



International Food Service, Inc.

Kentucky Fried Chicken — Kentucky Roast Beef

100 CHARLES PARK ROAD
WEST ROXBURY, MASS. 02132
(617) 323-9200

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CAMBRIDGE, MASS.

September 19, 1973

The Honorable City Council of Cambridge
City Hall
Cambridge, Mass.

Gentlemen:

I've given a lot of thought to the recent events, and at this time I feel it is appropriate to clarify and to inform you of my position on the matter of my proposed construction of a new Kentucky Fried Chicken store at the corner of Hampshire and Prospect Streets:

As I explained to you at the meeting on the evening of Monday, September 17, my prime purpose in appearing before the Council was to clearly establish that all the steps and procedures that we had taken on the matter of purchasing the property and securing all necessary permits and approvals was done in a straightforward and aboveboard manner, and were in full compliance with all governing rules, regulations and requirements. Establishing our integrity beyond the shadow of a doubt was substantially more important to us than the opportunity to open another Kentucky Fried Chicken store.

It was for this reason that my early advice to the Council was that if in their opinion they wished to honor the requests of the residents and turn our property into a park, playground or parking lot, then I would make the property available to the City of Cambridge for whatever costs I had incurred.

It has always been the policy of our company to develop and foster to the fullest extent possible favorable relationships with the communities, cities, and towns in which we do business. In this instance we feel that the actions and attitudes of the Council have seriously affected our ability to achieve these objectives and at the same time have seriously jeopardized the potential success of a Kentucky Fried Chicken business at this location. It is, of course, understood by all parties that--aside from our intended use--it has no other commercial value to us.

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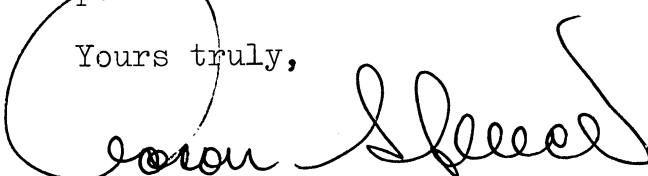
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I therefore wish to advise you that I am most favorably disposed towards the resolution of the Council to acquire the property.

To minimize the costs and inconveniences to each of us, it is imperative that you accomplish your resolution--e.g., the purchase of our property--at the very earliest moment, since our expenses of purchase and ownership are substantial and are mounting daily.

Of course, all interested parties are being notified of our position in this matter.

Yours truly,



Aaron Spencer
President

INTERNATIONAL FOOD SERVICE CO., INC.

AS:af

10. 377
Comm. from Aaron Spencer re: Kentucky Fried
Chicken

9/24/73 Referred to
Meeting with
City Commissioners and
City Managers -

In City Council,
Sept. 24, 1973

M. H. [unclear]
[unclear]
[unclear]