



City of Cambridge

Calendar Item #4

~~Agenda Item #10~~

IN CITY COUNCIL

~~November 5, 2001~~

November 19, 2001

WHEREAS: A petition has been received from Paul Revere Transportation, LLC, 100 Eastern Avenue, Chelsea, MA, for a jitney license to continue the operation of the M-2 shuttle containing three separate routes which serves the Harvard Medical School community that is currently operating under a contract with the Medical Academic and Scientific Community Organization (MASCO); and

WHEREAS: In accordance with the provisions of Section 5.20.360 (b) of Chapter 5.20 of the Municipal Code of the City of Cambridge, a hearing was held on Tuesday, October 23, 2001 with said License Commission and their decision was transmitted by the City Manager to the City Council at the meeting of November 5, 2001 where the item was the subject of a charter right and appeared as a Calendar Item at the subsequent City Council meeting of November 19, 2001; now therefore be it

ORDERED: At the City Council meeting of November 19, 2001 the City Council accepted the recommendations of the License Commission granting the jitney license with conditions as set forth below to Paul Revere Transportation, LLC, 100 Eastern Avenue, Chelsea, MA, under the provisions of Chapter 159A of the Massachusetts General Laws for the operation of a shuttle service that serves the Harvard Medical School community over the following public ways in the City of Cambridge:

M-2: Monday-Friday 7:00 a.m. to 12:00 a.m. and Saturday 8:00 a.m. to 10:30 p.m.: The M-2 route originates in Boston and enters Cambridge via the Massachusetts Avenue Bridge. The bus continues along Massachusetts Avenue stopping at MIT, Central Square, Trowbridge Street, right into Harvard Square stopping at the Johnston Gate of Harvard Yard, then proceeding right under the tunnel and onto Cambridge Street, right onto Broadway, and right onto Quincy Street stopping at the Lamont Library gate. From here the shuttle begins its outbound trip back towards Boston. The bus proceeds on Quincy Street turning right on Harvard Street and then left across Massachusetts Avenue onto Bow Street, left on Mount Auburn Street stopping at Putnam Avenue, then proceeding back onto Massachusetts Avenue stopping at Central Square and MIT before leaving Cambridge across the Massachusetts Avenue Bridge. Note: After 6:00 p.m. the shuttle will stop by request at all MBTA bus stops except those within the Harvard Square area. There is no Saturday service from the middle of June

until September.

M-2 Coolidge Corner: Monday-Friday 5:40 pm, 6:25 pm, 9:30 pm, 11:30 pm (inbound) and 10:00 pm (outbound); Saturday 1:30 pm, 6:30 pm, 10:30 pm (inbound) and 7:00 pm, 10:00 pm (outbound): The M-2 Coolidge Corner route enters Cambridge from Allston via Cambridge Street to River Street. The shuttle continues along River Street to a right on Franklin Street, left on Brookline Street, left on Massachusetts Avenue stopping at Central Square, Trowbridge Street, right into Harvard Square stopping at the Johnston Gate of Harvard Yard, then proceeding right under the tunnel and onto Cambridge Street, right onto Broadway, right onto Quincy Street stopping at the Lamont Library gate. From here the shuttle begins its outbound trip back towards Boston. The bus proceeds on Quincy Street turning right on Harvard Street and then left across Massachusetts Avenue onto Bow Street, left on Mount Auburn Street stopping at Putnam Avenue, then proceeding back onto Massachusetts Avenue stopping at Central Square. The shuttle then turns right onto Pearl Street, right onto Green Street, left onto Western Avenue and leaving Cambridge via the Western Avenue Bridge. Note: Some M-2 Coolidge Corner trips use the Coolidge Corner route in only one direction, either inbound or outbound, and then run the regular M-2 route in the other direction. The M-2 Coolidge Corner stops at all MBTA bus stops upon request except those within the Harvard Square area.

M-2 Express: Monday-Friday 7:35 am, 8:15 am, 8:31am, 9:01 am. All trips are outbound. The M-2 Express picks up at the Johnston Gate entrance to Harvard Yard in Harvard Square and then proceeds to Quincy Street using the same routing as the regular M-2. From Quincy Street the shuttle turns right on Harvard Street and then left across Massachusetts Avenue onto Bow Street, left on Mount Auburn Street stopping at Putnam Avenue, the bus turns right on Putnam Avenue and proceeds to a right on Magazine Street, a left on Granite Street, and a right on Brookline Street, proceeds around the rotary and leaves Cambridge via the B.U. Bridge. Note: The Express route, or an inbound version using Brookline Street to Massachusetts Avenue, is sometimes used by out of service buses deadheading to the other end of a run; and be it further

ORDERED: That this license be granted subject to the following conditions:

1. The M-2 Express Route must include 2 stops as follows:
 - a. at the Bread & Circus on River Street; and
 - b. at the corner of Brookline & Granite Streets;
2. That "deadline" runs must operate on existing routes and cannot use Brookline Street or Putnam Avenue;
3. Only four runs of the M2 express shuttle are permitted, departing Quincy Street at 7:35, 8:15, 8:31 & 9:01 AM to ensure that the service does not

- conflict with the peak arrival of students at Morse School;
4. Paul Revere Transportation will continue to keep service open to the public and work with the Community Development Department to develop new ways to publicize the availability to the public of this shuttle service and how to obtain tickets and will include a ticket outlet in Central Square;
 5. Paul Revere Transportation will work with Community Development Department on low emissions vehicles to convert the vehicle fleet within the next twelve months; and
 6. That the License Commission review the M2 Express Shuttle Service bus route as of June 30, 2002 and report its findings back to the City Council.

ORDERED: That the City Council reserves the right to revoke the license granted in the event of the breach of any conditions outlined above.

In City Council November 19, 2001.

Adopted by the affirmative vote of nine members.

Attest:- D. Margaret Drury, City Clerk.

A true copy

ATTEST:-

D. Margaret Drury
D. Margaret Drury
City Clerk

APPROVED

Robert W. Healy
Robert W. Healy, City Manager



OFFICE OF THE CITY CLERK

CITY OF CAMBRIDGE

(617) 349-4260

FAX (617) 349-4269

tty/TDD (617) 492-0235

D. MARGARET DRURY
CITY CLERK

DONNA P. LOPEZ
DEPUTY CITY CLERK

November 28, 2001

Mr. Brian Cristy
Department of Transportation and Energy
One South Station
Boston, MA 02210

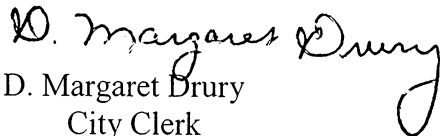
Dear Mr. Cristy:

Please be advised that the Cambridge City Council adopted an order on the application of Paul Revere Transportation, LLC, to operate shuttle service over certain public ways in Cambridge. A copy of the order is enclosed.

This order was adopted at the City Council meeting held on November 19, 2001 adopting the recommendations of the License Commission with amended conditions.

Thank you for your cooperation in this matter.

Very truly yours,


D. Margaret Drury
City Clerk

DMD/mc

Enclosures

cc: Richard Scali, License Commission
Paul Revere Transportation, LLC



City of Cambridge

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Attest:- D. Margaret Drury, City Clerk.

A true copy

D. Margaret Drury

ATTEST:-

D. Margaret Drury
City Clerk

APPROVED

Robert W. Healy

Robert W. Healy, City Manager



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City Clerk

APPROVED

Robert W. Healy

Robert W. Healy, City Manager

City of Cambridge

MASSACHUSETTS

In City Council 11/19/07, 2001

Approve Johnny License w/ conditions as made

YEA	NAY	ABSENT	PRESENT	
✓				Ms. Kathleen L. Born
✓				Mr. James Braude
✓				Ms. Henrietta Davis
✓				Ms. Marjorie C. Decker
✓				Vice Mayor David P. Maher
✓				Mr. Kenneth E. Reeves
✓				Mr. Michael A. Sullivan
✓				Mr. Timothy J. Toomey, Jr.
✓				Mayor Anthony D. Galluccio

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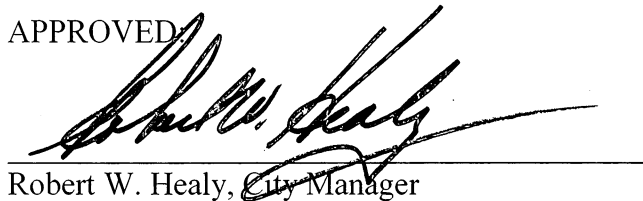
A true copy

ATTEST:-



D. Margaret Drury
City Clerk

APPROVED


Robert W. Healy, City Manager

School Community over the following public works
in the City of Camb.

ATT A

① Here type M-2 - M-F 7AM - 12AM - Sat 8AM - 1030AM
Route

② - M2 Coolidge Corner route

③ M2 Express route ; & be it further

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Approved
by C Mgr.

In City Council Nov 19, 2001
adopted by a yea and nay vote
~~7~~ Yeas 9; Nays 0; Absent 0.

Attest: D. Morganet Dury, City Clerk

A true copy,

Attest

RWH

DMJ

CC

ATTA

CITY OF CAMBRIDGE

BOARD OF LICENSE COMMISSIONERS

Notice is hereby given that Paul Revere Transportation LLC, William N. Daly, Manager, for a Jitney license in the City of Cambridge to operate M-2 Shuttle for Harvard Medical School with three separate routes as follows:

#1
Route

M-2: Monday-Friday 7:00 a.m. to 12:00 a.m. and Saturday 8:00 a.m. to 10:30 p.m.: The M-2 route originates in Boston and enters Cambridge via the Massachusetts Avenue Bridge. The bus continues along Massachusetts Avenue stopping at MIT, Central Square, Trowbridge Street, right into Harvard Square stopping at the Johnston Gate of Harvard Yard, then proceeding right under the tunnel and onto Cambridge Street, right onto Broadway, and right onto Quincy Street stopping at the Lamont Library gate. From here the shuttle begins its outbound trip back towards Boston. The bus proceeds on Quincy Street turning right on Harvard Street and then left across Massachusetts Avenue onto Bow Street, left on Mount Auburn Street stopping at Putnam Street, then proceeding back onto Massachusetts Avenue stopping at Central Square and MIT before leaving Cambridge across the Massachusetts Avenue Bridge. Note: After 6:00 p.m. the shuttle will stop by request at all MBTA bus stops except those within the Harvard Square area. There is no Saturday service from the middle of June until September.

#2
Route

M-2 Coolidge Corner: Monday-Friday 5:40 pm, 6:25 pm, 9:30 pm, 11:30 pm (inbound) and 10:00 pm (outbound); Saturday 1:30 pm, 6:30 pm, 10:30pm (inbound) and 7:00 pm, 10:00 pm (outbound): The M-2 Coolidge Corner route enters Cambridge from Allston via Cambridge Street to River Street. The shuttle continues along River Street to a right on Franklin Street, left on Brookline Street, left on Massachusetts Avenue stopping at Central Square, Trowbridge Street, right into Harvard Square stopping at the Johnson Gate of Harvard Yard, then proceeding right under the tunnel and onto Cambridge Street, right onto Broadway, right onto Quincy Street stopping at the Lamont Library gate. From here the shuttle begins its outbound trip back towards Boston. The bus proceeds on Quincy Street turning right on Harvard Street and then left across Massachusetts Avenue onto Bow Street, left on Mount Auburn Street stopping at Putnam Street, then proceeding back onto Massachusetts Avenue stopping at Central Square. The shuttle then turns right onto Pearl Street, right onto Green Street, left onto Western Avenue and leaving Cambridge via the Western Avenue Bridge. Note: Some M-2 Coolidge Corner trips use the Coolidge Corner route in only one direction, either inbound or outbound, and then run the regular M-2 route in the other direction. The M-2 Coolidge Corner stops at all MBTA bus stops upon request except those within the Harvard Square area.

8:15 am

Route #3

M-2 Express: Monday-Friday 7:35 am, ~~8:15~~ am, 8:31am, 9:01 am. All trips are outbound. The M-2 Express picks up at the Johnston Gate entrance to Harvard Yard in Harvard Square and then proceeds to Quincy Street using the same routing as the regular M-2. From Quincy Street the shuttle turns right on Harvard Street and then left across Massachusetts Avenue onto Bow Street, left on Mount Auburn Street stopping at Putnam

Continued on next pg.

Street, the bus turns right on Putnam Street and proceeds to a right on Magazine Street, a left on Granite Street, and a right on Brookline Street, proceeds around the rotary and leaves Cambridge via the B.U. Bridge. Note: The Express route, or an inbound version using Brookline Street to Massachusetts Avenue, is sometimes used by out of service buses deadheading to the other end of a run.

A hearing will be held on this application on Tuesday evening, October 23, 2001 at six o'clock in the Michael J. Lombardi Municipal Building, 831 Massachusetts Avenue, Basement Conference Room, Cambridge, MA 02139.

Benjamin Barnes
Gerald Reardon
Henry Breen

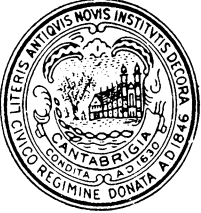
License Commission

10.05.01 The Tab

10.10.01 Cambridge Chronicle

ATTB.

- ① The M2 Express Route must include 2 stops as follows:
 - a) at the Broad & Cass on River Street; &
 - b) at the corner of Brookline & Granite Streets;
- ② That "deadhead" runs must operate on existing routes and cannot use Brookline Street on Rutnam Ave;
- ③ Only four runs of the M2 Express shuttle are permitted, departing Lurnig St at 7:35, 8:15, 8:31 & 9:01 Am to ensure that the service does not conflict with the peak arrival of students at Morse School;
- ④ Paul Reverse Transportation will continue to keep service open to the public and work with the Community Development Dept to develop new ways to publicize ^{the availability to the public} this ~~service~~ ^{will} shuttle service & how to obtain tickets and ~~to~~ include a ticket outlet in Central Sq.;
- ⑤ Paul Reverse Transportation will work with Community Development Dept on vehicle emissions & alternative fuels to convert the vehicle fleet within the next ~~twelve~~ twelve months; &
- ⑥ That the License Commission review the M2 ^{Express} Shuttle Service bus route as of June 30, 2002 & report its findings back to the City Council



CITY OF CAMBRIDGE
Traffic, Parking and Transportation
238 Broadway
Cambridge, Massachusetts 02139

Susan E. Clippinger
Director

Administration	349-4700
Parking Violations	349-4705
Resident Parking	349-4701

Memorandum

To: Robert W. Healy
City Manager

From: Susan E. Clippinger 
Director of Traffic, Parking, and Transportation

Date: 11/14/01

Re: Application for Jitney License from Paul Revere Transportation

On November 5 the City Council received an application for a jitney license submitted by Paul Revere Transportation, following their hearing before the License Commission. This application was related to the operation of the M2 and M2 Express shuttles connecting Harvard Square to the Longwood Medical Area. The council exercised Charter Right on this agenda item, putting off consideration until November 19. Since a decision on this application has been delayed, I wanted to communicate to you the status of ongoing discussions between City staff and the applicant, so that the City Council has this information as it makes a decision on the application.

In its recommendation to the City Council, the License Commission stated that Putnam Avenue and Granite Street should be eliminated from the route used by the M2 Express, due to concerns about traffic on residential streets and school safety. The regular M2 route stays on Massachusetts Avenue, which presents no problems. Since the hearing before the License Commission, staff from my department and the Community Development Department have been working with representatives from Paul Revere Transportation and MASCO (Paul Revere's client) on this issue, and have developed two options for rerouting the service. As detailed below, these two options are designed to mitigate the impact of this service on residential neighborhoods. In addition, MASCO and Paul Revere have indicated that they have discussed the continued use of Granite Street with the principal of the Morse School, and have been able to address her concerns by minor schedule modifications.

The M2 Express runs four times in the morning. As shown on the attached map, the current routing leaves Harvard Square along Mount Auburn Street, then turns right onto Putnam Avenue and continues to Magazine Street. After turning right onto Magazine Street, it then turns left onto Granite Street (passing the Morse School), turns right onto Brookline Avenue, and then exits Cambridge via the BU Bridge. We have developed two options for rerouting the service to mitigate the impact on primarily residential streets, which are shown on the attached maps.

- **Option A:** Instead of turning right onto Putnam Avenue, continue on Massachusetts Avenue through Central Square and turn right on Vassar Street. The service would then use Vassar Street and Amesbury Street to access Memorial Drive and the BU Bridge. This option would require permission from the Metropolitan District Commission (MDC) for the use of Memorial Drive.
- **Option B:** Instead of turning right onto Putnam Avenue, continue on Massachusetts Avenue to Pleasant Street. The service would then use Pleasant Street to access Western Avenue, and then follow Western Avenue to Putnam Avenue and return to the original route. Although this option would continue to use a portion of Putnam Avenue, we would require that the service provide a stop near the new Bread & Circus on Putnam Avenue, in order to provide service for residents wishing to travel from Cambridgeport or Riverside to the Longwood Medical Area, without overly compromising the express service.

Our preference is that the M2 Express use Option A. Paul Revere and MASCO have committed to analyzing the travel time impact of this option and will present those results to the City in the near future. If we determine that the travel time impacts are not unreasonable, then Paul Revere will pursue the necessary approvals from the MDC by the middle of December and use Option A if it is approved. If Option A is determined to be infeasible, then Paul Revere will use Option B, with a stop on Putnam Avenue.

Under either option, Paul Revere would implement the new route within thirty days of a decision. Paul Revere has agreed not to use any primarily residential streets (including Putnam Avenue and Brookline Street) for travel by out of service vehicles. In addition, Paul Revere and MASCO have agreed that the M2 Express will change its route and use Sidney and Waverly Streets to access the BU Bridge once the Cambridgeport Roadways project is complete.

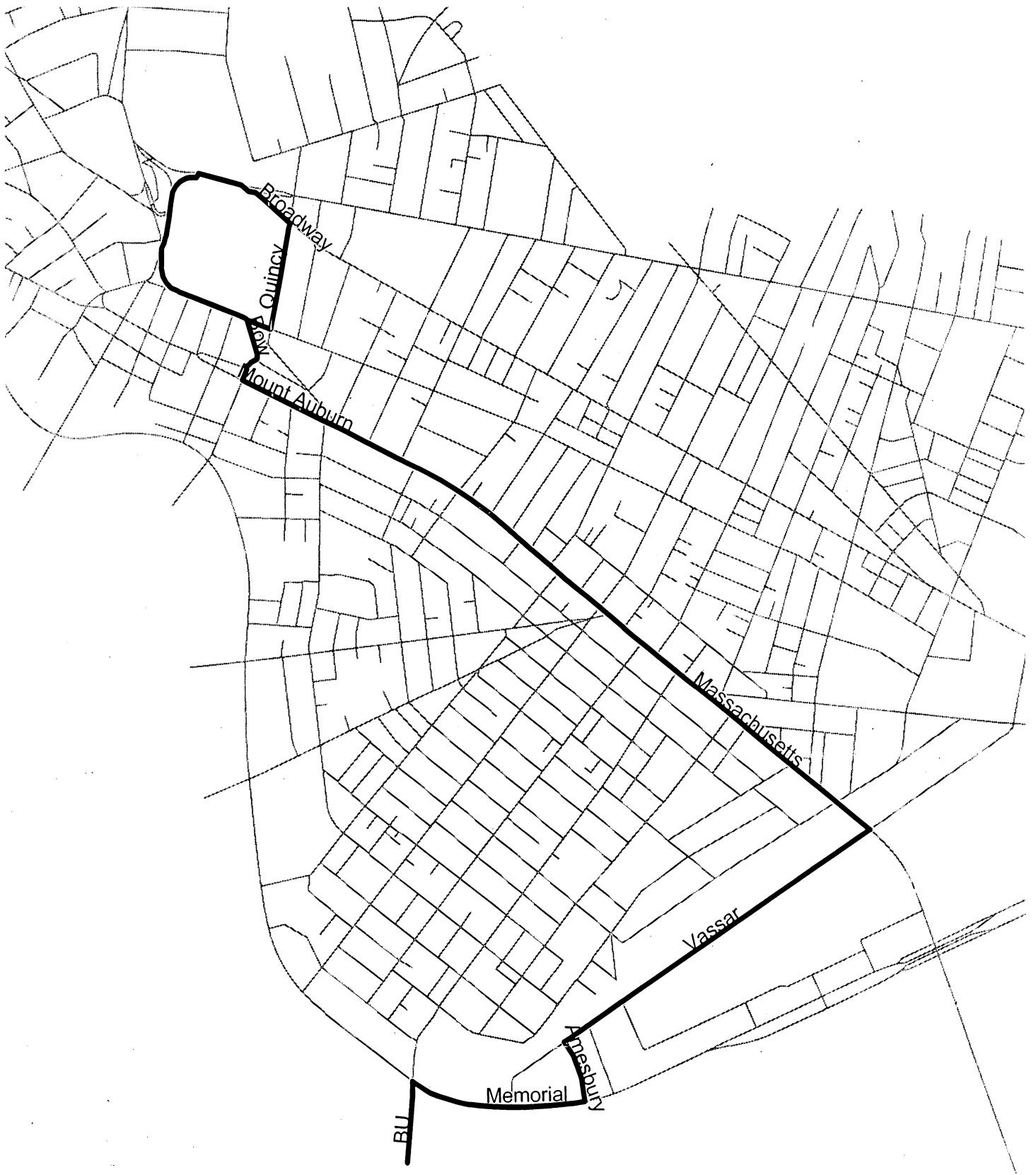
I hope that this information is useful to you and to the City Council as they make their decision on this application.



M2 Express - Current Route

2000 0 2000 4000 Feet





M2 Express - Reroute Option A

2000 0 2000 4000 Feet

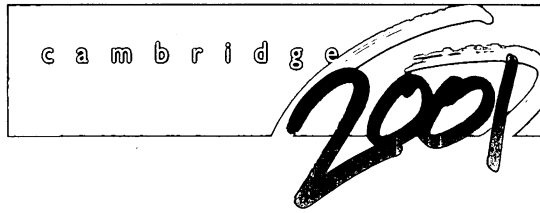




M2 Express - Reroute Option B

2000 0 2000 4000 Feet





CITY OF CAMBRIDGE • EXECUTIVE DEPARTMENT

Robert W. Healy, City Manager Richard C. Rossi, Deputy City Manager

November 19, 2001

To The Honorable, The City Council:

Please find attached a communication received from Traffic, Parking & Transportation Director Susan Clippinger relative to the Jitney license application for Paul Revere Transportation.

Very truly yours,

A handwritten signature in black ink, appearing to read "Robert W. Healy", written over a horizontal line.

Robert W. Healy
City Manager

RWH/mec
Attachment



Consent Agenda #11

Information received from
the Traffic, Parking and
Transportation Department
concerning the Jitney license
application for Paul Revere
Transportation.

In City Council November 19, 2001

*Referred to
Calendar Item #4*



CAMBRIDGE LICENSE COMMISSION CITY OF CAMBRIDGE

831 MASSACHUSETTS AVE., 1ST FLOOR, CAMBRIDGE, MASSACHUSETTS 02139 • TEL 349-6140

BENJAMIN C. BARNES
Chairman

CHIEF GERALD R. REARDON
Fire Department
Commission Member

CAPTAIN HENRY W. BREEN
Police Department
Commission Member

RICHARD V. SCALI
Commission Executive Officer

TO: Robert W. Healy, City Manager

FROM: Richard V. Scali, Executive Officer 

DATE: October 31, 2001

RE: Jitney license application

Please be advised that the License Commission has voted 3-0 to send to you the application for a Jitney license for Paul Revere Transportation LLC for City Council consideration with recommendation to approve the application with the following conditions:

- 1) That Putnam Avenue be eliminated from the route due to high traffic.
- 2) That Granite Street be eliminated from the route due to school safety concerns at the Morse School.
- 3) That Paul Revere Transportation work with the Community Development department to publicize this shuttle and how to obtain tickets.
- 4) That Paul Revere Transportation work with the MBTA to obtain permission to use the MBTA bus stops.
- 5) That you work with Community Development department on vehicle emission and alternative fuels.

Please be advised that this application was filed on September 28, 2001 and by Ordinance a decision should be made within sixty days of application by the City Council, which would be Tuesday, November 27, 2001.

Could you please have this heard by the City Council on Monday, November 5, 2001.

Please advise if you should need further information.



CAMBRIDGE LICENSE COMMISSION CITY OF CAMBRIDGE

831 MASSACHUSETTS AVE., 1ST FLOOR, CAMBRIDGE, MASSACHUSETTS 02139 • TEL 349-6140

BENJAMIN C. BARNES
Chairman

CHIEF GERALD R. REARDON
Fire Department
Commission Member

October 31, 2001

CAPTAIN HENRY W. BREEN
Police Department
Commission Member

RICHARD V. SCALI
Commission Executive Officer

William Daly
Paul Revere Transportation LLC
59 Reading Street
Boston, MA 02118

RE: Application for Jitney License

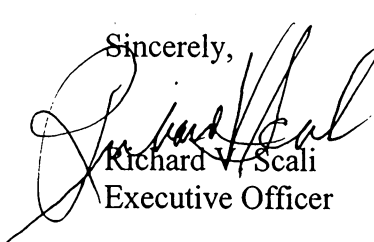
Dear Mr. Daly:

The License Commission has voted 3-0 to send your application for a Jitney license in the City of Cambridge to the City Manager for City Council consideration with recommendation to approve the application with the following conditions:

- 1) That Putnam Avenue be eliminated from the route due to high traffic
- 2) That Granite Street be eliminated from the route due to school safety concerns at the Morse School
- 3) That you work with the Community Development department to publicize this shuttle and how to obtain tickets.
- 4) That you work with the MBTA to obtain permission to use the MBTA bus stops.
- 5) That you work with Community Development department on vehicle emission and alternative fuels.

We are forwarding this application to the City Manager for a hearing before the City Council on Monday, November 5, 2001 for approval. Please contact the City Clerk at 617-349-4260 if you should have any questions.

Sincerely,


Richard V. Scali
Executive Officer

cc: Benjamin Barnes, Chairman; Chief Gerald Reardon; Captain Henry Breen; Joseph Barr, Community Development; Stosh Horowitz; Elie Yerar; Jason Schreiber, Traffic & Parking; MBTA; Bridget Rodriguez, Principal Morse School; Susanne Rasmussen, Director of Environmental and Transportation Planning



CITY OF CAMBRIDGE
COMMUNITY DEVELOPMENT DEPARTMENT

BETH RUBENSTEIN
Assistant City Manager for
Community Development

MALAINA BOWKER
Deputy Director for
Community Development

Memorandum

To: Richard V. Scali, Executive Officer
Cambridge License Commission

From: Susanne Rasmussen 
Director of Environmental and Transportation Planning

Date: 10/30/01

Re: Application for Jitney License from Paul Revere Transportation

In your letter dated October 25, 2001, you requested that Paul Revere Transportation consult with the Community Development Department regarding the M2 shuttle connecting Harvard Square with the Longwood Medical Area (LMA). Both Community Development and Traffic, Parking, and Transportation have a number of issues regarding this service. As a result, staff from Community Development contacted Paul Revere to discuss these various issues and Paul Revere's response.

- **Use of Putnam Avenue:** Both the Community Development Department and the Department of Traffic, Parking, and Transportation feel that the current use of Putnam Avenue by the M2 Express is not appropriate, given the residential nature of that street and the fact that the shuttle does not serve the neighborhood's residents. The City has received complaints from residents about the use of Putnam Avenue by this service, particularly given the narrowness of the street. Paul Revere should consult with Susan Clippinger, Director of Traffic, Parking, and Transportation, to explore other routing options. I would expect that the routing would be changed to reflect these concerns, unless no other reasonable alternative routings using primarily non-residential streets can be found. I would recommend that consultation with Susan Clippinger on this issue be required in the jitney license.
- **Vehicle emissions and alternative fuels:** The City has received a number of complaints regarding high levels of emissions from the vehicles used on this service. In addition, the City is very interested in promoting the use of alternative fuel vehicles. Based on our discussions with Paul Revere, it appears that they are working with their clients for this service (MASCO and Harvard) to replace the vehicle fleet by next summer, most likely with vehicles that use alternative fuels. We would recommend that the jitney license include language that encourages Paul Revere to convert the fleet used for this service to alternative fuels within the next twelve months.
- **Availability of service to the public:** We have also received a number of questions as to whether this service is open to the public. Given that it is open to the public and

City Hall Annex
57 Inman Street
Cambridge, MA 02139
Voice: 617 349-4600
Fax: 617 349-4669
TTY: 617 349-4621

- serves an important corridor within Cambridge, we feel that it would be desirable to publicize this service to Cambridge residents, particularly if there are times when excess capacity is available. Staff from the Community Development Department will therefore contact Paul Revere's clients to discuss potential outreach to Cambridge residents. We would therefore recommend that the jitney license include a requirement that this service continue to be open to the public.

Thank you very much for providing Community Development with an opportunity to comment on this matter. If you have any questions, please don't hesitate to contact Joseph Barr at extension 4671.

Paul Revere Transportation LLC

Boston Division

59 Reading Street
Boston MA 02118

Telephone: 617.445.4334
FAX: 617.445.2581

October 29, 2001

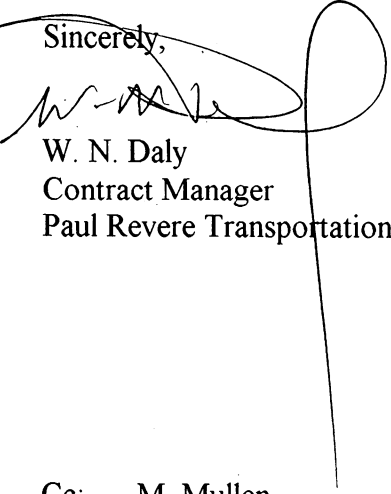
Mr. Richard Scali
Cambridge License Commission
City of Cambridge
831 Massachusetts Avenue
Cambridge MA 02139

Dear Mr. Scali,

This letter is in response to our telephone conversation on Thursday relating to Paul Revere Transportation LLC's request for a jitney license permitting us to continue operating the M-2 shuttle. Attached to this letter you will find a copy of the current M-2 schedule as well as the business card for Mr. Jens Gregory the Operations Manager of MASCO. These documents should answer most of the questions posed by the commissioners subsequent to our hearing before the commission on October 23, 2001. Tickets for the M-2 can be purchased at several locations throughout the Longwood Medical Area in Boston as well as in Cambridge at the Holyoke Center located at 1350 Massachusetts Avenue (Room 453). The fare for the general public is \$.85 for a single ride ticket or \$7.50 for a ten-ride ticket. This service, the licensing of its operators, and the maintenance of its vehicles comes under the jurisdiction of the Massachusetts Department of Telecommunications and Energy (DTE), formerly DPU. All of the operators hold valid Commercial Drivers Licenses (CDL) and are therefore governed by the Commonwealth of Massachusetts as well as the Federal Government. The equipment is owned and maintained by Paul Revere Transportation and the operators are hired, trained, and compensated, by Paul Revere Transportation. Paul Revere Transportation operates the M-2 shuttle as a contractor for MASCO and its member institutions including Harvard University. All policies regarding the M-2 including the routes, stops, number of runs, publicity and sale of tickets, are controlled by MASCO. As such, I have provided you with the contact number for the MASCO operations manager. He, would be the person that could assist the commission on questions pertaining to publicity of the shuttle route and information on ticketing and fare policies.

Paul Revere Transportation LLC is currently in negotiations with MASCO to extend our contract as the provider of transportation services for the M-2 and LMA Shuttles. As part of those negotiations, Harvard and MASCO are very interested in replacing the current bus fleet with a fleet of low emissions vehicles. These negotiations are entering the critical phase and if successfully completed would result in a replacement fleet of low emissions vehicles being in place by the time our contract expires on June 30, 2002.

Sincerely,



W. N. Daly
Contract Manager
Paul Revere Transportation LLC

Cc: M. Mullen
J. Gregory

Paul Revere Transportation LLC

Boston Division

59 Reading Street
Boston MA 02118

Telephone: 617.445.4334
FAX: 617.445.2581

October 29, 2001

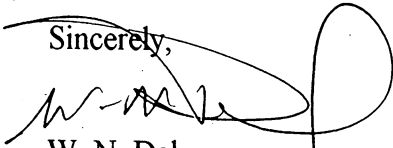
Mr. Richard Scali
Cambridge License Commission
City of Cambridge
831 Massachusetts Avenue
Cambridge MA 02139

Dear Mr. Scali,

This letter is in response to our telephone conversation on Thursday relating to Paul Revere Transportation LLC's request for a jitney license permitting us to continue operating the M-2 shuttle. Attached to this letter you will find a copy of the current M-2 schedule as well as the business card for Mr. Jens Gregory the Operations Manager of MASCO. These documents should answer most of the questions posed by the commissioners subsequent to our hearing before the commission on October 23, 2001. Tickets for the M-2 can be purchased at several locations throughout the Longwood Medical Area in Boston as well as in Cambridge at the Holyoke Center located at 1350 Massachusetts Avenue (Room 453). The fare for the general public is \$.85 for a single ride ticket or \$7.50 for a ten-ride ticket. This service, the licensing of its operators, and the maintenance of its vehicles comes under the jurisdiction of the Massachusetts Department of Telecommunications and Energy (DTE), formerly DPU. All of the operators hold valid Commercial Drivers Licenses (CDL) and are therefore governed by the Commonwealth of Massachusetts as well as the Federal Government. The equipment is owned and maintained by Paul Revere Transportation and the operators are hired, trained, and compensated, by Paul Revere Transportation. Paul Revere Transportation operates the M-2 shuttle as a contractor for MASCO and its member institutions including Harvard University. All policies regarding the M-2 including the routes, stops, number of runs, publicity and sale of tickets, are controlled by MASCO. As such, I have provided you with the contact number for the MASCO operations manager. He, would be the person that could assist the commission on questions pertaining to publicity of the shuttle route and information on ticketing and fare policies.

Paul Revere Transportation LLC is currently in negotiations with MASCO to extend our contract as the provider of transportation services for the M-2 and LMA Shuttles. As part of those negotiations, Harvard and MASCO are very interested in replacing the current bus fleet with a fleet of low emissions vehicles. These negotiations are entering the critical phase and if successfully completed would result in a replacement fleet of low emissions vehicles being in place by the time our contract expires on June 30, 2002.

Sincerely,

A handwritten signature in black ink, appearing to read 'W. N. Daly', with a large, stylized loop at the end.

W. N. Daly
Contract Manager
Paul Revere Transportation LLC

Cc: M. Mullen
J. Gregory

M2 TICKET OFFICES

**Beth Israel Deaconess Medical Center-
East Campus Commuter Services Office**

Kirstein Building, Room 224
330 Brookline Avenue

Hours: 8:00 am - 4:30 pm (617) 667-3035

**Brigham and Women's Hospital-
Cashier's Office**

Main Entrance/Lobby
75 Francis Street (employees only)

Hours: 7:30 am - 5:00 pm (617) 732-5545

Children's Hospital-Parking Office

300 Longwood Avenue, 1st floor of parking garage
(Discount for Children's employees only)

Hours: 9:00 am - 4:30 pm (617) 355-6251

**Dana-Farber Cancer Institute-
General Services**

Jimmy Fund Building, Room 121
Binney Street

Hours: 9:00 am - 5:00 pm (617) 632-3134

**Harvard University-Holyoke Center Cash
~~Receipts Desk, 3rd floor~~ Room 453**

1350 Massachusetts Avenue, Cambridge

Hours: 9:00 - 11:40 am & 12:00 - 4:00 pm
(617) 495-2738

M2 FARES

	Non-Harvard Affiliates	With Harvard* Student ID
Single-ride ticket	\$.85	\$.70
10-ride pass	\$7.50	\$6.50

* Non-Longwood Campus Harvard students

From: VHarris@CI.Cambridge.MA.US (Valerie A. Harris)
Organization: City of Cambridge, Massachusetts USA
To: Rscali
Date sent: Tue, 30 Oct 2001 14:36:32 -0500
Subject: Paul Revere Jitney Application
Priority: normal

Bridget Rodriguez, Principal of the Morse School called to say that if the shuttles go down the street in front of the Morse School between 8:00 a.m. and 8:30 a.m. and 2:15 p.m. and 2:45 p.m. she's be against it because it's high traffic times.

She would also be against the shuttle having stops in front of the school.

Valerie A. Harris
Assistant to the Executive Officer
Cambridge License Commission
831 Massachusetts Avenue
Cambridge, MA 02139
(617)349-6145 telephone
(617)349-6148 fax
vharris@ci.cambridge.ma.us

From: VHarris@CI.Cambridge.MA.US (Valerie A. Harris)
Organization: City of Cambridge, Massachusetts USA
To: Rscali
Date sent: Tue, 30 Oct 2001 11:33:31 -0500
Subject: Paul Revere Jitney Application
Priority: normal

I just spoke to Bridget Rodriguez, Principal of the Morse School. She said they do not have a problem with the Paul Revere Jitney application just driving by the school since there is no stop near the school.

Valerie A. Harris
Assistant to the Executive Officer
Cambridge License Commission
831 Massachusetts Avenue
Cambridge, MA 02139
(617)349-6145 telephone
(617)349-6148 fax
vharris@ci.cambridge.ma.us

Paul Revere Transportation LLC

Boston Division

59 Reading Street
Boston MA 02118

Telephone: 617.445.4334
FAX: 617.445.2581

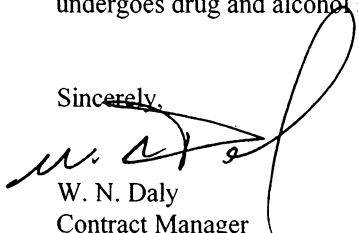
September 28, 2001

Mr. Richard Scali
Cambridge License Commission
City of Cambridge
831 Massachusetts Avenue
Cambridge MA 02139

Dear Mr. Scali,

This letter is a request by Paul Revere Transportation LLC to obtain a jitney license in the city of Cambridge. Paul Revere Transportation LLC is located at 100 Eastern Avenue in Chelsea MA 02115 (tel. 617.889.5899). We are applying for this license in order to continue operation of the M-2 shuttle, which serves the Harvard Medical School community and is currently operated by Paul Revere Transportation under a contract with the Medical Academic and Scientific Community Organization (MASCO). The shuttle operates from 7 AM until 12 AM Monday through Friday and from 8 AM until 10:30 PM on Saturdays, providing transportation between the Harvard University campus in Cambridge and the Harvard Medical School in Boston. The shuttle makes several stops in Cambridge and Boston and Harvard sells tickets to persons not affiliated with the medical school. The service operates with as many as seven vehicles during peak hours and as few as one vehicle during off peak service hours. The vehicles will be garaged at Paul Revere Transportation's garage facility located at 59 Reading Street Boston MA 02118. The M-2 shuttle requires as many as eighteen operators, all of whom are chosen from Paul Revere Transportation's roster of over four hundred fully licensed operators. All of our drivers are experienced bus operators with valid commercial driver's licenses (CDL's) who have been trained in safety and passenger relations and who are sensitive to the needs of persons with disabilities. In addition each of our operators undergoes drug and alcohol screening on a regular basis.

Sincerely,



W. N. Daly
Contract Manager
Paul Revere Transportation LLC

Cc: M. Mullen
J. Gregory

PAUL REVERE TRANSPORTATION L.L.C.

BOSTON DIVISION

59 Reading Street
Boston, MA. 02118

Telephone : (617) 445-4334
FAX : (617) 445-2581

Paul Revere Transportation operates the M-2 Shuttle under contract to MASCO for the benefit of Harvard Medical School. The route has three separate variations; the M-2 Route, the M-2 Coolidge Corner, and the M-2 Express. The routing and stops for these routes are listed below.

M-2:

Monday-Friday 7:00 AM -12:00 AM Saturday 8:00 AM-10:30 PM

The M-2 route originates in Boston and enters Cambridge via the Massachusetts Avenue Bridge. The bus continues along Massachusetts Avenue stopping at M.I.T., Central Square, Trowbridge Street, right into Harvard Square stopping at the Johnston Gate of Harvard Yard, the proceeding right under the tunnel and onto Cambridge Street, right onto Broadway, and right onto Quincy Street stopping at the Lamont Library gate. From here the shuttle begins its outbound trip back towards Boston. The bus proceeds on Quincy Street turning right on Harvard Street and then left across Massachusetts Avenue onto Bow Street, left on Mount Auburn Street stopping at Putnam Street, then proceeding back onto Massachusetts Avenue stopping at Central Square and M.I.T. before leaving Cambridge Across the Massachusetts Avenue Bridge.

NOTE: After 6:00 pm the shuttle will stop by request at all MBTA bus stops except those within the Harvard Square area. There is no Saturday service from the middle of June until September.

M-2 Coolidge Corner:

Monday-Friday 5:40 PM, 6:25 PM, 9:30 PM, 11:30 PM (inbound) and 10:00 PM (outbound)
Saturday 1:30 PM, 6:30 PM 10:30 PM (inbound) and 7:00 PM, 10:00PM (outbound)

The M-2 Coolidge Corner route enters Cambridge from Allston via Cambridge Street to River Street. The Shuttle continues along River Street to a right on Franklin Street, and a left on Brookline Street and left on Massachusetts Avenue stopping at Central Square, Trowbridge Street, right into Harvard Square stopping at the Johnston Gate of Harvard Yard, the proceeding right under the tunnel and onto Cambridge Street, right onto Broadway, and right onto Quincy Street stopping at the Lamont Library gate. From here the shuttle begins its outbound trip back towards Boston. The bus proceeds on Quincy Street turning right on Harvard Street and then left across Massachusetts Avenue onto Bow Street, left on Mount Auburn Street stopping at Putnam Street, then proceeding back onto Massachusetts Avenue stopping at Central Square. The shuttle then turns right onto Pearl Street, right onto Green Street, left onto Western Avenue and leaving Cambridge via the Western Avenue Bridge.

NOTE: Some M-2 Coolidge Corner trips use the Coolidge Corner route in only one direction, either inbound or outbound, and then run the regular M-2 route in the other direction. The M-2 Coolidge Corner stops at all MBTA bus stops upon request except those within the Harvard Square Area.

M-2 Express:

Monday-Friday 7:35 AM, 8:11 AM, 8:31AM, 9:01 AM. All trips are outbound.

The M-2 Express picks up at the Johnston Gate entrance to Harvard yard in Harvard Square and then proceeds to Quincy Street using the same routing as the regular M-2. From Quincy Street the shuttle turns right on Harvard Street and then left across Massachusetts Avenue onto Bow Street, left on Mount Auburn Street stopping at Putnam Street, the bus turns right on Putnam Street and proceeds to a right on Magazine Street, a left on Granite Street, and a right on Brookline Street, proceeds around the rotary and leaves Cambridge via the B.U. Bridge.

NOTE: The Express route, or an inbound version using Brookline Street to Massachusetts Avenue, is sometimes used by out of service buses deadheading to the other end of a run.

SCHEDULED SERVICE

Monday through Friday

TIME	NUMBER OF BUSES	HEADWAY (Minutes)
7:00 - 7:30am	2 Buses	30
7:30 - 10:00am	2 Buses - Express	30
	5 Buses	10
10:00 - 4:30pm	2 Buses	30
4:30 - 7:30pm	5 Buses	10
7:30 - 12:00am	1 Bus	60

M-2 COOLIDGE CORNER ROUTE
(Included in Buses above)

Scheduled trips	From Boston	5:40pm, 6:25pm, 9:30pm and 11:30pm
	From Harvard Square	10:00pm

Saturday

TIME	NUMBER OF BUSES	HEADWAY (Minutes)
8:00am - 10:30pm	1 Bus	60

M-2 COOLIDGE CORNER ROUTE
(Included in Bus above)

Scheduled trips	From Boston	1:30pm, 6:30pm and 10:30pm
	From Harvard Square	7:00pm and 10:00pm

AVERY

FILED

FEB 28 1997

PAUL REVERE TRANSPORTATION, LLC
Certificate of Formation**COPY**SECRETARY OF THE COMMONWEALTH
CORPORATIONS DIVISION

1. Name. The name of the limited liability company is "Paul Revere Transportation, LLC" (the "Company"). The Company is a Massachusetts limited liability company organized under the Massachusetts Limited Liability Company Act, G.L. c. 156C, §§ 1 et seq. (the "Act").
2. Address. The address of the Company's office in The Commonwealth of Massachusetts, at which the Company's records will be maintained, is 99 Summer Street, Boston, Massachusetts 02110.
3. Agent for Service of Process. The name and business address of the agent for service of process in The Commonwealth of Massachusetts is: Alternate Concepts, Inc. 99 Summer Street, Boston, Massachusetts 02110.
4. Purpose. The purpose of the Company is (a) to purchase, lease, operate, manage, dispose of, and otherwise deal with transportation systems, including, without limitation, vehicles and vessels for land or water transport, and such other activities convenient or complementary thereto; and (b) to engage in any other lawful act or activity for which limited liability companies may be organized under the Act.
5. Management. The Company shall be managed by its members and shall have no managers.
6. Term. The Company's existence as a limited liability company will terminate on December 31, 2046.
7. Additional Authorized Persons. The following persons, each being a member of the Company, acting singly or jointly, shall be authorized to execute documents to be filed with The Commonwealth of Massachusetts on behalf of the Company.

Name and Address

Modern Continental Construction Co., Inc.
600 Memorial Drive
Cambridge, MA 02139

Alternate Concepts, Inc.
99 Summer Street
Boston, MA 02110

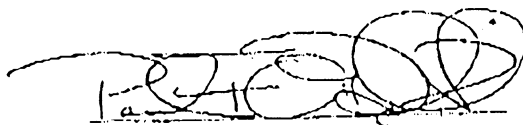
8. Recordable Instruments. The persons set forth above, acting singly or jointly, shall be authorized to execute, acknowledge, deliver and record any recordable instruments purporting to effect an interest in real property on behalf of the Company.

MAR-05-98 THU 02:17 PM

FAX NO.

P. 03

IN WITNESS WHEREOF, the undersigned has executed this Certificate of Formation of Paul Revere Transportation, LLC, as attorney-in-fact, under the penalties of perjury, this 26th day of February, 1997.



Paul F. O'Donnell, III, Esq.
HINCKLEY, ALLEN & SNYDER
One Financial Center
Suite 4600
Boston, MA 02111

#130011v1

CITY OF CAMBRIDGE
BOARD OF LICENSE COMMISSIONERS

Notice is hereby given that Paul Revere Transportation LLC, William N. Daly, Manager, for a Jitney license in the City of Cambridge to operate M-2 Shuttle for Harvard Medical School with three separate routes as follows:

M-2: Monday-Friday 7:00 a.m. to 12:00 a.m. and Saturday 8:00 a.m. to 10:30 p.m.: The M-2 route originates in Boston and enters Cambridge via the Massachusetts Avenue Bridge. The bus continues along Massachusetts Avenue stopping at MIT, Central Square, Trowbridge Street, right into Harvard Square stopping at the Johnston Gate of Harvard Yard, then proceeding right under the tunnel and onto Cambridge Street, right onto Broadway, and right onto Quincy Street stopping at the Lamont Library gate. From here the shuttle begins its outbound trip back towards Boston. The bus proceeds on Quincy Street turning right on Harvard Street and then left across Massachusetts Avenue onto Bow Street, left on Mount Auburn Street stopping at Putnam Street, then proceeding back onto Massachusetts Avenue stopping at Central Square and MIT before leaving Cambridge across the Massachusetts Avenue Bridge. Note: After 6:00 p.m. the shuttle will stop by request at all MBTA bus stops except those within the Harvard Square area. There is no Saturday service from the middle of June until September.

M-2 Coolidge Corner: Monday-Friday 5:40 pm, 6:25 pm, 9:30 pm, 11:30 pm (inbound) and 10:00 pm (outbound); Saturday 1:30 pm, 6:30 pm, 10:30pm (inbound) and 7:00 pm, 10:00 pm (outbound): The M-2 Coolidge Corner route enters Cambridge from Allston via Cambridge Street to River Street. The shuttle continues along River Street to a right on Franklin Street, left on Brookline Street, left on Massachusetts Avenue stopping at Central Square, Trowbridge Street, right into Harvard Square stopping at the Johnson Gate of Harvard Yard, then proceeding right under the tunnel and onto Cambridge Street, right onto Broadway, right onto Quincy Street stopping at the Lamont Library gate. From here the shuttle begins its outbound trip back towards Boston. The bus proceeds on Quincy Street turning right on Harvard Street and then left across Massachusetts Avenue onto Bow Street, left on Mount Auburn Street stopping at Putnam Street, then proceeding back onto Massachusetts Avenue stopping at Central Square. The shuttle then turns right onto Pearl Street, right onto Green Street, left onto Western Avenue and leaving Cambridge via the Western Avenue Bridge. Note: Some M-2 Coolidge Corner trips use the Coolidge Corner route in only one direction, either inbound or outbound, and then run the regular M-2 route in the other direction. The M-2 Coolidge Corner stops at all MBTA bus stops upon request except those within the Harvard Square area.

M-2 Express: Monday-Friday 7:35 am, 8:11 am, 8:31am, 9:01 am. All trips are outbound. The M-2 Express picks up at the Johnston Gate entrance to Harvard Yard in Harvard Square and then proceeds to Quincy Street using the same routing as the regular M-2. From Quincy Street the shuttle turns right on Harvard Street and then left across Massachusetts Avenue onto Bow Street, left on Mount Auburn Street stopping at Putnam

Street, the bus turns right on Putnam Street and proceeds to a right on Magazine Street, a left on Granite Street, and a right on Brookline Street, proceeds around the rotary and leaves Cambridge via the B.U. Bridge. Note: The Express route, or an inbound version using Brookline Street to Massachusetts Avenue, is sometimes used by out of service buses deadheading to the other end of a run.

A hearing will be held on this application on Tuesday evening, October 23, 2001 at six o'clock in the Michael J. Lombardi Municipal Building, 831 Massachusetts Avenue, Basement Conference Room, Cambridge, MA 02139.

Benjamin Barnes
Gerald Reardon
Henry Breen

License Commission

10.05.01 The Tab

10.10.01 Cambridge Chronicle



CAMBRIDGE LICENSE COMMISSION CITY OF CAMBRIDGE

831 MASSACHUSETTS AVE., 1ST FLOOR, CAMBRIDGE, MASSACHUSETTS 02139 • TEL 349-6140

BENJAMIN C. BARNES

Chairman

CHIEF GERALD R. REARDON

Fire Department
Commission Member

CAPTAIN HENRY W. BREEN

Police Department
Commission Member

October 1, 2001

RICHARD V. SCALI

Commission Executive Officer

William Daly
Paul Revere Transportation LLC
59 Reading Street
Boston, MA 02118

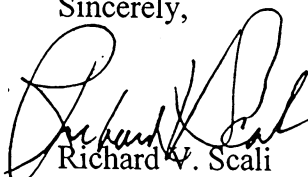
RE: Application for Jitney License

Dear Mr. Daly:

The hearing on your application for a Jitney license in the City of Cambridge will be held on Tuesday evening, October 23, 2001, at six o'clock in the Michael J. Lombardi Municipal Building, 831 Massachusetts Avenue, Basement Conference Room, Cambridge, MA 02139.

Please be sure to attend the hearing to present your case to the Commissioners.

Sincerely,



Richard V. Scali
Executive Officer



CAMBRIDGE LICENSE COMMISSION CITY OF CAMBRIDGE

831 MASSACHUSETTS AVE., 1ST FLOOR, CAMBRIDGE, MASSACHUSETTS 02139 • TEL 349-6140

BENJAMIN C. BARNES
Chairman

CHIEF GERALD R. REARDON
Fire Department
Commission Member

CAPTAIN HENRY W. BREEN
Police Department
Commission Member

RICHARD V. SCALI
Commission Executive Officer

TO: Robert W. Healy, City Manager

FROM: Richard V. Scali, Executive Officer

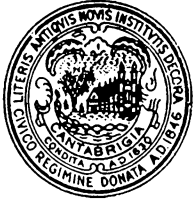
DATE: October 1, 2001

RE: Jitney license application

Please be advised that we have received an application for a Jitney license for Paul Revere Transportation LLC. We have scheduled a hearing on this application on Tuesday evening, October 23, 2001 at six o'clock in the Michael J. Lombardi Municipal Building, 831 Massachusetts Avenue, Basement Conference Room, Cambridge, MA 02139.

Enclosed please find the letter of request and route information.

Please advise should you require further information.



CAMBRIDGE LICENSE COMMISSION CITY OF CAMBRIDGE

831 MASSACHUSETTS AVE., 1ST FLOOR, CAMBRIDGE, MASSACHUSETTS 02139 • TEL 349-6140

BENJAMIN C. BARNES

Chairman

CHIEF GERALD R. REARDON

Fire Department
Commission Member

CAPTAIN HENRY W. BREEN

Police Department
Commission Member

RICHARD V. SCALI

Commission Executive Officer

TO: License Applicants/Licensees

FROM: Cambridge License Commission
Richard V. Scali, Executive Officer 

RE: Hearing to be held Tuesday evening, October 23, 2001
at 6:00 p.m., Michael J. Lombardi Municipal
Building, 831 Massachusetts Avenue, Basement Conference
Room, Cambridge, MA 02139

DATE: October 2, 2001

Enclosed please find a list of hearings set down as stated above.

The matter on the enclosed list which concerns you will be heard at this time.

Your manager and you should be present at the hearing. You may bring an attorney to represent you at the hearing.

Please advise if there are any questions.



CAMBRIDGE LICENSE COMMISSION CITY OF CAMBRIDGE

831 MASSACHUSETTS AVE., 1ST FLOOR, CAMBRIDGE, MASSACHUSETTS 02139 • TEL 349-6140

BENJAMIN C. BARNES
Chairman

CHIEF GERALD R. REARDON
Fire Department
Commission Member

October 25, 2001

CAPTAIN HENRY W. BREEN
Police Department
Commission Member

RICHARD V. SCALI
Commission Executive Officer

William Daly
Paul Revere Transportation LLC
59 Reading Street
Boston, MA 02118

RE: Application for Jitney License

Dear Mr. Daly:

The License Commission has voted 3-0 continue your application for a Jitney license in the City of Cambridge to our hearing to be held on Tuesday evening, October 30, 2001 at six o'clock in the Michael J. Lombardi Municipal Building, 831 Massachusetts Avenue, Basement Conference Room, Cambridge, MA 02139.

This continuance is to allow the submission of the following information:

1. Location and cost to purchase tickets for this shuttle.
2. How the city can assist in notifying residents of this service and your consultation with Community Development
3. Whether or not the buses used are energy efficient and are they inspected or regulated by other agencies
4. Have you contacted the MBTA, do they have an opposition and are you allowed to use their bus stops
5. Contact the Morse School principal for her opinion as to the impact this shuttle has on the school.

Please submit these responses in writing by October 30, 2001 by 6:00 p.m. You do not need to appear but may do so to clarify these issues before the Commissioners.

Sincerely,

Richard V. Scali
Executive Officer

cc: Benjamin Barnes, Chairman; Chief Gerald Reardon; Captain Henry Breen; Andrea Boyer, Chief Investigator; Henderson Headley, Investigator; Officer William Barnes; Joseph Barr, Community Development; Stosh Horowitz; Elie Yerar

CAMBRIDGEPORT NEIGHBORHOOD INITIATIVE
143 Pleasant Street, 2A, Cambridge 02139

Chairman Benjamin Barnes and Fellow Commissioners, for October 23, 2001 meeting
c/o Richard Scali, Executive Director
Cambridge License Commission
831 Massachusetts Avenue
Cambridge MA 02139
Via Fax 617 / 349 - 6148
October 23, 2001

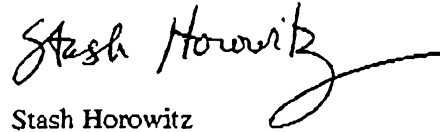
It has only recently come to the attention of The Cambridgeport Neighborhood Initiative (CNI) that Paul Revere Transportation LLC is applying for a jitney route license to operate its M-2 Shuttle on three separate routes through Cambridge streets.

We wish to go on record opposing the third route, the so-called "express bus" route which, from its publication in the October 5, 2001 issue of the Cambridge Tab newspaper, travels on Putnam Avenue, turning right onto Magazine Street, and left onto Granite Street, heading for the BU Bridge rotary, at 7:35, 8:11, 8:31 and 9:01 weekday mornings. As such, it is in direct and dangerous conflict with students and parents walking or driving, and school buses unloading students, at The Morse Elementary School on Granite Street.

We oppose the license allowing, as requested in The Tab summary, empty buses to follow this "express" route through our neighborhood streets, at any time during a weekday. We also oppose any buses "deadheading" to Massachusetts Avenue via Brookline Street from the BU Bridge on the "inbound route." As you may know, Putnam Avenue has become a congested traffic arterial in our Cambridgeport and Riverside neighborhoods. Brookline Street, with parking on both sides, is too narrow for large buses, and it already has the MBTA Route 47 inbound.

Thank you for your kind attention to the concerns of the neighborhood.

For the CNI, by its Co-chair,



Stash Horowitz

Copy :

Sue Clippinger, Director of Traffic, Parking & Transportation
Cambridge City Council

Voice Mail receive on Richard Scali's voice mail on October 25 , 2001.

Richard good morning this is Stosh Horowitz calling at about 910 or so, Hope your well and enjoying another warm day, unseasonably warm. Anyway I understand the Commission is meeting today, the License Commission on the Paul revere routes and we did have a community meeting of the Cambridgeport neighborhood initiative last night on traffic issues in general and the issue of the third route in front of the Morse school came up and there were actually two parents Elizabeth Glazer, the wife of Peter Desnoises at the Morse school and Maureen VanStrine is one of the parent coordinators at the Morse school. I did give them a copy of my letter to you and they were going to try and call you this morning to express their objection to the routes as well so I just wanted it on the record in some form that they both work in the mornings and I did give them your phone number. I don't know if they'll get a chance to call in. As I said we had a CNI meeting last night and they were the only Morse School parents there and when they heard the details of the route they were in opposition so I know it's late to get it on the record. I don't know what your procedures are but anything you can do to make that know to the Commissioners before they voter today and I think there will be letters coming from these parents and perhaps even from the Morse school so if there could be a chance to delay the vote until those letters arrive, again I don't know what your procedures are but I know it's all last minute. So any help you can give would be appreciated and if you can give me a feedback on that my number is 491-1534.

Transcribed by Valerie A. Harris, Asst. to the Executive Officer

Message received on Richard Scali's voice mail on October 25, 2001.

Yes Mr. Scali my name is Maureen VanStriy. I'm a former parent at the Morse School and I also work with the school and I was just made aware of last night about a meeting for today on Harvard Medical School, Paul Revere Shuttle that would be going down Granite Street and I just wanted to say that I'm really sad that there was no public notification where it was on school line but I strongly oppose especially the time, it's the opening of school, it's a very heavily congested street already and that the shuttle, I oppose the shuttle going down. Thank you very much. If I had more time I would've had something written and faxed it to you.

Transcribed by Valerie A. Harris, Asst. to the Executive Officer

2:40 a.m., seven days a week throughout the entire year, including summer and break periods. No advance arrangements are needed. For more information, or to request a ride, please call 495-0400. Be aware that the service can get extremely backed up at certain times, especially during inclement weather, so be sure you have alternative arrangements or can afford to wait if necessary.

Home Run Shuttle

The Home Run Transport provides safe, one-way, evening service to home addresses in Somerville as an off-campus supplement to the Evening Van Service. Designed primarily to serve the needs of students and staff for secure, night time transportation, the service is available to all University affiliates.

The Home Run Shuttle stops at four campus locations: JFK School of Government (parking lot area), Lewis International Legal Center (L.I.L.C.) at 1515 Mass. Avenue, the Science Center at 1 Oxford Street, and Fairchild Biochemistry Lab at 7 Divinity Avenue -- each of which has a secure waiting area with either a library attendant or security post nearby. During the first 15 minutes of each hour, the van picks up passengers from the four designated locations. The van then drops off passengers at their homes in Somerville and returns to campus. The Home Run operates with an on-time performance rate of more than 95%. The average ride home takes less than 19 minutes!

The Home Run van is also equipped with a handy bicycle carrier. So you can pedal to school and use the Home Run to get home safely after dark.

The cost of a Home run ride right to your door is only \$1.50, just slightly more than the price of an MBTA token, and reaches many places the MBTA doesn't come near. Students may board the van without a ticket and charge the ride directly to their term bill. Employees may purchase advance tickets from the GSAS Housing Services office located in Lehman Hall B-2 (open weekdays from 9 a.m. to 4 p.m.).

Medical Area Shuttle

Transportation between the Cambridge campus and Harvard Medical School at the Longwood Medical Area in Boston is provided by the M2 Shuttle, managed by MASCO [632-2800] for Harvard. The Shuttle also provides service on selected runs to MIT, Kenmore Square, and Coolidge Corner in Brookline. Please consult a schedule to assure that a given route serves a particular destination.

Unlike other Harvard transportation services, the M2 Shuttle requires purchase of a ticket in advance for those not eligible for free rides. Harvard students based in the medical area (including GSAS students in the Division of Medical Sciences), as well as those holding officer and staff ID cards need only show their University ID to board the bus. All others (including Cambridge based graduate students and undergraduates) must purchase tickets in advance. The Cash Receipts Desk on the 3rd floor of Holyoke Center [495-2738] offers tickets for sale during normal business. With a Harvard student ID, single-ride tickets are \$0.70, with a 10 ride pass available for \$6.50.

Hint: Before purchasing a ticket at Holyoke Center, check with your department office. Several departments will provide free passes to their students who need to go to the Longwood Medical Area.

The M2 Shuttle departs from Quincy Street adjacent to Lamont Library, after a stop at the Johnston Gate on Mass Ave. The Shuttle route terminates at Vanderbilt Hall, located at the corner of Avenue Louis

Pasteur and Longwood Avenue, at the base of the Medical School main quad, opposite from the Countway Medical Library.

- MASCO Transportation web site: <http://www.masco.org/transit/>

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[\[Return to Survival Guide Contents\]](#)

[\[Return to Survival Guide\]](#)

[\[Return to Graduate School\]](#)

[GSC Home Page](#)

Graduate Student Council: gsc@hcs.harvard.edu
Graduate School of Arts and Sciences, Harvard University

Page last updated: 31 January 1998, 01:20:47 AM.

[Home](#) | [Info](#) | [Meetings](#) | [Events](#) | [Issues](#) | [Committees](#) | [Grants](#) | [Services](#) | [Student Orgs](#) | [Survival Guide](#) | [Grad School](#) | [Teaching](#) | [Careers](#) | [Links](#)

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GSAS Student Survival Guide, 1997-98

Harvard Transportation

The University operates a number of different transportation services around and between the various Harvard campuses. Riding the shuttles and vans can save you time as well as keep you safe, so be sure to do so.

- *GSAS Handbook*, 1997-98, p. 253
- Harvard Transportation Services web site: <http://www.uos.harvard.edu/transportation/>

Shuttle Bus

The Harvard Shuttle Bus service [495-0400] operates throughout the academic year, serving stops throughout the Cambridge and Allston campuses on a fixed schedule. Primarily focused on the undergraduate Houses, the shuttle provides safe, convenient transportation throughout the Cambridge and Allston campuses with major stops at Memorial Hall, Pound Hall, Currier House, Mather House, Johnston Gate, the Science Center, JFK and the Business School. Pocket-sized schedules which list routes and times are available from many campus locations (including libraries, the Information Center, and on the shuttles, as well as on the Transportation Services web site). Shuttle Bus rides are free to all members of the Harvard Community, including faculty, staff and students.

In addition to the academic year service, there is also year-round service operating daily between Soldiers Field Park and Quincy Square, morning from 7:45 a.m. to 10:00 a.m. and afternoons from 4:00 p.m. to 6:00 p.m.

Accessible Van Service

The Accessible Van Service is designed for persons who, because of permanent or temporary mobility impairment or medical condition, find it extremely difficult or impossible to use the regular shuttle bus. This taxi service operates year round throughout the Cambridge and Allston campuses and is available to all faculty, staff and students, who have been authorized in advance by the Student Disability Resource Center or University Disability Coordinator. Rides with the van service are by appointment only. The service normally operates from 7:45 a.m. until 7 p.m. seven days a week with reduced hours during the summer months and recess periods. Please call 495-0400 (TTY 496-6642) for more information on schedules and reservation requirements.

Evening Van Service

The Evening Van Service operates on a taxi-style service to transport faculty, staff and students safely about the campus area as a supplement to the shuttle bus system. The "campus area" extends as far as Beacon Street and Porter Square, but not even a block further. The service operates between 7 p.m. and

From: **JSchrieber@CI.Cambridge.MA.US (Jason Schrieber)**
Organization: **City of Cambridge, Massachusetts**
To: **rscali**
Date sent: **Mon, 17 Sep 2001 12:00:02 -0400**
Subject: **LMA shuttle**
Copies to: **cpreston**
Priority: **normal**

Well... you will find this funny, but the web page with the LMA shuttle information has been recently deleted by Harvard:

http://www.uos.harvard.edu/transportation/ts_bottom_longwood.html

They haven't even taken the link off their site. But in the interest of avoiding scandal, I did find info elsewhere on the web.... at the bus company's site in fact:

<http://www.masco.org/transit/ptsM2.htm>

It seems that anybody can ride, but they must purchase tickets in advance.... not quite a jitney, but it may still need to be licensed another way - I don't know. The relevant text is below:

Riders who are not affiliated with the University must also purchase tickets.

No cash fares accepted.

Other important text follows, or see the website.

-Jason

Serves:

Longwood Medical and Academic Area (LMA)
Harvard Longwood Campus
Back Bay
MIT
Central Square
Harvard Yard

ORDER OF STOPS

From Vanderbilt Hall
To Cambridge

Vanderbilt Hall
Louis Pasteur/Longwood
Simmons/Emmanuel
Louis Pasteur/Fenway (Request stop)
Museum School
Louis Prang/Evans Way (Request stop)
Mass Ave./Commonwealth
MBTA Stop (Request stop)
Mass Ave./Beacon
MBTA Stop (Request stop)
MIT Main Entrance
MBTA Stop
Central Square
MBTA stop in front of J. Silver
Dana/Mass Ave.
MBTA Stop
Trowbridge/Mass Ave.
MBTA Stop in front of Bowl and Board
Harvard Square
Johnson Gate on Mass. Ave. near
Massachusetts Hall

No Service on Sundays and Holidays

DRIVERS ARE ALLOWED TO PICK UP AND
DISCHARGE PASSENGERS ONLY AT
DESIGNATED STOPS!

M2 WEEKDAY SCHEDULE
(Effective until 6/10/02)

Monday through Friday Only

From Harvard Square
To Vanderbilt Hall

LV: Quincy Street (Lamont Library)

7:00 AM

7:30
7:35 EXPRESS*
7:40
7:50
8:00
8:10
8:11 EXPRESS*
8:20
8:30
8:31 EXPRESS*
8:40
8:50
9:00
9:01 EXPRESS*
9:10
9:20
9:30
9:40
10:00
10:20
10:45
11:15
11:45
12:15 PM
12:45
1:15
1:45
2:15
2:45
3:15
3:45
4:15
4:30
4:40
4:55
5:05
5:15
5:25
5:40
5:50
6:00
7:00

8:00
9:00
10:00 - Via Coolidge Corner
11:00

LOCATIONS WHERE M2 TICKETS ARE AVAILABLE:

Beth Israel Deaconess Medical Center - East Campus
Commuter Services Office

Kirstein Building Rm. 224
330 Brookline Avenue
667-3035
Hours: 8:00 am - 4:30 pm

Brigham & Women's Hospital - Cashier's Office
Main Entrance/Lobby
75 Francis Street (employees only)
732-5545
Hours: 7:30 am - 5:00 pm

Children's Hospital - Parking Office
283 Longwood Avenue, 1st Floor of Parking Garage
(Children's Hospital Discount applies to Children
Hospital employees only)
355-6251
Hours: 9:00 am - 4:30 pm

Dana-Farber Cancer Institute - General Services
Shields Warren Bldg., 3rd Floor
Binney Street
632-3134
Hours: 9:00 am - 5:00 pm

Harvard University - Holyoke Center
Cash Receipts Desk - Room 453
1350 Mass Avenue, Cambridge
495-2738
Hours: 9:00 am - 11:40 am & 12:00 - 4:00 p.m.

Simmons College, Student Box Office
Window W002, Main College Building
(Simmons faculty, staff and students only)

521-2423

Hours: 8:30 am - 4:30 pm

FARES SERVICE INFORMATION:

Fares	
Non-Harvard	
Affiliates	
With Harvard	
Student I.D. *	
Single-ride ticket	
\$.85	
	\$.70
10-ride pass	
\$7.50	
	\$6.50

*Non-Harvard Longwood campus students.

M2 SERVICE INFORMATION:

The LMA Shuttle is managed by MASCO for Harvard University.

Students at HMS, HSPH, HSDM, GSAS, and DMS, and some specified graduate-level programs*, as well as Harvard University officers and staff, need only show their University ID card to ride the bus. Harvard University undergraduates and Cambridge-based graduate students* must purchase tickets.

Riders who are not affiliated with the University must also purchase tickets.

No cash fares accepted.

Drivers are allowed to pick up and discharge passengers at designated stops ONLY.

The bus will NOT stop on opposite side of the traffic island at Vanderbilt Hall to pick up

passengers.

The bus will go by Johnston Gate BEFORE the times listed on the schedule except before the 7:00 AM and the 1:15 PM trips from Cambridge to the LMA.

Starting with the 6:00 PM trip from Cambridge and the 6:30 PM from Vanderbilt Hall, the bus will stop at any MBTA stop upon flag or request, except between Trowbridge Street and Lamont Library Gate.

All trips marked via Coolidge Corner will stop at any MBTA stop upon flag or request only, except on Commonwealth Avenue and also between Trowbridge Street and Lamont Library Gate.

Hot liquids are not allowed on the bus.

No smoking or bicycles on the bus.

Passengers MUST use headphones with their radios, tape players or portable CD players.

Running time is about 25 minutes.

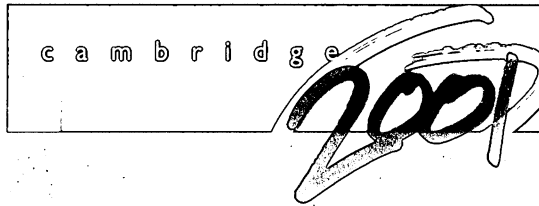
All trips may be delayed by traffic and/or inclement weather.

Animals are not allowed on the bus, unless required by individuals with disabilities.

*Some specified graduate-level students need only show their university ID (please contact your individual graduate program).

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375 Longwood Avenue
Boston, MA 02215
Phone: 617-632-2310
Fax: 617-632-2759

Jason Schrieber
City of Cambridge
Traffic, Parking &
Transportation Department
617-349-4745



10.

CITY OF CAMBRIDGE • EXECUTIVE DEPARTMENT

Robert W. Healy, City Manager Richard C. Rossi, Deputy City Manager

November 5, 2001

To The Honorable, The City Council:

Please find attached for your consideration a Jitney license application for Paul Revere Transportation LLC, received from the License Commission.

Very truly yours,

A handwritten signature in black ink, appearing to read "Robert W. Healy".

Robert W. Healy
City Manager

RWH/mec
attachment



Consent Agenda #10

Jitney license application for
Paul Revere Transportation
LLC.

In City Council November 5, 2001

Charter Right exercised
by Councillor Davis

In City Council
November 19, 2001

Recommendation
adopted with amended
conditions.
9-0-0