



# City of Cambridge

O-5.

**IN CITY COUNCIL**

December 17, 2001

COUNCILLOR SULLIVAN  
 COUNCILLOR BORN  
 COUNCILLOR BRAUDE  
 COUNCILLOR DAVIS  
 COUNCILLOR DECKER  
 MAYOR GALLUCCIO  
 VICE MAYOR MAHER  
 COUNCILLOR REEVES  
 COUNCILLOR TOOMEY

WHEREAS: There have been three orders adopted by the City Council relating to the establishment of an Economic Development Department; and

WHEREAS: The attached three orders were adopted by the City Council on:

- March 24, 1997 - Order #17
- January 12, 1998 - Order #58
- October 26, 1998 - Order #4

now therefore be it

ORDERED: That the issue of the creation of a separate Economic Development Department and the drafting of a Municipal Code amendment be referred to the 2002 City Council for their consideration.

In City Council December 17, 2001.  
 Adopted by the affirmative vote of nine members.  
 Attest:- D. Margaret Drury, City Clerk.

A true copy;

ATTEST:-

D. Margaret Drury  
 City Clerk

05.

Councillor Sullivan

Whereas: There have been three orders adopted by the City Council relating to the establishment of an Economic Development Dept; &

Whereas: The <sup>attached</sup> three orders ~~are~~ ~~that~~ were adopted by the on:  
 March 24, 1997 - Order # 17  
 January 12, 1998 Order # 58  
 Oct. 26, 1998 Order # 4; now therefore be it

Ordered: That the issue of the creation of a separate Economic Development Dept & the drafting of a Municipal Code amendment be referred to the 2002 City Council for their consideration.



# City of Cambridge

17.  
Amended Order

IN CITY COUNCIL

March 24, 1997

COUNCILLOR SULLIVAN  
COUNCILLOR DAVIS  
COUNCILLOR TOOMEY

WHEREAS: The Economic Development component of this city has made some strides in the past few years relative to the business loan fund, the marketing brochure and the beginning of discussions on an economic development policy; and

WHEREAS: It is the desire of this City Council to ensure that this city is attracting, recruiting and promoting responsible economic development in this city; and

WHEREAS: Such economic development is needed to attract potential employers for our residents, to provide needed services in this city and to support and expand the city's tax base; and

WHEREAS: There have been increased requests by various neighborhoods across this city for such responsible development; and

WHEREAS: An economic development department should act as a facilitator for attracting responsible and appropriate economic development into our community and guide existing and new businesses and neighborhoods as proposals proceed through the governmental regulations; and

WHEREAS: The economic development department should seek to attract and assist businesses of all sizes; and

WHEREAS: It is appropriate for this city, especially in light of recent circumstances, to express its seriousness on a national, regional and state level to compete for new businesses and retain existing businesses; and

WHEREAS: Many Cantabrigians need job opportunities that are near their homes and the Department of Workforce Development could work with new or expanding businesses to assist with finding employment for the people of Cambridge; and

WHEREAS: This city is about to consider a budget that will lead to an increase of approximately 7% in residential taxes; and

WHEREAS: The City Manager in budget messages to this City Council has stated, "There are essentially five means by which to balance upcoming budgets: (one of which is) expanding our tax base;" and

WHEREAS: If this city is going to continue to deliver and improve existing programs and develop new programs, the city needs a tax base to support these programs; and

WHEREAS: If the city wishes to provide employment opportunities for the people of Cambridge, we need to retain and attract new businesses to provide such opportunities; and

WHEREAS: If this city wishes to maintain an affordable tax base for our residents and businesses, we need to retain and attract new businesses that will add to the tax base; and

WHEREAS: A large contributor to our local economy are the universities and educational institutions; and

WHEREAS: These institutions are in need of federal and state assistance, an Economic Development Department needs to pro-actively assist these institutions in maintaining and securing additional funding; and

WHEREAS: An Economic Development Department should work with businesses, workforce development and the schools to develop partnerships and programs that will lead to developing an education for our children to achieve in the next millennium; and

WHEREAS: It is the desire of this City Council to give the most serious consideration to the establishment of a separate and distinct Economic Development Department; now therefore be it

ORDERED: That the City Manager be and hereby is requested to provide the City Council through its Economic Development, Training and Employment Committee with a report within the next two weeks on the issues relating to the structuring of the economic development functions including

- A survey of how other communities with some similarity to Cambridge (e.g., Evanston, Illinois, Berkely and Madison) structure their economic development functions;

- The pros and cons of creating a separate department for economic development;
- The mission of the City's economic development functions, and how the structure and staffing relate to that mission now and will relate to the projected future; and be it further

ORDERED: That the City Manager, in conjunction with the City Solicitor, is hereby requested to work with the Economic Development, Training and Employment Committee to begin the process of drafting for the Committee's consideration an ordinance to establish an Economic Development Department; and be it further

ORDERED: That the City Manager be and hereby is requested to work with the Economic Development Training and Employment Committee to proved for FY'98 funding for the resulting economic development structure.

In City Council March 24, 1997

Adopted as amended by the affirmative vote of nine members.

Attest:- D. Margaret Drury, City Clerk.

A true copy;



ATTEST:-

D. Margaret Drury  
City Clerk

REFERRED TO THE ECONOMIC DEVELOPMENT COMMITTEE.



# City of Cambridge

58.

IN CITY COUNCIL

January 12, 1998

COUNCILLOR SULLIVAN

ORDERED: That the issue of the creation of a separate Economic Development Department, as set forth in the attached Order #17 of March 24, 1997 be referred to the 1998 City Council.

In City Council January 12, 1998.

Adopted by the affirmative vote of eight members.

Attest:- D. Margaret Drury, City Clerk.

A true copy;

ATTEST:-

A handwritten signature in cursive script that reads "D. Margaret Drury".

D. Margaret Drury  
City Clerk

WHEREAS: The Economic Development Department should be at the table of many of the discussions that are presently on going in this City, to at the very least lend its perspective to the discussion. We should be knowledgeable as to the affects and/or effects of our decisions on a wide variety of levels, including but not limited to, quality of life and economically; and

WHEREAS: A similar order had been filed and referred to a City Council committee with no report to have followed; and

WHEREAS: This is an important issue for this City Council, as a whole, to address; now therefore be it

ORDERED: That the City Manager be and hereby is requested to provide this City Council with a report, through its Finance Committee, within one month on issues relating to the structuring of an Economic Development Department; and be it further

ORDERED: That the City Manager be and hereby is requested to draft for the City Council's consideration an ordinance establishing an Economic Development Department; and be it further

ORDERED: That the above matter be referred to the City Council's Finance Committee.

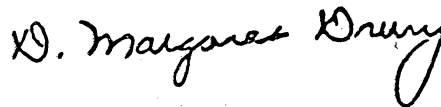
In City Council October 26, 1998.

Adopted by the affirmative vote of eight members.

Councillor Davis recorded in the negative.

Attest:- D. Margaret Drury, City Clerk.

A true copy;



ATTEST:-

D. Margaret Drury  
City Clerk

MAS

Date sent: Fri, 07 Dec 2001 18:45:44 EST  
From: CAMBMAS1@aol.com  
Subject: Orders  
To: <DLopez@ci.cambridge.ma.us>

Hi Donna:

~~Would you put a death resolution order in for me on Lorraine Lynch -- Globe 12/7 complete either 12/8 or 12/9~~

Also please resubmitt my orders on Economic Development w/ previous copies attached.

*already submitted by  
# R # 10*

Thanks,

Michael

*O # 4 - 10/26/98*

*~~CM # 573~~ CM # 573*

*O # 58 1/12/98*

*CM 8*



# City of Cambridge

4.

IN CITY COUNCIL  
October 26, 1998

COUNCILLOR SULLIVAN  
VICE MAYOR GALLUCCIO  
MAYOR DUEHAY  
COUNCILLOR REEVES  
COUNCILLOR RUSSELL  
COUNCILLOR TOOMEY  
COUNCILLOR TRIANTAFILLOU

WHEREAS: There is presently an opportunity to assess the operational management of the Community Development Department and its organizational format; and

WHEREAS: The Economic Development component of this department has made a number of strides over the past few years; and

WHEREAS: It is the desire of this City Council to ensure that this City is attracting, recruiting and promoting responsible economic development in this City (especially in light of the predicted recession); and

WHEREAS: Such economic development is needed to attract potential employers for our residents; to provide needed services in this City; and support and expend this city's tax base either to pay for existing or expanded City services and/or reduce the tax burden felt by our residents (especially the elderly and families on fixed incomes --- who potentially will be taxed out of this City); and

WHEREAS: An Economic Development Department should act as a facilitator for attracting responsible and appropriate development into our community and guide existing and new businesses and neighborhoods as proposals proceed through the governmental regulatory processes; and

WHEREAS: The Economic Development Department should seek to assist and attract businesses of all sizes; and

WHEREAS: Many Cantabrigians need job opportunities that are near their homes and the Office of Workforce Development could work with new or expanding businesses to assist with finding employment for the people of Cambridge, as was exemplified in the recent opening of COMP USA; and

WHEREAS: The Economic Development Department should be at the table of many of the discussions that are presently on going in this City, to at the very least lend its perspective to the discussion. We should be knowledgeable as to the affects and/or effects of our decisions on a wide variety of levels, including but not limited to, quality of life and economically; and

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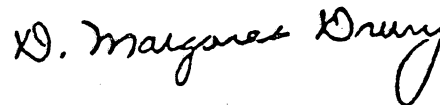
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Adopted by the affirmative vote of eight members.

Councillor Davis recorded in the negative.

Attest:- D. Margaret Drury, City Clerk.

A true copy;



ATTEST:-

D. Margaret Drury  
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# City of Cambridge

17.  
Amended Order

IN CITY COUNCIL

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COUNCILLOR DAVIS  
COUNCILLOR TOOMEY

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# City of Cambridge

4.

IN CITY COUNCIL  
October 26, 1998

COUNCILLOR SULLIVAN  
VICE MAYOR GALLUCCIO  
MAYOR DUEHAY  
COUNCILLOR REEVES  
COUNCILLOR RUSSELL  
COUNCILLOR TOOMEY  
COUNCILLOR TRIANTAFILLOU

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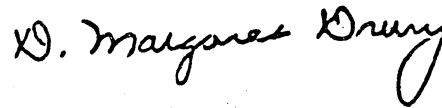
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Councillor Davis recorded in the negative.

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# City of Cambridge

O-5.

**IN CITY COUNCIL**

December 17, 2001

COUNCILLOR SULLIVAN

WHEREAS: There have been three orders adopted by the City Council relating to the establishment of an Economic Development Department; and

WHEREAS: The attached three orders were adopted by the City Council on:

March 24, 1997 - Order #17  
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now therefore be it

ORDERED: That the issue of the creation of a separate Economic Development Department and the drafting of a Municipal Code amendment be referred to the 2002 City Council for their consideration.

365CM

**Order #5**

Issue of creation of a separate  
Economic Development  
Department and the drafting of a  
Municipal Code amendment be  
referred to the 2002 City Council  
for consideration.

**Councillor Sullivan**

**In City Council December 17, 2001**

**ORDER ADOPTED**