more responsive to the needs of the community as expressed through the Coalition.

It should be emphasized that first the Cambridge Child Care Referendum and then the Cambridge Coalition for Child Care have raised their own funds and have drawn upon the skills and resources of individuals and groups within and without the Coalition. It will continue to draw upon individuals and agencies who can give time and expertise to the movement for child care in Cambridge.

In order to carry out the three objectives of the proposal spelled out above, the City must make a commitment of its resources. The Coalition and the City stand together with a unique opportunity to meet the will of the people as so clearly expressed in the Referendum.

Following is the proposal being submitted to the City Manager on February 11, 1972, that undertakes to provide a basis for cooperation and shared understanding between the City and its citizens to implement the Child Care Referendum of November 2, 1971.

## II IMPLEMENTING THE REFERENDUM

### A. ORGANIZATION OF THE CAMBRIDGE COALITION FOR CHILD CARE AND ITS PLAN OF ACTION TO GENERATE FUNDS FROM FEDERAL, STATE, AND PRIVATE SOURCES

1. The Cambridge Coalition for Child Care will consist of one voting member from any group or organization with a demonstrable interest in child care in Cambridge. Any person may attend meetings of the Coalition, including staff and ex officio appointees of the Executive Board, City Council members, School Committee members, and professionals. Only those people so designated by community groups and organizations as a voting member may vote.

The City Council, upon passage of the Child Care Ordinance, will call a meeting of the Coalition within 30 days. 25% of the voting membership can call a meeting of the Coalition at any time, provided ten days' written notice is given all members. The Child Care Board can call a meeting of the Coalition at any time, provided ten days' written notice is given all members. The Coalition must meet at least quarterly.

The functions of the Cambridge Coalition for Child Care will be: a) to outline the broad areas of policy and work for the Child Care Board and the Working Committee; b) to designate an executive group called the Child Care Board; c) to bring to the attention of the Child Care Board and Working Committee problems and concerns that need consideration and work; d) to designate any such committees as seem appropriate; e) to engage in any activities not specifically the function of the Child Care Board; f) to appoint one voting member to the Child Care Board.

2. The Child Care Board of the Cambridge Coalition for Child Care will consist of six voting members: the three coordinators of the Working Committee, a designee of the City Manager from his Department of Planning, the Comptroller of the Coalition, who will be one of the staff people working for the Coalition and on the Working Committee, and a person selected by the Coalition as a whole. The City Manager may designate any other non-voting members as seem to him appropriate. The remaining staff people will be non-voting members. The Child Care Board can function although all voting members may not be designated at any particular time. If a designee of the Coalition as a whole or the Working Committee misses more than three consecutive meetings, his or her position will be considered vacant, and a new designation made.

The Child Care Board will: a) establish policies for staff operation; b) make recommendations to the City Manager for staff appointments; c) approve and transmit to the Comptroller of the Coalition plans and proposals developed by the Working Committee (or disapprove plans and proposals and return them to the Working Committee for further work; d) submit to the City Manager annual reports, including plans for comprehensive child care in Cambridge. The Child Care Board will meet at least twice a month. All meetings will be announced and be open to the public.

3. The Working Committee of the Cambridge Coalition for Child Care will consist of two kinds of people: a) staff people and b) others who can participate actively in day-to-day operations.

a) Staff people will consist of three people of equal pay and equal work responsibility. They will be appointed by the City Manager on the basis of recommendations of the Child Care Board. One of the staff people will be the Comptroller. He or she will be responsible for the finances and funding process of the Coalition at the direction of the City Manager and with the advice of the Coalition, in order to expedite the development of child care in Cambridge.

b) The other people on the Working Committee will consist of any person with a demonstrable interest in Cambridge child care who can work in the office or the community at least 36 hours a month. These people will be in all ways equal to staff members and may in the course of their own work discover tasks that should be undertaken by staff members. These people will be compensated for child care and transportation expenses in a manner designated by the Child Care Board. They shall also select from amongst themselves three Coordinators who will be members of the Child Care Board and who are able to give considerable time and talent to the Working Committee and the Coalition.

The functions of the Working Committee will be defined more clearly by the Child Care Board and the Coalition as a whole as time goes by, but initially they should include the following:

1) Sponsoring meetings with community groups and common interest groups to assess their needs for child care, help them develop plans and funding proposals to meet these needs and involve them in the Coalition.

2) Continue to meet with agencies and existing day care facilities to clarify their working relationship with the Coalition.

3) Develop a pool of resource people and institutions with special skills necessary for the work of the Coalition.

4) Bring together research and data about child care needs and activities in Cambridge and develop tools such as a questionnaire to assess needs and resources that are not readily available.

5) Most important of all, write proposals to meet the needs of community and common interest groups and locate funding for these proposals (see Appendix).

## II B. COORDINATION

The Cambridge Coalition for Child Care has been working at two levels with people concerned with child care. The first level is with community groups, that is, 1) groups from geographical neighborhoods as defined by Community Schools, CEOC Planning Teams or Model Cities; 2) groups with a common interest, but not necessarily geographically defined, such as the Central School, the South Food Coop, the Spanish Council, or Head Start Policy Council. This work will be discussed in Section 1 below.

The other level of coordination by the Coalition has been with the staff, professionals and boards of agencies and day care facilities in the City in order to work out roles and areas of cooperation on an informal, and eventually a formal basis. Coordination with agencies and day care facilities is discussed in Section 2 below.

### 1. Community Groups

As can be seen from the following list of meetings that the Coalition has already sponsored, we have been working with Community Schools Councils and Planning Teams. These are geographically-defined groups that have different and overlapping borders. They share some common needs and sometimes perceive different solutions and problems in their areas. Both groups have vital leadership at the local level. In the long run, the Coalition plans to assist these two geographically-defined groups to work together on problems they feel they have in common. On the other hand, there will be certain child care situations that one group or the other will want to handle on a larger scale. The classic example of a much-expressed child care need that transcends either CEOC or Community Schools geographic boundaries is that for emergency overnight care. This need might best be handled by a City-wide group that has input from these groups and others.

The Coalition has also worked with the parents in groups with a shared interest, but not necessarily a specific geographic definition. Head Start, KLH Child Development Center, the Spanish Council, and the Central School are now making important contributions to the growth and development of the children of Cambridge. It is important that the Coalition continue to work with these groups to enhance and expand their

operations, if possible, and to retain the variety and vitality of child care operations such as these. The Coalition's work with the Spanish Council is in the preliminary stages. However, as the Coalition works with the Spanish Council and Portuguese-speaking groups, the need for certain non-geographically defined child care facilities will become clearer, for example in the area of bi-lingual education.

Lastly, there are groups that are completely undefined at this time, which the Coalition will try to reach. One example is the group that has a need for "shift care." These might be telephone and factory workers who must have their children cared for outside of "normal" 8:00 to 6:00 hours. Various surveys indicate that this as yet untapped group with a common need is the group with the greatest dissatisfaction with its current child care arrangements.

Consideration of the variety of needs for child care as briefly discussed above has led the Coalition to the conclusion that no one community group can be the prime sponsor for all child care. It is true that, for "ordinary" nursery and day care, the main criterion desired by most parents is that the day care be close to home. Therefore, "ordinary" day care might well be set up by geographically-defined groups. However, if the needs of all the children of the City are to be met, comprehensive plans must be made in larger areas and sometimes on a City-wide basis. Handicapped children, parents who work shifts, disadvantaged children, bi-lingual children, and emergency overnight child care are some examples that suggest that the Coalition's plan to implement child care at both the local and City-wide level is necessary for the City to meet the needs of all its families and children in the years to come.

#### Meetings Held

1. YWCA Wives Club
2. Agassiz Community School
3. Food Coop South
4. Tobin Community School
5. Central School
6. Morse Community School Tot Lot
7. Longfellow Community School
8. Head Start Policy Council
9. Cambridgeport Planning Team

#### Meetings Planned

1. Cambridge Community Center
2. Other CEOC Planning Teams
3. Beansprout Cooperatives

## 2. Agencies and Existing Day Care Facilities

The Cambridge Coalition for Child Care works not only with people in the community with common interests, but with existing private and public agencies and day care centers. The Coalition must cooperate with these agencies in order to avoid duplication of effort, enhance the efforts of existing centers and to maintain the variety of child care resources that already exist. On the other hand, the Coalition must remain independent of any one group in order to achieve these goals and develop meaningful relationships with all agencies and centers.

The Steering Committee of the Coalition has discussed its role and relationship with the following agencies and centers, and plans to expand and consolidate its efforts:

- Cambridge Day Care Association
- Catholic Charities Family Day Care
- Community Schools
- Central School
- Head Start Policy Board
- CEOC Executive Committee and several Planning Teams
- Cambridge Community Center
- Model Cities Day Care
- Community-Coordinated Day Care Committee of  
Cambridge and Somerville
- KLH Development Center

It is clear that there is much for the Coalition to do in its work both with agencies/centers and with neighborhood-based groups. The staff and child care expenses proposed in this document will enable the Coalition to continue its work in a systematic way.

Following are two examples of the kind of activities the Coalition can take an active part in. One is the 4C's Committee of Cambridge and Somerville. The other example is the problem of child care licensing in Cambridge.

### Community-Coordinated Child Care Committee of Cambridge and Somerville

The 4C's for the local area is a group that is structured to meet certain federal guidelines. It is made up of representatives of public and private agencies, centers presently providing care to children and parents of children in day care services. There are state and federal 4C's Committees structured along similar lines.

The task of these committees is to coordinate federal programs for day care.

The Cambridge Coalition for Child Care has not only been represented on the Cambridge-Somerville 4C's, but has undertaken some of the work of that organization, for example, helping the 4C's write suitable by-laws so that it could submit for official recognition from the federal and state groups.

The Coalition intends to continue its participation in 4C's. However, as the group which is charged with implementing the Child Care Referendum passed by a majority of the voters in Cambridge, our task will be somewhat different.

Clearly, the Coalition will have to concentrate its efforts on providing services to Cambridge residents only. Secondly, because of our citizen-based inception and organization, the Coalition will be in a stronger position to reach neighborhood people who have child care needs, but who are not already involved in day care operations.

Because the 4C's has on its Policy Board representatives of the Department of Public Welfare, the Cambridge Day Care Association, the Department of Mental Health, Catholic Charities, Head Start (Cambridge), and other private agencies, cooperation with 4C's is important to the Coalition.

The Coalition can help to strengthen 4C's by urging its members to participate in the 4C process. 4C's and the Coalition can share ideas and avoid duplication of planning processes by regular group and staff meetings. Such meetings have already been undertaken and cooperation between the two groups is assured. 4C's and the Coalition will augment and strengthen each other by their agreement to work together in these meaningful ways.

### Licensing of Child Care in Cambridge

A. The full responsibility for child care licensing falls upon one Public Health Nurse who can give only a fraction of her time to licensing activities because her major responsibilities lie in other aspects of public health.

This person can and does furnish information to groups on how to contact Building, Fire, Wire, and Zoning Departments, all of which must approve a facility before it can be licensed. However willing, she has neither the time nor the background to help groups with guidance on curriculum, materials and staff training.

A private agency, the Cambridge Day Care Association, has tried to provide new child care groups with some of this expertise. However, they no longer have sufficient funds to do this.

There is legislation being proposed in the State legislature to simplify licensing requirements. However, licensing is and will remain a City responsibility. It is a responsibility for the safety, health, welfare, and development of its children.

The Commissioner of Health and Hospitals committed himself nearly a year ago to the concept of a full-time "Day Care Licensor" who would have a background in early childhood education. However, the Department has not been able to generate the necessary money for this position.

The Coalition proposes to work with the Commissioner to find and get the funds for a Day Care Licensor who would work, of course, in the Public Health Department, but who would certainly want to coordinate his or her activities with those of the Coalition to avoid duplication and to exchange resources.

The voters of Cambridge, the Commissioner of Health and Hospitals, and, by acceptance of this proposal, the City of Cambridge, have all made a commitment to excellence in the care of children. The Cambridge Coalition for Child Care intends to make that commitment a reality.

B. A Committee chaired by the Director of Social Services of the Department of Health and Hospitals has been meeting over the past six months to try to draw up guidelines for licensing of child care in special situations. For example, they have discussed procedures for licensing emergency overnight care, care to meet the needs of people who work shift hours, infant care, etc. However, this Committee has not been able to draw up such procedures to their satisfaction to date because they are not certain of what people's specific needs are.

The Coalition's continuing neighborhood and group meetings with their discussions and questionnaires could have very real input into the drawing up of realistic procedures for licensing of child care to meet the needs of Cambridge parents and children as they exist today and as they change over the years.

<u>BUDGET FOR BASIC OFFICE STAFF</u>		<u>ANNUAL</u>	<u>APRIL 1- DEC. 31</u>	<u>ONE TIME ONLY</u>	<u>DONATED OR IN KIND.</u>
<b>I</b>	<u>Personnel</u>				
	A. 3 people @ \$6,500/yr.	19,500			12 com- munity vo- lunteers each @ 1/4 time (\$1600/yr.)
	B. Fringe benefits	1,950			
	C. Child care for staff and community workers, transportation, etc. Total of 15 people	15,000			\$ 19,200
		<hr/>			
		36,450	27,338		
<b>II</b>	<u>Office Space</u>				
	A. 600 ft. @ \$4.00 3 offices and 20 x 30 conference room	2,400			
	B. Maintenance expenses	200			
		<hr/>			
		2,600	1,675		
<b>III</b>	<u>Office Equipment/Furnishings</u>				
	1 IBM typewriter @ \$500			500	
	1 AB Dick			500	
	1 portable P.A.			320	
	3 used desks @ \$100			300	
	5 office chairs @ \$50			250	
	20 folding chairs @ \$12.50			250	
	4 tables @ \$25 (in kind)				100
	2 file cabinets @ \$125			250	
	4 storage cabinets @ \$80 (in kind)				320
	coffee equipment			50	
	8 bookcases @ \$20				160

<u>BUDGET FOR BASIC OFFICE STAFF</u>	<u>ANNUAL</u>	<u>APRIL 1- DEC. 31</u>	<u>ONE TIME ONLY</u>	<u>DONATED OR IN KIND</u>
Office Equipment (con't.)				
miscellaneous			100	
			<u>2,520</u>	<u>19,780</u>
<u>IV Educational Materials</u>				
Visual materials (slides, etc.)	240			
Books, pamphlets	220			
	<u>460</u>	345		
<u>V Consumables</u>				
Paper, stationery, dupli- cating materials @ \$200/mo.	2,400	1,800		
<u>VI Telephone</u>	2,175	1,631		
<u>VII Postage</u>	1,200	900		
<u>VIII Travel</u>				
5 conferences @ \$200 ea. (3 conferences @ \$200 ea.)	1,000	600		
<u>TOTALS</u>	<u>46,285</u>	<u>34,414</u>	<u>2,520</u>	<u>19,780</u>
		46,945		
City	11,571	9,234		
Federal	34,714	27,700		

NOTES TO OFFICE BUDGET

This money is requested to assist the people of Cambridge in their voluntary activities to implement the Child Care Referendum.

I Personnel

Each of the three staff members is to be paid equally, be of equal rank and be responsible to the Coalition. Duties will include activities in the community, publicity, clerical tasks, proposal writing, and any other activities that the Coalition may decide upon.

II Child Care

Child care expenses must be provided for both staff and community volunteers for them to give the time required. One of the basic problems about planning for and involving people in child care is that the very people who need such care cannot attend meetings because they cannot afford babysitting expenses.

For items III through V (Equipment, Materials and Consumables), every effort will be made to use other resources, i.e., grants, private agencies, in-kind contributions. However, the City will want to make this minimum commitment to the day-to-day operating expenses of the Child Care Coalition.

Items VII, VIII, IX (Telephone, Postage and Transportation) are essential components of the Coalition's effort to reach and involve groups and individuals and to generate financial resources.

NOTE: It is important to consider that the money for this budget could be matched through Title 4-A of the Social Security Act. Only municipalities can give a one-fourth share to the program (which is administered by the State Welfare Department) and receive back the three-fourths matching grant from federal money. In the case of this budget, the City might receive back \$27,700 for \$9,234 expended. However, it is essential that the City not only appropriate but commit the entire budgetary figure. When such matching funds are forthcoming, the City simply will not have to expend the balance of the budget.

IV MATCHING BUDGET FOR CHILD CARE FACILITIES

It is proposed that the City make a commitment of \$25,000 of its funds for actual expenses of child care operations if such funds can be matched. Operations may be expansion and enrichment of existing programs or development of new programs. Such matching funds could be made available through various federal programs that require a local matching share. Such a budget appropriation would be set aside and actually expended only as the Coalition is able to generate outside monies which could come to over \$75,000.

The priorities for using this money will be determined by the representative organization of the City-wide coalition of community groups.

# Memo

Cambridge Day Care 3/1  
From Assoc.

~~ROBERT F. X. HART~~

To Mr. Healy

Alice Stone asked me to suggest that the following agencies might like to be notified as well:

Avon Home - 99 Austin

Family Counseling Services <sup>99 Austin</sup>

<sup>5 Sacramento St</sup> Cambridge Guidance Center

Model Cities - 639 Mass. Ave.

<sup>639 Mass. Ave.</sup> CEOC - Mrs. Mason

Neighborhood Family Care Center

Cambridge Welfare <sup>661-9370</sup>

<sup>107 Winchendon St</sup>  
<sup>57 Dunman St.</sup>

*Pauline Hollingsworth*  
% CAMBRIDGE COMMUNITY SERVICES

99 Austin Street  
CAMBRIDGE, MA. 02139

Washed  
Cotton Quality Paper  
M  
Educational  
Division

Case in the Denver

CITY OF CAMBRIDGE

The City Council will hold a meeting on Monday, March 6, 1972 at 8:00 P. M. in the City Council Chamber, City Hall, Cambridge to discuss the following proposal to Implement the Child Care Referendum of November 2, 1971, which proposal was submitted to the City Manager on Friday, February 11, 1972.

The proposal contains two budget requests:

1. The Coalition requests that the City appropriate \$54,030 for the establishment of an office, office staff and funds for child care and transportation for staff and volunteers (PP.10-12)

It is possible that this money could be matched through Title IVA of the Social Security Act, returning \$40,522 for \$13,508 appropriated (P 12)

2. The Coalition requests that the City set aside \$25,000 to be used for actual child care programs (P 13). This money would be set aside and actually expended only as the Coalition is able to generate outside matching funds which could amount to over \$75,000.

The function of the Temporary Steering Committee of the Cambridge Coalition for Child Care is to facilitate the process by which the people of Cambridge will form a representative, city-wide organization of community groups concerned with child care. This organization will determine how to allocate funds on a city-wide basis (p.9).

To accomplish this objective the Steering Committee will: (1) Act as a catalyst in helping groups come together to determine their child care needs (2) Provide technical assistance to groups to aid in the development of their programs (3) Seek private and public sources of funding to finance programs. (pp.4 & 5).

All persons interested in this matter may appear at this time and be heard.

Paul E. Healy, City Clerk.

Copy sent to -

Frank J. Frisoli, Superintendent of Schools  
Paul G. Cowles, Superintendent of Recreation  
Community Schools

March 2, 1972.

Enclosed is a copy of the petition presented by the Cambridge Coalition For Child Care which will be heard before the City Council on Monday, March 6, 1972 at 8:00 P. M. in the Council Chamber, City Hall.

The City Council has invited representatives from various Child Care Centers in the City of Cambridge to be heard on this matter and would appreciate the attendance of a representative of your department at this hearing, prior to their taking action on the proposals as submitted.

Truly yours,

---

Paul E. Healy,  
City Clerk.

CAMBRIDGE COALITION FOR CHILD CARE

Box 106,  
Cambridge 02138  
February 11, 1972

Dear Councillor:

The Cambridge Coalition for Child Care is pleased to submit the attached Proposal to Implement the Child Care Referendum of November 2, 1971. This proposal was submitted to the City Manager on Friday, February 11, 1972.

The proposal contains two budget requests:

1. The Coalition requests that the City appropriate \$54,030 for the establishment of an office, office staff and funds for child care and transportation for staff and volunteers (PP.10-12)

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Appendices to the proposal will be available shortly.

Sincerely,

The Cambridge Coalition For Child Care.

Communication from The Cambridge Coa-  
lition For Child Care requesting a  
hearing to Implement the Child Care  
Referendum of November 2, 1971

*Hearing set for March 6, 1972  
at 8.00 P. M.*

First Publication No. 1747  
CITY OF CAMBRIDGE  
In the Year One Thousand, Nine  
Hundred Seventy-two  
AN ORDINANCE

The General Ordinances of the City of Cambridge are hereby amended by adding after Chapter 42 the following:

CHAPTER 43  
CAMBRIDGE CHILD CARE  
ORDINANCE

Be it ordained by the City Council of the City of Cambridge as follows:

1. There is hereby established the Department of Child Care, to be administered in cooperation with and under the supervision of parents and members of the community for the purpose of encouraging and providing for the establishment and operation of quality child care facilities and services in the City of Cambridge. The Department shall be headed and directed by a Child Care Council and a Child Care Board constituted as set forth in section 4 and section 5 of this ordinance.

2. There shall be a Child Care Council (hereinafter called "Council") which shall set general policies for the operation of the Child Care Department and assist the City Council and City Manager in allocating municipal resources available for child care. The Council shall meet at least every two months.

a) The Child Care Council shall advise the City Council and the City Manager as it sees fit, regarding the administration of the Child Care Department and may make any recommendations that it, in its discretion, deems appropriate. Such recommendations may include, but are not limited to, advice as to the compliance with its policies of funding proposals requiring the participation or approval of the City, and advice as to the creation and filling of staff positions within the Department.

b) The Council may instruct the Child Care Board as to the wishes of parents and members of the community on any matter before the Board.

c) The Council may initiate Child Care proposals and may submit them to the City Manager, the City Council or the Board, as it sees fit.

d) The Council shall provide a means for parents and members of the Community to assess their child care needs and help them to work together to meet them by use of all available resources.

e) The Council shall designate community representatives to the Child Care Board.

f) The Council shall establish its own internal rules and procedures and may create and appoint such committees as it deems necessary to carry out its functions.

3. There shall be a Child Care Board (herein after called "Board") to supervise the opera-

tions of the Child Care Council.

a) The Board shall approve all appointments made by the City Manager to fill staff positions in the Child Care Department.

b) The Board shall approve all proposals for expenditures of municipal funds for child care in Cambridge except those funds allocated directly to the Child Care Council and shall advise the City Manager and the City Council on all proposals involving solicitation or acceptance of federal and state funds for child care in Cambridge.

c) The Board shall notify the Council, at such intervals as the Council determines, of all matters pending before it and all actions taken by it.

d) Decisions shall be made by majority vote of the Board members.

4. The Child Care Board shall consist of eleven members. Eight shall be elected by the Child Care Council annually. Three shall be appointed by the City Manager and serve at his pleasure. The Board shall meet at least twice a month.

5. The Child Care Council shall consist of persons interested in child care in Cambridge and shall be constituted as follows:

a) The City Council shall call an organizational meeting, to convene within the third week following enactment of this ordinance, of all persons interested in child care in Cambridge.

b) At the first organizational session, those in attendance shall, by a majority of votes, cast, elect a temporary chairperson, elect a temporary procedures committee to design procedures for the operation of the Council and to develop rules for selecting members of the Council, and elect a temporary personnel committee to seek out qualified staff. The date for the next organizational session shall be set.

c) At the second organizational session or at successive sessions until organization is complete, the temporary committees shall make reports and a majority of those persons attending and voting shall adopt rules and procedures for the operation of the Council and the selection of members of the Council. The decisions of the organizational meeting on the composition of the Council and the rules for selecting members shall be final until amended by the Council, pursuant to its rules, except that no rule may have the effect of ensuring that the Council shall have a majority of members who are not users or potential users of child care facilities in Cambridge.

Passed to a second reading at meeting of the City Council held on May 22, 1972 and after June 4, 1972 the question may be on passing to be ordained.

Attest:— Paul E. Healy,  
City Clerk

(C)My25

First Publication No. 1747  
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In the Year One Thousand, Nine  
Hundred Seventy-two  
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c) The Council may initiate Child Care proposals and may submit them to the City Manager, the City Council or the Board, as it sees fit.

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Passed to a second reading at meeting of the City Council held on May 22, 1972 and after June 4, 1972 the question may be on passing to be ordained.

Attest:— Paul E. Healy,  
City Clerk

(C) My25

# City of Cambridge

Councillor Vellucci

In City Council,

March 6, 1972.

WHEREAS:-

It is the policy of this City Council to make Child Care available, without charge, to all Cambridge residents who feel they have the need for this service, therefore be it

ORDERED:-

That the City Manager be and hereby is directed to take all steps necessary to insure that such care is available on a twenty-four hour basis, and be it further

ORDERED:-

That the City Manager be and hereby is requested to establish Child Care Centers under the direction of parents and members of the community for this purpose.

2

ORDER

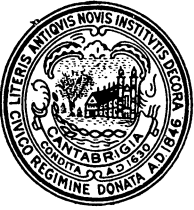
Relative to making Child Care Centers available to Cambridge residents on a twenty-four hour basis.

March 6, 1972.

Charter Right by Councillor Sullivan

3/20/72 - Tabled by Councillor Sullivan

6/5/72 - Referred to hearing on June 14<sup>th</sup>



# CITY OF CAMBRIDGE

CITY HALL, CAMBRIDGE, MASSACHUSETTS 02139 • TEL. 876-6800

LAW DEPARTMENT

PHILIP M. CRONIN  
CITY SOLICITOR

EDWARD D. MCCARTHY  
ROWENA E. TAYLOR  
ASSISTANT CITY SOLICITORS

JOHN A. SERINO  
LEGISLATIVE AGENT

June 9, 1972

Mr. John H. Corcoran  
City Manager  
City Hall  
Cambridge, Massachusetts

Dear Mr. Corcoran:

The City Council has requested my opinion concerning a proposed Child Care Ordinance.

The ordinance proposes to establish a Department of Child Care to be directed by a Child Care Council and Child Care Board. The Child Care Council is empowered to elect 8 of the 11 members of the Child Care Board. The other 3 members would be appointed by the City Manager. The composition of the Child Care Council is vaguely established as "all persons interested in Child Care in Cambridge."

The ordinance as drafted is inconsistent with the City Charter, General Laws, C. 43, Sections 93-116. The City Manager under C. 43, Sec. 103 is the Chief Administrative officer of the City who is responsible for the administration of all departments. Chapter 43, Section 104 provides that the City Manager "shall make all appointments and removals in the departments, commissions, boards and offices of the City for whose administration he is responsible." The proposed ordinance attempts to usurp the statutory power of the City Manager.

Mr. John H. Corcoran  
City Manager

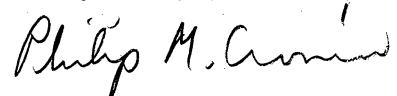
-2-

June 9, 1972

The ordinance must be revised. The Child Care Department could be made a division of the Department of Health, Hospital and Welfare. It could be established as a separate department with a department head appointed by the City Manager or a Board appointed by the City Manager. If a Board is established, the City Manager could appoint certain members from the non-binding recommendations of defined groups.

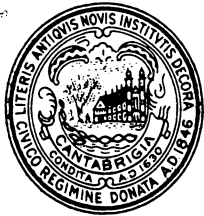
There are two other deficiencies in the proposed ordinance. Section 3a purports to require the approval of the Child Care Board for all appointments made by the City Manager to fill staff positions. The Charter in Chapter 43, Section 105 gives the City Manager the power to make appointments or the right to delegate to department heads the power of appointment. An ordinance cannot impair the Charter authority of the City Manager. Further, Section 3b would authorize the Child Care Board to approve all expenditures. Under General Laws, C. 44, Section 32, the City Manager submits to the City Council a budget for each department. Once the budget amount is established by the City Council, no department may incur liabilities in excess of the appropriation made by the budget. The Child Care Department could not establish its own budget or decide itself what expenditures it would make.

Very truly yours,



Philip M. Cronin  
City Solicitor

PMC:cas



CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139  
Tel. 876-6800

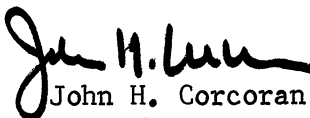
EXECUTIVE DEPARTMENT  
JOHN H. CORCORAN  
City Manager

June 12, 1972

To the Honorable, the City Council,

I transmit herewith communication from Philip M. Cronin, City Solicitor, as requested by the City Council concerning a proposed Child Care Ordinance.

Yours truly,

  
John H. Corcoran  
City Manager

JHC/mg

(11)

COMMUNICATION  
from the City Manager trans-  
mitting one from Philip M. Cronin,  
City Solicitor concerning a proposed  
Child Care Ordinance

June 12, 1972

*Referred to Finance Meeting  
on June 14th  
Danehy - Negative*

*Recm*

# City of Cambridge

MASSACHUSETTS

In City Council *June 26* 19 *72*

	YEA	NAY	ABSENT	
Mr. Clinton		<i>✓</i>		
Mr. Danehy		<i>✓</i>		
Mr. Duehay			<i>✓</i>	
Mrs. Graham			<i>✓</i>	
Mr. Moncreiff	<i>✓</i>			
Mr. Owens		<i>✓</i>		
Mr. Sullivan		<i>✓</i>		
Mr. Vellucci	<i>✓</i>			
Mayor Ackermann		<i>✓</i>		
	<i>2</i>	<i>5</i>	<i>2</i>	

*L. Vellucci Recm Motion Failed*

*Suspension for Councilor Vellucci order*

# City of Cambridge

MASSACHUSETTS

In City Council June 26 1972

	YEA	NAY	ABSENT	
Mr. Clinton		✓		
Mr. Danehy		✓		
Mr. Duehay			✓	
Mrs. Graham			✓	
Mr. Moncreiff	✓			
Mr. Owens	✓			
Mr. Sullivan		✓		
Mr. Vellucci	✓			
Mayor Ackermann	✓			
	4	3	2	

*Motion to S/R-Failed*

*Kellum's Motion to*  
**City of Cambridge**

MASSACHUSETTS

In City Council \_\_\_\_\_ 19

	YEA	NAY	ABSENT	
Mr. Clinton		✓		
Mr. Danehy		✓		
Mr. Duehay			✓	
Mrs. Graham			✓	
Mr. Moncreiff		✓		
Mr. Owens		✓		
Mr. Sullivan		✓		
Mr. Vellucci	✓			
Mayor Ackermann	✓			
	2	5	2	

June 23, 1972

To: Mr. Paul Healy, The City Clerk, Cambridge

We request time, as early as possible on the schedule, because of the child care needs of our speakers, at the City Council meeting of June 26, 1972 in order to give a communication on the subject of the proposed Cambridge Child Care Ordinance.

The Cambridge Coalition for Child Care



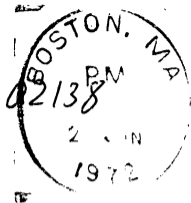
Dear Sirs:

June 23, 1972

I support the program of the Cambridge Coalition for Child Care. I ask that you enact the Child Care Ordinance drawn up by this Coalition immediately so that Cambridge can have an adequate child care program. I think the \$40,000 or less needed for this program would be more effective in stopping juvenile delinquency, alcoholism, drug abuse and crime than would be \$40,000 spent to increase the police force, for instance. I think you can look at child care as a preventative measure to fight the problems I have listed above and, as the saying goes, "an ounce of prevention is worth a pound of cure".

Sincerely yours, John Herdt

JOHN HARDT  
23 PUTNAM AVE.  
CAMBRIDGE, MASS.



ARNOLD  
Paul Revere  
Patriot



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MEMBERS OF THE CAMBRIDGE CITY COUNCIL  
CAMBRIDGE CITY HALL  
795 MASSACHUSETTS AVE,  
CAMBRIDGE, MASS, 02138

Cambridge,.....19

To the Honorable, the City Council of the  
City of Cambridge:

The undersigned respectfully pray

**RESOLUTION**  
COMMUNICATION

~~Of~~ from John Hardt in favor of

~~for~~ the Child Care Program

No. \_\_\_\_\_

June 23, 19: 72

In City Council, June 26, 19: 72

Referred to the Committee on

Attest:

City Clerk.

June 23, 1972  
112 Lexington Ave.  
Cambridge, Mass.  
02138

Dear Councilmen and Councilwomen,

We urge you to support the  
child care referendum and vote  
for funds to subsidize the  
child care ordinance as it will be  
presented on Mon, June 25.

Sincerely,

Judy Norsigian

Kathy Knox

Ronald Arons

Cambridge, .....19

To the Honorable, the City Council of the  
City of Cambridge:

The undersigned respectfully pray

**PETITION**  
COMMUNICATION

~~of~~ from Judy Norsigian, Kathy Knox &  
Ronald Aarons of 112 Lexington Ave.

~~for~~ urging the City Council to.....

~~to~~ support the Child Care Referendum

June 23, 19: 72

In City Council, June 26, 19: 72

Referred to the Committee on

Attest:

City Clerk.

# West Cambridge Survival Committee

Mr. John A. DeLoria, Pres.

199 Pemberton Street

Cambridge, Mass.

Tel: KI7-1703

June 14, 1972

The Honorable Barbara J. Ackermann  
Mayor of Cambridge  
Massachusetts

My dear Mayor Ackermann:-

We the members of the West Cambridge Survival Committee wish to be recorded as opposed to the Child Care program which is before the Cambridge City Council.


A meeting was held May 16th. at the M. E. Fitzgerald School with 175 residents in attendance. The members of the West Cambridge Survival Committee voted unanimously to oppose child care.

Where as the referedum which was voted on in Cambridge was a federal program which was vetoed by President Richard Nixon.

Where as the program submitted to the council is to be supported by the over burdened taxpayer.

And whereas the seperation of children from the family unit is contrary to the American way of life. We cannot support this program.

Sincerely yours,

  
John A. DeLoria, President

JAD/ld

~~74~~

4

Communication from John A. DeLoria, Pres.,  
West Cambridge Survival Committee, recording  
their opposition to the Child Care Program

June 19, 1972

Cambridge Day Care Association  
99 Austin St.  
Cambridge, Massachusetts  
June 23, 1972

City Councilmen  
City Hall  
Cambridge, Mass.

Dear Councillors:

Cambridge Day Care Association offers the following recommendations to be included in the proposed Child Care Ordinance. These are numbered according to their inclusion point in the proposed Ordinance. These recommendations have been presented to the Child Care Coalition and it has been reported to us that they are in agreement with all of them except vi. of recommendation #1, and the number of board members proposed in #4.

## CAMBRIDGE DAY CARE ASSOCIATION RECOMMENDATIONS

1. The Duties of the Department may include but not be limited to:
  - i. promoting the development of programs and services to children.
  - ii. determining the need for child care in Cambridge, and the relative needs of the different neighborhoods in Cambridge.
  - iii. determining the resources available in the City of Cambridge for meeting the needs for child care and the distribution of those resources.
  - iv. purchasing or providing technical assistance and consultation to persons seeking children's services, and to persons seeking information about children's services, including groups of parents.
  - v. seeking all available Federal, State and private funds for meeting the need for child care in Cambridge, and such additional municipal funds as may be necessary.
  - vi. providing, through contract, grant, or in any other way, child care services to children whose parents live or work in the City of Cambridge.
  - vii. assuring that such child care services are distributed within the City of Cambridge according to need.
  - viii. providing information and referral services to persons seeking information about children's services.
  - ix. assuring a high quality of child care programs in Cambridge, by coordinating needed supporting services, including health services, mental health services, educational services, social services, and training, which may be available to the child care services and facilities through other agencies in the City of Cambridge.
  
4. The Child Care Board shall consist of twenty-four members. Eighteen shall be elected by the Child Care Council annually. Six shall be appointed by the City Manager and serve at his pleasure. These appointments may include, but not be limited to, people with expertise in child care representing major service and funding agencies for child care in Cambridge.

5. Every effort will be made to set up the Child Care Council and the Child Care Board such that:

a) Voting members are elected from all geographic areas and income levels with special emphasis on low-income representation.

b) Voting members of both the Child Care Council and the Child Care Board shall be composed of at least 51% consumers of child care.

c) All standing committees of both the Child Care Council and the Child Care Board must be composed of at least 51% consumers of child care.

The Child Care Department shall provide evidence to the City Council sitting in open hearing by the end of six months from the time the Ordinance is passed, and in its annual report thereafter that all these criteria have been met.

Consumers are defined as parents with a child in a child care program, parents whose child was recently in a child care program or parents who need child care and are unable to find it.

Communication from the Cambridge Day Care  
Association with recommendations to be in-  
cluded in the proposed Child Care Ordinance

June 26, 1972

# City of Cambridge

Councillor Vellucci

In City Council,

March 6, 1972.

ORDERED:-

That the City Manager be and hereby is requested to appropriate \$40,000 in the 1972 Budget for the purpose of providing staff and personnel for the Child Care Program.

ORDER

*32*  
*250a 258A*

Requesting City Manager to appropriate  
\$40,000 in the 1972 Budget for the pur-  
pose of providing staff and personnel  
for the Child Care Program

March 6, 1972

Councillor Clinton invoked Rule 19

*3/20/72 - Tabled by Councillor Bellucci*

*6/5/72 - Referred to hearing on  
June 14, 1972*

*P. 12*