

City of Cambridge


Cambridge April 28, 1988

I, Norman Picard, do solemnly swear, that I will bear true faith and allegiance to the Commonwealth of Massachusetts, and support the Constitution thereof.

So help me God.

I, Norman Picard, do solemnly swear and affirm that I will faithfully and impartially discharge and perform all the duties incumbent on me as a Parking Control Officer of the City of Cambridge, according to the best of my abilities and understanding, agreeably, to the rules and regulations of the Constitution and the laws of the Commonwealth.

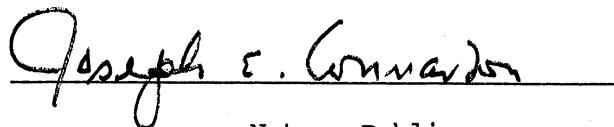
So help me God.



Middlesex, SS.

Cambridge April 28, 1988

Sworn to before me



Notary Public.

My Commission Expires February 9, 1990.

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Oath of office of Norman Picard as a Parking
Control Officer.

April 28, 1988