



CITY OF CAMBRIDGE
COMMUNITY DEVELOPMENT DEPARTMENT
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OFFICE OF THE CITY MANAGER

MEMORANDUM

To: Robert W. Healy
City Manager

From: Michael H. Rosenberg *MHR*
Assistant City Manager
for Community Development

Re: Tax and other incentives for local employers to hire &
train Cambridge residents

Date: February 19, 1992

The Community Development Department is developing a comprehensive business retention, expansion and entrepreneurship strategy which will provide incentives to local businesses to participate in employment and training programs.

The overall strategy is comprised of a series of initiatives aimed at providing assistance to Cambridge industries and providing local employment opportunities for Cambridge residents while stabilizing the city's tax base. These initiatives are in various stages of development and evaluation; some are contingent upon legislative action, while others are now moving toward implementation.

There are two competing pieces of legislation before the State Legislature, H.1995 and H.2764. Both proposed bills include tax incentives for business attraction and job creation. H.1995 was filed this year by Governor Weld and Lt. Governor Cellucci. H.2764 was refiled this year by Representative Daniel Bosley. Copies of these bills are attached for your review.

The Community Development Department is tracking both pieces of legislation and will keep you informed of their progress.

The following is a summary of the key business retention, attraction and entrepreneurship program elements under development by Community Development. These initiatives can work alone or as a compliment to the above proposed state legislation.

Technician Training for Emerging Industries: This initiative is designed to assist the City attract and retain businesses and provide employment opportunities in the knowledge intensive

industries that are growing in Cambridge. This initiative seeks to provide training for technician level jobs in the emerging industries, which include biotechnology, related health and medical fields, and expects to incorporate training in the future for other industries such as computer services, software development, telecommunications, etc. These industries are an important element of the Cambridge economy. This initiative will train residents for employment opportunities in these growth industries in Cambridge and is targeted at post secondary technician level training in industries which offer career mobility.

The Community Development Department is working cooperatively with the Cambridge Public Schools, Harvard University, MIT, the Mass Biotech Council, and local employment agencies. Special outreach will target minorities and may include preparatory programs. Initially, this program will train between 15 - 30 residents yearly.

Industrial Liaison: The industrial liaison initiative is a proactive outreach program aimed at contacting Cambridge companies. Staff will contact companies to become more familiar with their expansion and locational requirements. This element will let businesses know that the city is interested in them and their plans to remain and possibly expand in Cambridge.

Site Information: A comprehensive listing of available land and leasable commercial space is being compiled. This information is important for companies looking to locate or expand in Cambridge. Information will identify the type and quality of the space, asking rents or price, and square footage.

Cambridge Business Development Center (CBDC): The CBDC is an information and referral center for persons starting and expanding businesses. CBDC will help reduce the vacancies in Central Square and in the Cambridge Enterprise Collaborative (Hyde Shoe Building). The center will provide services especially tailored to neighborhood, minority and women-owned businesses.

Technology Transfer: One activity of the Cambridge Business Development Center will be to facilitate technology transfer from defense contracting to commercial applications. An advisory committee is planned which will have representation from defense contractors, universities, and the community. The objective will be to foster small companies making new applications of defense technology and to help solve problems in technology transfer. Downsizing of defense contractors in Cambridge has already been

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significant. If problems such as access to capital can be addressed, many new companies and jobs can be created from defense technology.

Financial Programs: The development of a full range of financial programs will set Cambridge apart from other communities thereby providing Cambridge with an important competitive advantage. Borrowers would be required to make efforts to hire and train Cambridge residents. Access to capital is a key economic concern in a tight capital market. The following is a series of current and proposed financial programs:

Cambridge Industrial Development Finance Authority (CIDFA): CIDFA is being reactivated and a new Board of Directors will be appointed by the City Manager. CIDFA is a means by which the private sector can gain access into the bond market enabling them to continue with expansion and location plans in Cambridge during a period when access to capital is limited. Typical bond issues will be for amounts in excess of \$2 Million.

CIDFA can authorize and issue Tax-Exempt Industrial Development Bonds for acquisition, renovation and construction of buildings and the purchase of land and new equipment primarily for manufacturing facilities and 501(c)(3) corporations (non-profit corporations). Taxable bonds can be issued for acquisition, construction and renovation of buildings, purchase of land and equipment and refinancing existing asset-based debt for industrial, commercial, research & development and economic development projects.

CDBG Section 108 Loan Guarantee Program: The existing Community Development Block Grant Program is able to provide long and short term loans through the Section 108 Loan Guarantee Program. Section 108 funds would be used to leverage other state, federal or private funds; for projects which will bring in substantial new taxes; and, for businesses which participate in job training and employment programs.

This program allows the city to lend up to five times its yearly CDBG entitlement for a maximum of twenty years for eligible CDBG activities. A project must meet one of the three CDBG National Objectives. The program provides for the city to borrow against future CDBG commitments and reloan the money to a third party.

CDBG Float Loan Program: A CDBG Float Loan is a short term

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(typically one year) loan program with a maximum of \$1.2 one Million available for CDBG-eligible activities which meets of the three CDBG National Objectives. Slightly higher amounts may be available for three to six month terms.

Banking Consortium Revolving Loan Fund (RLF): A RLF would assist with the small business capital needs for renovation, expansion, and equipment purchases that are not practical under the CIDFA program outlined above. Loans would be for amounts under \$2 Million.

Three types of programs are being explored for a Banking Consortium RLF: 1) Micro Loans; 2) Loan Guarantees; and 3) Targeted Revolving Loans.

1. Micro Loans: Many small companies need access to small amounts of short-term working capital to purchase equipment, for product diversification, and for exporting. Presently micro-loans are not readily available from local banks.

2. Loan Guarantees: A pool of money would be committed in a pool as a guarantee for loans issued by individual banks. The guarantee would reduce the risk to the banks and encourage lending. The pool would not be lent out, but would be kept in reserve in the event of a default.

3. Targeted Revolving Loan: A pool of money would be established for targeted small businesses, i.e. minority-owned, women-owned, specific industries, for fixed-asset financing (plant acquisition, construction, renovation, or expansion; land and site improvements; and, acquisition and installation of equipment and machinery). A targeted revolving loan fund could work in conjunction with the SBA 504 Loan Guarantee program.

The following additional programs are appropriate in redevelopment areas of the city such as Alewife, East Cambridge, Kendall Square, Cambridgeport, and/or North Point.

MGL Chapter 121A Payments in Lieu of Taxes: This provision of the Massachusetts General Laws provides a way for municipalities to exempt developers from the standard real estate tax rate in order to encourage investment. The main benefit to the property owner is the predictability of tax payments as well as a reduction of payments to the municipality for fifteen to forty years. This is primarily useful to municipalities with high property tax rates.

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Payments in lieu of taxes are determined by a formula outlined in the MGL.

MGL Chapter 121C Payments in Lieu of Taxes: This provision of the Massachusetts General Laws provides similar relief from property taxes as discussed above, but has some significant differences. 121C creates an Economic Development and Industrial Corporation (EDIC) which must own the land. The land is then leased to a manufacturing or industrial company. Payments in lieu of taxes are not established by a prescribed formula and therefor can be more flexible.

The above economic development initiatives represent a broad range of measures designed to secure quality jobs for Cambridge residents and to retain our businesses. We are working closely with the State's Executive Office of Communities & Development on many of these initiatives and will provide you with further information as we move ahead.

attachments (2)

HOUSE No. 1995

The Commonwealth of Massachusetts



WILLIAM F. WELD
GOVERNOR

ARGEO PAUL CELLUCCI
LIEUTENANT GOVERNOR

THE COMMONWEALTH OF MASSACHUSETTS
EXECUTIVE DEPARTMENT
STATE HOUSE • BOSTON 02133

January 17, 1992

To the Honorable Senate and House of Representatives:

We are filing for your consideration "An Act Authorizing The Creation Of Economic Opportunity Areas." This legislation enables cities and towns to designate, subject to state approval, distressed sites or sections within their jurisdiction as "Economic Opportunity Areas." Economic Opportunity Areas would function to encourage new business activity, create new jobs and serve as a catalyst for economic revitalization by attracting employers and investors to those areas of the Commonwealth hardest hit by the recession and largely bypassed during the flourishing economy of the last decade.

State and local governments would open the window of economic renewal by providing tax relief and inducements to qualified businesses located and operating within such Economic Opportunity Areas. State tax incentives include a loss carry-forward provision and credits for exports, jobs, investments and the renovation of underutilized or abandoned business property. Local tax abatement includes a six year phase-in of property taxes. Additionally, state and local regulatory and statutory business procedures and services would be coordinated and streamlined for corporations within Economic Opportunity Areas.

Economic Opportunity Areas offer a strong package of incentives to cities and towns seeking to attract new business development to their communities. This legislation provides the environment in which such development can occur and we therefore urge its swift passage.

Respectfully submitted,

William F. Weld

William F. Weld
Governor

Argeo Paul Cellucci

Argeo Paul Cellucci
Lieutenant Governor

The Commonwealth of Massachusetts

In the Year One Thousand Nine Hundred and Ninety-Two.

AN ACT AUTHORIZING THE CREATION OF OPPORTUNITY AREAS.

1 *Whereas*, The deferred operation of this act would tend to
2 defeat its purpose, which is to encourage economic revitalization
3 through job creation, community development, and the
4 elimination of blighted urban areas, therefore it is hereby declared
5 to be an emergency law, necessary for the immediate preservation
6 of the public convenience.

*Be it enacted by the Senate and House of Representatives in General
Court assembled, and by the authority of the same, as follows:*

SECTION 1. DEFINITIONS

2 In this act, the following words shall have the following
3 meanings:

4 (a) "Incidence of Poverty" shall mean the poverty rate, as
5 defined by the Bureau of the Census, using the most recent census
6 data available, for purposes of identifying poverty areas.

7 (b) "Office" shall mean the Executive Office of Communities
8 and Development.

9 (c) "Secretary" shall mean the Secretary of Communities and
10 Development.

11 (d) "Economic Opportunity Area" shall mean any area which
12 meets the criteria of this act, which is nominated by one or more
13 local governments in which it is located for designation as an
14 "Economic Opportunity Area", and which the Secretary, in
15 cooperation with the Secretary of Economic Affairs, and after
16 consultation with the Secretary of Administration and the
17 Secretary of Labor, designates as an Economic Opportunity Area.

18 (e) "Related Persons" shall mean persons who are engaged in
19 Economic Opportunity Area Businesses under common control.

20 (f) "Economic Opportunity Area Business" shall mean a corpo-
21 ration conducting an active trade or business within an Economic

22 Opportunity Area, which has been approved by the Secretary as
23 an Economic Opportunity Area Business, and in which:

24 (1) at least 80 percent of its gross income in each calendar year
25 is attributable to the active conduct of trade or business within
26 the Economic Opportunity Area; and

27 (2) less than 10 percent of the property constitutes stocks,
28 securities, or property held for use by customers; and

29 (3) less than 10 percent of the property constitutes collectibles,
30 unless such collectibles constitute property held primarily for sale
31 to customers in the ordinary course of the active trade or business;
32 and

33 (4) a substantial amount of the property, whether owned,
34 leased, or rented, is located within the Economic Opportunity
35 Area in which the business is located; and

36 (5) a substantial number of its employees work within the
37 Economic Opportunity Area.

38 A trade or business shall cease to be an Economic Opportunity
39 Area Business if:

40 (i) the designation of the Economic Opportunity Area in which
41 the trade or business is conducted is revoked, or

42 (ii) more than 50 percent of the trade's or business' property
43 is owned or services are performed by Related Persons other than
44 Economic Opportunity Area Businesses or corporations
45 organized under Chapter 121A.

46 No business facility shall be eligible to receive the benefits
47 provided for a facility located in an Economic Opportunity Area
48 if such facility has relocated from another city or town within the
49 commonwealth unless the Secretary finds that the relocation of
50 the business facility will represent a net expansion of business
51 operations and employment. For the purposes of subpara-
52 graph (f), relocation shall mean the transferring of personnel or
53 employment positions from one or more existing locations to
54 another location.

55 (g) "Economic Opportunity Area Employee" shall mean an
56 individual:

57 (1) who is employed by an Economic Opportunity Area
58 Business; and

59 (2) who is performing services during the taxable year that are
60 related directly to the conduct of an Economic Opportunity Area
61 Business; and

62 (3) who is performing a substantial amount of his or her
63 services within an Economic Opportunity Area; and

64 (4) whose employer is not the federal, state, or local govern-
65 ment, or any political subdivision thereof.

66 (h) "Economic Opportunity Area Property" shall mean any
67 tangible personal or real property located within an Economic
68 Opportunity Area and used by the person responsible for paying
69 the taxes of an Economic Opportunity Area Business. In no event
70 shall any financial property or intangible interest in property be
71 treated as constituting Economic Opportunity Area Property,
72 whether or not such property is used in the active conduct of an
73 Economic Opportunity Area Business.

74 The treatment of property as Economic Opportunity Area
75 Property shall terminate immediately upon the first sale or
76 exchange of such property. Thereafter, the local government of
77 the area where the Economic Opportunity Area is located may
78 redesignate property as Economic Opportunity Area Property.

79 (i) "Economic Development Plan" shall mean a detailed plan,
80 as may be approved from time to time by a municipality, as
81 provided in Chapter 121C, for one or more economic development
82 projects within an Economic Opportunity Area. The plan shall
83 be consistent with local objectives respecting appropriate land
84 uses and shall be sufficiently complete to indicate the boundaries
85 of the area. It shall identify such land acquisition, such demolition,
86 removal and rehabilitation of structures, and such development,
87 redevelopment and general public improvements as may be
88 proposed to be carried out within such area, including zoning and
89 planning changes, if any, proposed land uses, maximum densities
90 and building requirements. However, no Economic Development
91 Plan shall propose zoning changes to or from business or
92 residential uses or provide for any office building other than one
93 wholly incidental to a manufacturing or industrial use within the
94 Economic Opportunity Area without the specific approval of the
95 city or town within which the Economic Development Project lies.

96 (j) "Economic Development Project" shall mean:



97 (1) a project to be undertaken in accordance with an Economic
98 Development Plan for acquisition of land and the improvements
99 thereon, if any, within an Economic Opportunity Area and for
100 clearance and development of the land so acquired; or

101 (2) a project for the rehabilitation or conservation of an
102 Economic Opportunity Area, or for the demolition, removal, or
103 rehabilitation of improvements on land within an Economic
104 Opportunity Area whenever necessary to eliminate unhealthful,
105 unsanitary or unsafe conditions, lessen density, mitigate or
106 eliminate traffic congestion, reduce traffic hazards, or eliminate
107 obsolete or other uses detrimental to the public welfare; or

108 (3) a project involving any combination of the foregoing types
109 of projects.

110 An Economic Development Project may include improvements
111 necessary for carrying out the objectives of the Economic
112 Development Project, together with such site improvements as are
113 necessary for the preparation of any site for uses in accordance
114 with the Economic Development Plan, and making any land or
115 improvements acquired in the area of the project available for
116 redevelopment or rehabilitation by private enterprise, including
117 sale, initial leasing or retention for industrial or manufacturing
118 uses in accordance with the Economic Development Plan. An
119 Economic Development Project may also include the construction
120 of any of the buildings, structures, or other facilities for industrial
121 or manufacturing uses contemplated by the Economic Develop-
122 ment Plan and the repair, removal or rehabilitation of any of the
123 buildings, structures or other facilities located in the area covered
124 by the Economic Development Plan which, under such plan, are
125 to be repaired, moved or rehabilitated.

126 (k) "Economic Opportunity Area Loss" shall mean any loss
127 incurred by an Economic Opportunity Area Business as a result
128 of the operation of a trade or business within an Economic
129 Opportunity Area.

1 SECTION 2. ADMINISTRATION OF THE ACT

2 The Secretary, in cooperation with the Secretary of Economic
3 Affairs, after consultation with the Secretary of Administration
4 and the Secretary of Labor, shall exercise the following powers
5 and duties:

6 (a) to promulgate rules and regulations and to prescribe
7 procedures to effectuate the purposes of this act; and

8 (b) to establish additional criteria for determining what areas
9 qualify as Economic Opportunity Areas; and

10 (c) to review applications submitted by the cities and towns
11 under this act and to designate qualified areas as Economic
12 Opportunity Areas.

13 The Secretary, in cooperation with the Secretary of Economic
14 Affairs, shall have the following powers and duties:

15 (a) To assist cities and towns in implementing this act and in
16 obtaining the waiver or modification of state and federal rules
17 within Economic Opportunity Areas;

18 (b) To assist cities and towns in obtaining state and federal
19 resources and assistance for Economic Opportunity Areas and for
20 qualified businesses operating within Economic Opportunity
21 Areas;

22 (c) to provide appropriate coordination with other state
23 programs, agencies, authorities and public instrumentalities,
24 including, but not limited to, the Massachusetts Industrial
25 Finance Agency, the Massachusetts Port Authority, and the
26 Massachusetts Technology Development Corporation, to enable
27 activity within Economic Opportunity Areas to be more
28 effectively promoted by the commonwealth;

29 (d) to monitor the implementation and operation of this act;

30 (e) to conduct a continuing evaluation of Economic Opportu-
31 nity Areas and Economic Opportunity Area Businesses; and

32 (f) to submit reports to the Legislature evaluating the
33 effectiveness of this act and making suggestions for improvements,
34 which may include legislative recommendations, by March 1 of
35 each calendar year for as long as this act remains in effect.

36 SECTION 3. NOMINATION OF ECONOMIC OPPOR- 37 TUNITY AREAS

38 Any city or town may nominate any area within that city or
39 town to be designated an Economic Opportunity Area, provided
40 that the nominated area meets the following requirements:

41 (a) the area is within the jurisdiction of the government of the
42 city or town; and

- 8 (b) the boundaries of the area are contiguous; and
9 (c) the nominated area contains vacant land and/or unused or
10 underutilized industrial facilities; and
11 (d) the nominated area meets such other requirements as may
12 be established by regulations promulgated by the Secretary, in
13 cooperation with the Secretary of Economic Affairs, after
14 consultation with the Secretary of Administration and the
15 Secretary of Labor. If more than one government seeks to
16 nominate an area as an Economic Opportunity Area, any
17 reference to, or requirement of, this section shall apply to all such
18 governments.
19 (e) the nominated area meets at least one of the following four
20 specific criteria:
21 (1) an unemployment rate that is 125% higher than the average
22 unemployment rate in the commonwealth during the prior
23 calendar year; or
24 (2) the loss of at least 10% of its population during the ten year
25 period from 1980 to 1990; or
26 (3) an Incidence of Poverty 125% higher than the average
27 Incidence of Poverty in the commonwealth; or
28 (4) a loss of at least 2,000 jobs over the previous four years.

1 SECTION 4. APPLICATION FOR AREA DESIGNATION

- 2 Any city, by vote of the city council and approval by the mayor,
3 or town, by vote at the town meeting, may adopt an ordinance
4 or by-law authorizing such city or town to prepare and submit
5 an application to the Secretary for designation as an Economic
6 Opportunity Area. Such application shall be prepared in a manner
7 and form prescribed by regulations promulgated by the Secretary
8 and shall contain the following:
9 (a) a map of the area comprising the proposed Economic
10 Opportunity Area, which identifies the nominated area and
11 indicates existing streets, highways, waterways, natural
12 boundaries and other physical features;
13 (b) a plan by which the city or town will provide property tax
14 relief to an Economic Opportunity Area Business at least in the
15 following amounts:

- 16 Year 1: 100% reduction in assessed value
- 17 Year 2: 80% reduction in assessed value
- 18 Year 3: 60% reduction in assessed value
- 19 Year 4: 40% reduction in assessed value
- 20 Year 5: 20% reduction in assessed value
- 21 Year 6: 0% reduction in assessed value

22 (c) a plan, for approval by the Secretary, or such other person
23 as the Secretary shall designate, which provides for streamlined
24 zoning and licensing procedures for Economic Opportunity Area
25 Businesses within the designated area;

26 (d) a plan, for approval by the Secretary, or such other person
27 as the Secretary shall designate, which demonstrates infrastruc-
28 ture support for Economic Opportunity Area Businesses and
29 Economic Opportunity Area Property, including the provision of
30 transportation access and egress, water and sewer hook-ups, and
31 lighting and other utilities;

32 (e) a plan, for approval by the Secretary, or such other person
33 as the Secretary shall designate, which describes training
34 programs that will be made available to employees performing
35 services for an Economic Opportunity Area Business within the
36 nominated area;

37 (f) a plan which provides for an increase in the level of efficiency
38 of local services delivered within the Economic Opportunity Area;

39 (g) a plan for involvement by private entities and community
40 development organizations in the economic revitalization of the
41 nominated area, including a commitment from private entities to
42 provide jobs and job training for employees and residents who
43 work, or will work, in the Economic Opportunity Area Business
44 within the nominated area; and

45 (h) either an Economic Development Plan for utilizing the
46 economic development tools provided by one or more of Chap-
47 ters 121A, 121C and 40D of the General Laws in order to
48 implement an Economic Development Project or, if no plan is
49 provided, an explanation for its omission.

1 SECTION 5. DESIGNATION OF ECONOMIC OPPOR- 2 TUNITY AREAS

3 The Secretary, in cooperation with the Secretary of Economic
4 Affairs, shall have the authority to designate an unlimited number

5 of Economic Opportunity Areas within the commonwealth,
6 provided that the Secretary shall not make any designation under
7 this act unless:

8 (a) the local government nominates such area as an Economic
9 Opportunity Area in accordance with the requirements of this act;

10 (b) the area meets the requirements set forth in this act; and

11 (c) the state and local governments of the jurisdiction in which
12 the area is located agree in writing that during the period in which
13 the nominated area is designated as an Economic Opportunity
14 Area, such governments will follow a specified course of action
15 designed to reduce burdens borne by employers and employees
16 in such area, provide the benefits specified in section 2 and ensure
17 that the intent of this act is fulfilled.

18 The Office must evaluate and either grant or deny an appli-
19 cation submitted by a city or town nominating an area for
20 designation as an Economic Opportunity Area within 60 days of
21 the date the application is received by the Office. If a nomination
22 is accepted, the nominated area that is the subject of the appli-
23 cation shall be designated an Economic Opportunity Area.

24 An Economic Opportunity Area shall retain its designation for
25 fifteen years from the date it is designated, unless such designation
26 is revoked prior to the expiration of fifteen years. If a city or town
27 wishes to request the revocation of an Economic Opportunity
28 Area's designation, the city or town may submit notice of that
29 fact to the Office together with justification for its request. The
30 Secretary, in consultation with the Secretary of Administration
31 and the Secretary of Labor, and after obtaining the advice and
32 consent of the Secretary of Economic Affairs, may revoke the
33 designation of an Economic Opportunity Area if the Secretary
34 determines that a local government in which the area is located
35 is not complying substantially with the agreed course of action
36 for the area.

37 After evaluation and review, the Office shall have the authority,
38 with the recommendation of the city or town within which the
39 area is located, to renew the designation of an area as an Economic
40 Opportunity Area on or before the date such designation has
41 expired.

1 SECTION 6. PROVISION OF STATE TAX INCENTIVES

2 Any Economic Opportunity Area Business may deduct
3 Economic Opportunity Area Losses under Chapter 63 of the
4 General Laws at any time during the ten years following the loss,
5 but in no event may a corporation deduct Economic Opportunity
6 Area Losses later than ten years following the expiration or
7 revocation of the designation as an Economic Opportunity Area.

8 Any Economic Opportunity Area Business shall be entitled to
9 a tax credit under Chapter 63 equal to three percent (3%) of the
10 value of products manufactured by an Economic Opportunity
11 Area Business within an Economic Opportunity Area and
12 exported out of the United States.

13 Any Economic Opportunity Area Business shall be allowed a
14 credit as hereinafter provided against the excise tax due under
15 Chapter 63. The amount of the credit shall be determined by
16 multiplying one thousand dollars by the increase in the number
17 of full-time Economic Opportunity Area Employees employed by
18 the Economic Opportunity Area Business during a taxable year,
19 computed in accordance with the definitions set forth in
20 Section 31C of Chapter 63.

21 Any Economic Opportunity Area Business shall be entitled to
22 a credit of five percent (5%) against the tax imposed on corpo-
23 rations under Chapter 63. Such credit shall be based on the total
24 amount of investment made in Economic Opportunity Area
25 Property. Such credit may be applied each year such business
26 operates within an Economic Opportunity Area. The common-
27 wealth shall not be required to refund any money to any Economic
28 Opportunity Area Business in the event that the credit allowed
29 under this section exceeds the total amount of tax owed by such
30 Economic Opportunity Area Business.

31 Any Economic Opportunity Area Business is entitled to a one-
32 time deduction under Chapter 63 of ten percent (10%) of the total
33 cost of renovations made to a previously underutilized or
34 abandoned building within an Economic Opportunity Area, if the
35 Economic Opportunity Area Business occupies, or will occupy,
36 such building and the building has been renovated by the Massa-
37 chusetts Government Land Bank.

1 SECTION 7. FOREIGN TRADE ZONE

2 Any part of a city or town which has been designated an
3 Economic Opportunity Area in accordance with this act is hereby
4 authorized to make application to the foreign trade zone board
5 established by an act of Congress entitled "An act to provide for
6 the establishment, cooperation and maintenance of foreign trade
7 zones in ports of entry of the United States to expedite and
8 encourage foreign commerce, and for other purposes", for a grant
9 to said city or town for the privilege of establishing, operating and
10 maintaining a foreign trade zone within its Economic Opportunity
11 Area.

1 SECTION 8. OTHER PROVISIONS

2 Each department of state government in the commonwealth
3 shall endeavor to provide coordinated one-stop licensing for all
4 businesses located within an Economic Opportunity Area in order
5 to expedite the process of obtaining commonwealth licenses,
6 permits, certificates, approvals, registrations, charters and other
7 requirements of law.

8 Upon the written request of any city or town which nominated
9 an Economic Opportunity Area, a state agency is authorized, in
10 order to further job creation, community development or
11 economic revitalization objectives within the Economic
12 Opportunity Area, to waive or modify all or part of any rule it
13 has authority to promulgate, as such rule pertains to the carrying
14 out of projects, activities or undertakings within the Economic
15 Opportunity Area.

16 In considering a request under this section, the agency shall
17 weigh the extent to which the proposed waiver or modification
18 is likely to further job creation, community development, or
19 economic revitalization within the Economic Opportunity Area
20 against the effect the change is likely to have on the underlying
21 purposes of the applicable rule in the geographic area which would
22 be affected. The agency shall approve the request whenever it
23 finds, in its discretion, that the public interest which the proposed
24 waiver or modification would serve in furthering such job
25 creation, community development, or economic revitalization
26 outweighs the public interest in maintaining the rule unchanged.

27 The agency shall not approve any request to waive or modify a
28 rule if that waiver or modification would:

29 (1) violate a statutory requirement, or

30 (2) be likely to present a significant risk to the public health,
31 including environmental or occupational health or safety or envi-
32 ronmental pollution.

33 Agencies shall discharge their responsibilities under this
34 subsection in an expeditious manner and shall make a determi-
35 nation on requests not later than 90 days after their receipt.

36 To facilitate reaching its decision on any requested waiver or
37 modification, the agency may seek the views of interested parties,
38 determine how such views are to be obtained, and determine to
39 what extent, if any, such views should be taken into account in
40 considering the request.

41 No waiver or modification of a rule under this section shall
42 remain in effect with respect to an Economic Opportunity Area
43 after the Economic Opportunity Area designation has expired or
44 has been revoked.

1 SECTION 9. The provisions of this act are severable and if any
2 of its provisions shall be held unconstitutional by any court of
3 competent jurisdiction, the decision of such court shall not affect
4 or impair any of the remaining provisions.

ATTACHMENT II

Refiled as H.2764

HOUSE No. 5868

The Commonwealth of Massachusetts

HOUSE OF REPRESENTATIVES, June 29, 1991.

The committee on Commerce and Labor, to whom was referred the petition (accompanied by bill, House, No. 2234) of Daniel E. Bosley and other members of the General Court relative to incentives for economic development, reports recommending that the accompanying bill (House, No. 5868) ought to pass.

For the committee,

DANIEL E. BOSLEY.

The Commonwealth of Massachusetts

In the Year One Thousand Nine Hundred and Ninety-One.

AN ACT RELATIVE TO ECONOMIC DEVELOPMENT.

Be it enacted by the Senate and House of Representatives in General Court assembled, and by the authority of the same, as follows:

- 1 SECTION 1. Chapter 23A of the General Laws is hereby
2 amended by inserting after section 3 the following two sections: —
3 Section 3A. As used in Section 3B, the following words shall
4 have the following meanings, unless a contrary intent is clearly
5 indicated:
6 “Economic Assistance Coordinating Council”, a Council
7 established under the Massachusetts Office of Business
8 Development for the express purpose of certifying eligible
9 proposals for the Economic Development Incentive Program.
10 “Economic Development Incentive Program”, a program
11 designed to promote increased business development and
12 expansion in economically troubled areas of the Commonwealth.
13 The program would be administered by an “Economic Assistance
14 Coordinating Council” within the Executive Office of Economic
15 Affairs. The program is comprised of the Tax Incremental
16 Financing Program, the Property Tax Abatement Program and
17 the Community Economic Development Initiative Program.
18 “Economically Troubled Area”, an area of the commonwealth
19 that has lost at least twenty percent in total manufacturing
20 employment over the past fifteen years; and that the unemploy-
21 ment rate of such area exceeds the state-wide average or is in an
22 area of pervasive unemployment, economic distress or fifty
23 percent of the residents of an area have incomes of below eighty
24 percent of the state’s average as determined by the coordinating
25 council.
26 “Eligible Proposal”, a proposal for a new or expanding business
27 within an economically troubled area of the commonwealth which
28 would provide long-range employment opportunities to and
29 would serve to utilize the skills and experience of the local
30 workforce; that has the ability to compete in national and

31 international markets; and that would locate in areas of the state
32 that have lost at least twenty percent in total manufacturing
33 employment over the past fifteen years or is in an area of pervasive
34 unemployment, economic distress or fifty percent of the residents
35 of an area have incomes of below eighty percent of the state's
36 average as determined by the coordinating council.

37 "Expanding Business", a business currently sited and operating
38 within Massachusetts that seeks to expand its workforce by
39 twenty-five employees or more.

40 "New Business", a business that seeks to locate in the
41 Commonwealth of Massachusetts.

42 Section 3B. There shall be an Economic Assistance Coordinat-
43 ing Council established under the Massachusetts Office of
44 Business Development within the Executive Office of Economic
45 Affairs. Said Council shall consist of nine members; one member
46 shall be the secretary of manpower affairs or his designee, one
47 shall be the secretary of communities and development or his
48 designee, one member shall be the secretary of labor or his
49 designee, one shall be the commissioner of the Massachusetts
50 office of business development or his designee, one member shall
51 be the director of the Industrial Services Program or his designee,
52 and four members shall be appointed by the governor, all of whom
53 shall be knowledgeable in public policy, and international and
54 state economic and industrial trends.

55 The council is responsible for establishing the following
56 guidelines for certifying proposals for eligibility for the "Economic
57 Development Incentive Program" by:

58 (1) Targeting industries of regional importance to Massachu-
59 setts now and in the future;

60 (2) Identifying industry segments that hold promise with
61 respect to:

62 (a) utilizing the skills of the local workforce;

63 (b) future employment growth potential; and

64 (c) the ability of the business to effectively compete
65 nationally and internationally.

66 (3) Recommending the siting of the proposed business be
67 located in a city or town where a twenty percent loss in total
68 manufacturing employment has occurred in the past fifteen years;

69 (4) Recommending priority be given to business proposals that

70 seek to locate in areas where increased business development is
71 vital to achieve economic stability;

72 (5) Recommending priority be given to business proposals that
73 are located in Labor Market Areas (as defined by the Dept. of
74 Commerce, Bureau of the Census) that have a higher unemploy-
75 ment rate than the statewide average;

76 (6) Recommending priority be given to business proposals that
77 agree to conduct outreach in the area in which they are located,
78 conduct employment and training and give priority to hiring local
79 residents;

80 (7) Recommending priority be given to business proposals
81 which take into account local commitment and resources for
82 business expansion; and

83 (8) Recommending priority be given the municipalities whose
84 banking community is involved in a banking pool as a function
85 of the Community Reinvestment Act. Regulations for said pool
86 will be established by legal counsel.

87 No assistance shall be granted by the Council to any enterprise
88 relocating from any place within the commonwealth to a
89 designated area; provided, however, expansion into a designated
90 area shall not be deemed as relocation.

91 No assistance shall be granted by the Council unless a
92 municipality has an established master or study plan relative to
93 economic development. Such document shall be at least one page
94 in length and contain the goals of the municipality relative to
95 development.

96 An assistance director shall be appointed by the agency for the
97 purpose of administering the recommendations of the Council.

98 The Council shall annually submit to the governor, the
99 chairman of the senate and house ways and means committees,
100 and the joint committee on commerce and labor, within ninety
101 days after the end of its fiscal year, a complete and detailed report
102 setting forth its operation and accomplishments, including all
103 projects certified under the Economic Development Incentive
104 Program.

1 SECTION 2. The General Laws are hereby amended by
2 inserting after chapter 40M, the following chapter:

3

CHAPTER 40N.

4 The purpose of this chapter is to make two additional financing
5 mechanisms available to economic development projects.
6 Whereas the utilization of both mechanisms on the same project
7 would tend to be self-defeating, the Economic Assistance
8 Coordinating Council under the Massachusetts Office of Business
9 Development shall certify projects utilizing only one of the
10 mechanisms contained in this chapter. Provided, however,
11 projects utilizing property tax abatement must be certified by the
12 council and such certification need not be granted in order for
13 municipalities to utilize tax incremental financing.

14 Section 1. In this chapter, unless a different meaning clearly
15 appears from the context, the following words shall have the
16 following meanings:

17 "Assessment Based", the aggregate taxable valuation of all
18 taxable real property in a tax increment area as of the base date.
19 The assessment base shall be increased or decreased annually as
20 a result of a change in the tax exempt status of property within
21 the area. The amount to be added to the assessment base of the
22 area as a result of previously tax exempt real property within the
23 area becoming taxable shall be equal to the assessed value of the
24 real property as most recently assessed or, if the assessment was
25 made more than one year prior to the date of transfer rendering
26 the property taxable, the value shall be assessed at the time of
27 such transfer. The amount to be subtracted from the assessment
28 base of the area as a result of previously taxable real property
29 within the district becoming tax exempt shall be equal to the
30 assessed value of said property. If the assessed value of property
31 located within the tax increment area is reduced by reason of a
32 court-ordered abatement, stipulated agreement, or voluntary
33 abatement, the reduction shall be applied to the assessment base
34 of the district when the property upon which the abatement is
35 made has not been improved since the date of creation of the area,
36 and to the assessment increment of the area in each year thereafter
37 when the abatement relates to improvements made after the date
38 of creation.

39 "Base Date", the last assessment date, of the tax, immediately
40 preceding the adoption of the project plan.

41 "Project", a project to be undertaken in accordance with a
42 project plan: (1) for acquisition of the land and improvements
43 thereon, if any, within the project area and for assembly and
44 clearance of the land so acquired; or (2) for development,
45 redevelopment, revitalization or conservation of the project area
46 through rehabilitation of buildings or other improvements or
47 through acquisition by gift, purchase or eminent domain of land
48 and improvement thereon, if any, and demolition, removal or
49 rehabilitation of any such improvements whenever necessary to
50 provide land for projects necessary for the economic development
51 of a specific area or that have been as certified as eligible economic
52 development projects by the Economic Assistance Coordinating
53 Council; (3) a project involving a combination of the foregoing
54 types of projects. A project may include the provisions of financial
55 and other assistance in the relocation of persons and organizations
56 displaced by the project, the planning and construction,
57 reconstruction or rehabilitation of public facilities and financing
58 pursuant to clause (m) of section two of this chapter.

59 "Project area", the area designated by the city or town council
60 in which the project is to be carried out. The project area may
61 consist of one or more parcels or lots of land, whether or not
62 contiguous, or one or more buildings or structures, whether or
63 not adjacent, on one or more parcels of land. The project area
64 may, but need not, be within the tax increment area.

65 "Project plan", a plan certified by the city or town in the manner
66 provided in section three, for a project. The project plan shall set
67 forth an estimate of project costs and the amounts and sources
68 of funds to be used to defray such costs and shall include provi-
69 sions for tax increment financing of project costs in whole or in
70 part. The tax increment financing provisions of the plan shall set
71 forth: (1) the estimated amount of indebtedness to be incurred
72 pursuant to this chapter; (2) an estimate of the tax increment to
73 be generated as a result of the project; (3) a projection of the tax
74 revenues to be derived from the tax increment area in the absence
75 of the project plan; (4) the method of calculating the tax
76 increment, together with any provisions for adjustment of the
77 method of calculation; and (5) the board or officer of the city or
78 town designated responsible for calculating the tax increment.
79 Funds may be provided to carry out the plan from any lawful

80 source, including the issuance of bonds under this chapter, but
81 may be provided by the issuance of general obligation bonds for
82 any purpose for which general obligation bonds could not be
83 issued in the absence of this chapter. The plan may include such
84 other provisions as may be deemed necessary in order to carry
85 out the tax increment financing of the project. The project plan
86 shall: (1) be consistent with such comprehensive plan for the city
87 or town as is then applicable; (2) be sufficiently complete to
88 indicate the location and boundaries of the project area and of
89 acquisition, demolition, removal and rehabilitation and such
90 developnent, redevelopment and general public improvements as
91 are proposed to be carried out within the project are; and (3)
92 indicate the proposed method for relocation of such persons or
93 organizations as may be displaced as result of carrying out the
94 project.

95 "Project revenues", any receipts of a city or town with respect
96 to a project, including, without limiting the generality of the
97 foregoing, tax increments, repayments of loans made under
98 clause (m) of section two, investment earnings, proceeds of
99 insurance or disposition of property and proceeds of borrowing
100 under this chapter.

101 "Tax Increment", the tax levied on the real and personal
102 property situated in or otherwise assignable for the purposes of
103 property taxation to a tax increment area to the extent that such
104 tax is attributable to an excess of the aggregate taxable valuation
105 of such property over its assessment base.

106 The portion of the tax levy attributable to the increased
107 valuation after the base date shall be calculated using the same
108 classification factors as were used as of the base date, or without
109 classification factors if property was not classified for tax purposes
110 as of the base date. If the base date is earlier than the date as of
111 which the commissioner of revenue makes the certification
112 required by subsection (c) of section two A of chapter fifty-nine,
113 the project plan may provide for such further adjustment in
114 calculating the tax increment as may be deemed appropriate to
115 reflect changes of practice after the base date with respect to the
116 valuation of property in order to achieve assessment at full and
117 fair cash valuation. In calculating the tax increment, there shall
118 be excluded from the tax portion levied for the purpose of paying

119 the principal of an interest on bonds, notes and other evidences
120 of indebtedness which are general obligations of the city or town.
121 The portion of the tax increment used to pay principal of or
122 interest on indebtedness incurred pursuant to this chapter shall
123 be included in the amounts to be deducted from the total levy for
124 the purposes of chapter one hundred fifty-one of the acts of
125 nineteen hundred and seventy-nine.

126 "Tax increment area", a tax increment area designated in a
127 project plan adopted pursuant to section two. The tax increment
128 area may consist of one or more parcels or lots of land, whether
129 or not contiguous, or one or more buildings or structures, whether
130 or not adjacent, on one or more parcels of land; provided,
131 however, that upon adoption of the project plan the aggregate
132 increment areas within the city or town do not exceed twenty-five
133 percent of the taxable valuation of all property subject to taxation
134 in the city or town.

135 Section 2. Cities and towns are hereby authorized to
136 undertake projects pursuant to duly adopted project plans. In
137 addition to powers granted by any other law, for the purposes
138 of carrying out a project as authorized by this chapter, a city or
139 town shall have the following powers:

140 (a) to incur indebtedness as hereinafter provided and to pledge
141 tax increments and other project revenues for repayment thereof;

142 (b) to designate a board or officer of the city or town to be
143 responsible for administering the project plan;

144 (c) to make and enter into all contracts and agreements
145 necessary in order to carry out the project;

146 (d) to receive from the federal government or the common-
147 wealth loans or grants for or in aid of a project and to receive
148 contributions from any other source to defray project costs;

149 (e) to purchase or acquire by eminent domain pursuant to the
150 provisions for chapter seventy-nine or chapter eighty A, insofar
151 as such provisions may be applicable, and pursuant to all
152 preliminary requirements prescribed by law, such property or
153 interests therein within a project area as the city or town may deem
154 necessary in order to carry out the project; provided, however,
155 that any taking of property by eminent domain for any purpose
156 for which the taking by the city or town could not be made in
157 the absence of this chapter shall be authorized by a two-thirds
158 vote as defined in section one of chapter forty-four;

159 (f) to make relocation payments to such persons, businesses or
160 organizations as may be displaced as a result of carrying out the
161 project;

162 (g) to clear and improve property acquired by it pursuant to
163 the project plan and construct public facilities thereon or contract
164 the construction, development, redevelopment, rehabilitation,
165 remodeling, alteration or repair of such property;

166 (h) to cause parks, playgrounds or schools, or water, sewer or
167 drainage facilities or any other public improvements which it is
168 otherwise authorized to undertake, to be laid out, constructed or
169 furnished in connection with the project;

170 (i) to lay out, construct, alter, relocate, change the grade of,
171 make specific repairs upon or discontinue public ways and
172 construct sidewalks in or adjacent to the project area;

173 (j) to cause private ways, sidewalks, ways for vehicular travel,
174 and similar improvements to be constructed within the project
175 area for the particular use of the project area of those dwelling
176 or working therein;

177 (k) to adopt ordinances or by-laws under section five of chap-
178 ter forty A or repeal or modify such ordinances or by-laws or
179 establish exceptions to existing ordinances and by-laws regulating
180 the design, construction and uses of buildings;

181 (l) to sell, mortgage, lease as lessor, transfer or dispose of any
182 property or interest therein acquired by it pursuant to the project
183 plan for development, redevelopment or rehabilitation in
184 accordance with the plan;

185 (m) to loan the proceeds of any issue of bonds or notes pursuant
186 to this chapter to a private enterprise in order to finance the cost
187 of acquiring land for, and construction or rehabilitating and
188 equipping industrial development facilities, as defined in
189 section one of chapter forty D, within the project area in
190 accordance with the plan, or to loan bond or note proceeds in
191 order to refinance any such loan; provided that the issuing
192 authority finds that:

193 (i) the intended recipient of any loan of bond proceeds is a
194 responsible party;

195 (ii) the financing of the project is reasonably expected to
196 stimulate economic growth or stability within the municipality
197 and will, as result, confer a definite benefit on the citizens of said

198 municipality, and any private benefit which may be derived from
199 the project will not be so disproportionate as to override the public
200 purpose of stimulating or stabilizing the economy of the
201 municipality;

202 (iii) the project will provide employment, or security against
203 loss of employment having a reasonable relationship to the
204 principal amount of the bonds to be issued thereof;

205 (iv) the bonds, the trust agreeent and the financing
206 documents contain reasonable provisions and comply with the
207 provisions of this chapter;

208 (v) anticipated project revenues will be adequate to pay the
209 principal of the bonds as they come due and interest thereon;

210 (vi) the intended recipient of any loan of bond proceeds does
211 not do business in the Union of South Africa; and

212 (vii) the intended recipient of any loan of bond proceeds does
213 not do business in Northern Ireland absent compliance with the
214 McBride Principles;

215 (n) to invest project revenues as hereinafter provided;

216 (o) to do all things reasonably necessary or convenient to carry
217 out the powers granted in this chapter.

218 Section 3. (a) A city or town may, by a majority vote as
219 defined in section one of chapter forty-four, borrow money by
220 the issue of special obligation bonds for the purpose of carrying
221 out a project pursuant to a duly adopted project plan. Without
222 limiting the generality of the foregoing, such bonds may be issued
223 for the project costs which may include interest prior to and during
224 the carrying out a project and for a reasonable time thereafter,
225 such reserves as may be required by any agreement securing the
226 bonds and all other expenses incidental to planning, carrying out
227 and financing the project. Bonds issued hereunder shall be payable
228 solely from project revenues and shall not be deemed to be a pledge
229 of faith and credit of the city or town. Every bond issued hereunder
230 shall recite on its face that it is a special obligation bond payable
231 solely from the project revenues pledged for its repayment.

232 (b) The bonds of each issue shall be dated and may be made
233 redeemable before maturity with or without premium. Subject to
234 the authorizing vote, the officers authorized to sell the bond shall
235 determine the date or dates of the bonds provided that the bonds
236 shall mature within thirty years from their respective dates, their

237 denomination or denominations, the place or places of payment
238 of the principal and interest, which may be at any bank or trust
239 company within or without the commonwealth, their interest rate
240 or rates, maturity or maturities, redemption privileges, if any, and
241 the form and other details of the bonds including any interest
242 coupons to be attached thereto. Notwithstanding any provisions
243 of any municipal charter or general or special law to the contrary,
244 bonds issued hereunder may provide for annual or more frequent
245 installments of principal in equal, diminishing or increasing
246 amounts with the first installment of principal to be due at any
247 time within five years from the date of the issuance of the bonds,
248 and, subject to the authorizing vote, may provide for such rate
249 or rates of interest as the officers authorized to sell the bonds shall
250 deem proper, including rates variable from time to time as
251 determined by such index, banker's loan rate or other method as
252 may be specified in such bond. The bonds shall be signed by the
253 mayor or city manager, as the case may be, of a city or by a
254 majority of the selectmen of a town council form of government
255 by the manager either manually or by facsimile thereof. Any
256 coupons attached thereto shall bear the facsimile signature of the
257 city or town treasurer.

258 (c) In case any officer whose signature or a facsimile of whose
259 signature shall appear on any bonds, coupons or notes issued
260 under this chapter shall cease to be such officer before the delivery
261 thereof, such signature or such facsimile shall nevertheless be valid
262 and sufficient for all purposes the same as if he had remained in
263 office until such delivery.

264 (d) The bonds may be issued in coupon or in registered form,
265 or both, and provision may be made for the registration of any
266 coupon bonds as to principal alone and also as to principal and
267 interest, for the reconversion into coupon bonds or bonds
268 registered as to both principal and interest and for the interchange
269 of registered and coupon bonds. Subject to the authorizing vote,
270 the officers authorized to sell the bonds may sell the bonds in such
271 manner, either at public or private sale, and for such price, as they
272 may determine will best effect the purposes of this chapter.

273 (e) Prior to the preparation of definitive bonds, the city or town
274 may issue interim receipts or temporary bonds, with or without
275 coupons, exchangeable for definitive bonds when such bonds have

276 been executed and are available for delivery. Provision may be
277 made for the placement of any bonds which shall have become
278 mutilated or shall have been destroyed or lost.

279 (f) Bonds or notes issued hereunder may be secured in whole
280 or in part by letters or lines of credit or other credit facilities. Any
281 such insurance, letter or line of credit or credit facility may provide
282 for reimbursement to be made over such period of time, not to
283 exceed two years beyond the maturity date of the bonds or notes
284 so secured, and may provide for reimbursement to be made.

285 Section 4. (a) In the discretion of the officers authorized to sell
286 the bonds, but subject to the provisions of the vote authorizing
287 the bonds, bonds issued hereunder may be secured by one or more
288 trust agreements between the city or town and a corporate
289 trustees, which may be any trust company or bank having the
290 powers of a trust company within or without the commonwealth.
291 A trust agreement hereunder shall be in such form and executed
292 in such manner as may be determined by such officers. A trust
293 agreement may pledge or assign project revenues, in whole or in
294 part, and may provide that the owners or holders of bonds issued
295 thereunder may have lien or mortgage on any facility acquired,
296 improved, or constructed with the proceeds of the tax increment
297 bonds. It may contain such provisions for protecting and
298 enforcing the rights, security and remedies of the bondholders as
299 may be reasonable and proper and not in violation of law,
300 including without limiting the generality of the foregoing, provi-
301 sions defining defaults and providing for remedies in the event
302 thereof, which may include the acceleration of maturities, and
303 covenants setting forth duties of, and limitations on, the city or
304 town in relation to carrying out or otherwise administering the
305 project or projects, the custody, safeguarding, investment and
306 application of project revenues, the issue of additional bonds
307 hereunder, the determination of tax increments, the fixing of fees
308 and charges, if any, in relation to the project or projects, the
309 collection of project revenues, the use of any surplus bond
310 proceeds, the establishment of reserves, and the replacement of
311 bonds or coupons which shall become mutilated or be destroyed
312 or lost. Subject to the provisions of this chapter, moneys subject
313 to the trust agreement shall be held, invested and applied as
314 provided therein, provided that moneys not deposited in trust with

315 a corporate trustee shall be in the custody of the city or town
316 treasurer.

317 (b) It shall be lawful for any bank or trust company to act as
318 a depository or trustee of the proceeds of bonds or of other moneys
319 under any such trust agreement and to furnish such indemnifying
320 bonds or to pledge such securities as may be required by the trust
321 agreement. Any such trust agreement or resolution may set the
322 rights and remedies of the bondholders and of the trustee, and
323 may restrict the individual right of action by bondholders. All
324 expenses incurred in carrying out the provisions of such trust
325 agreement or resolution may be treated as current operating
326 expenses.

327 Section 5. (a) Notwithstanding the provisions of chapter one
328 hundred and six or any other general or special law to the
329 contrary: (i) any pledge hereunder shall be valid and binding and
330 shall be deemed continuously perfected from the time it is made;
331 (ii) no filing need be made under the said chapter one hundred
332 and six or otherwise; (iii) unless otherwise provided in the
333 financing instruments, a pledge of project revenues shall be
334 deemed to include a pledge of any accounts or general intangibles
335 from which such revenues are derived, whether existing at the time
336 of the pledge or thereafter acquired by the city or town, and the
337 proceeds of such accounts or general intangibles; and (iv) the
338 pledged project revenues accounts and general intangibles shall
339 be subject to the lien of the pledge without delivery or segregating
340 and the lien of the pledge shall be valid and binding against all
341 parties having claims of contract or tort or otherwise against the
342 city or town.

343 (b) A pledge of project revenues under this chapter shall
344 constitute a sufficient appropriation thereof for the purposes of
345 any provision for appropriation and such revenues may be applied
346 as required by the pledge without further appropriation.

347 Notwithstanding the provisions of this section, administrative
348 expenses shall be subject to appropriation.

349 Section 6. In anticipation of the issue of bonds under this
350 chapter, and subject to any provisions of the vote authorizing the
351 bonds, the officers authorized to sell the bonds may without
352 further authorization issue temporary notes. The notes may be
353 secured as in the case of bonds and, except as otherwise provided

354 in this section, the provisions of sections five, six, seven and nine
355 referring to bonds shall also be deemed to refer to the notes. The
356 notes need not bear that seal of the city or town or a facsimile
357 thereof. The notes shall be payable within three years from their
358 respective dates, but the principal of and interest on notes issued
359 for a shorter period may be refunded from time to time by the
360 issue of other notes maturing within three years from the original
361 date of issue of the indebtedness being refunded.

362 Section 7. A city or town may, when authorized by a majority
363 vote as defined in section one of chapter forty-four, issue
364 refunding bonds for the purpose of paying any of its bonds issued
365 hereunder at maturity or upon acceleration of redemption. The
366 refunding bonds may be issued at such time prior to the maturity
367 or redemption of the refunded bonds as the city or town deems
368 to be in the public interest. The refunding bonds may be issued
369 in sufficient amounts to pay or provide the principal of the bonds
370 being refunded, together with any redemption premium thereon,
371 any interest accrued or to accrue to the date of payment of such
372 bonds, the expenses of issue of the refunding bonds, the expenses
373 of redeeming the bonds being refunded, and such reserves for debt
374 service or other purposes from the proceeds of such refunding
375 bonds as may be required by any agreement securing the bonds.
376 The issue of refunding bonds, the maturities and other details
377 thereof, the security therefor, the rights of holders thereof, and
378 the rights, duties and obligations of the city or town with respect
379 thereto shall be governed by the provisions of this chapter relating
380 to the issue of bonds other than refunding bonds insofar as the
381 same may be applicable.

382 Section 8. The bonds and notes issued under this chapter shall
383 be payable solely from project revenues. Such bonds and notes
384 shall not at any time be included in the debt of the city or town
385 for the purpose of ascertaining its legal borrowing capacity, nor
386 shall the tax increment be including in calculating total taxes
387 assessed in paragraph (a) of Section 21C of Chapter 59 or the
388 maximum levy limit in paragraph (f) of Section 21C of Chapter 59.
389 Except as otherwise provided herein, such bonds and note shall
390 not be subject to the provisions of chapter forty-four.

391 Section 9. Subject to any agreement securing bonds or notes
392 issued under this chapter, the proceeds of such bonds or notes,

393 pledged tax increments and other project revenues may be
394 deposited or invested in such investments as may be lawful for
395 fiduciaries in the commonwealth.

396 Section 10. All project revenues received pursuant to the provi-
397 sions of this chapter shall be deemed to be trust funds to be held
398 and applied solely as provided in this chapter.

399 Section 11. Any holder of bonds or notes issued under this
400 chapter, or of any of the coupons appertaining thereto, and the
401 trustee under any trust agreement securing the same except to the
402 extent the rights herein given may be restricted by any agreement
403 securing the same, may bring suit upon the bonds, notes or
404 coupons and may, either at law or in equity, by suit, action,
405 mandamus or other proceedings, protect and enforce all rights
406 under the laws of the commonwealth or granted under this chapter
407 or under any such agreement, and may enforce or compel the
408 performance of all duties required by this chapter or by such
409 agreement to be performed by the city or town or by any officer
410 thereof.

411 Section 12. Bonds and notes issued under the provisions of this
412 chapter are hereby made securities in which all insurance
413 companies, trust companies, banking associations, savings banks,
414 cooperative banks, investment companies, executors, trustees and
415 other fiduciaries, and all other persons whatsoever who are now
416 or may hereafter be authorized to invest in bonds or notes or other
417 obligations of a similar nature may properly and legally invest
418 funds, including capital deposits or other funds in their control
419 or belonging to them. Such debt obligations are hereby made
420 securities which may properly and legally be deposited with and
421 received by any state or municipal office or any agency or political
422 subdivision of the commonwealth for any purpose for which the
423 deposit of bonds or other obligations of the commonwealth now
424 or may hereafter be authorized by law.

425 Section 13. Notwithstanding any of the provisions of this
426 chapter or any recitals in any bond or notes issued under this
427 chapter, all such bonds and notes shall be deemed to be investment
428 securities under chapter one hundred and six.

429 Section 14. The bonds and notes issued under this chapter,
430 their transfer and the income therefrom, including any profit made
431 on the sale thereof, shall be at all times free from taxation within
432 the commonwealth.

433 Section 15. A tax increment area shall terminate at such time
434 as all bonds issued for the area and the interest thereon have been
435 paid in full, or sufficient funds have been irrevocably deposited
436 in a special fund or other escrow account held in trust for all
437 outstanding tax increment bonds issued for such area to provide
438 for the payment of such bonds at maturity or date of redemption
439 and interest and premium, if any, thereon, and all terms and
440 conditions of any trust agreement or agreements have been
441 satisfied. Upon termination, any money remaining in trust shall
442 be returned to the city or town.

443 Section 16. The local government of any city or town where
444 a development project may be designated by the Economic Assis-
445 tance Coordinating Council may calculate special tax assessments
446 for said project. The purpose of the special rates are to facilitate
447 the new construction or renovation and rehabilitation of real
448 taxable property. The special assessment can only be implemented
449 after a majority vote of a city or town as defined in section one
450 of chapter forty-four. Said assessments shall be made under the
451 following guidelines:

452 (a) In the first year, no assessment of the real property shall
453 be made;

454 (b) In the second year, assessments shall be made up to twenty-
455 five percent of the actual assessed valuation of the real property;

456 (c) In the third year, assessments shall be made up to fifty
457 percent of the actual assessed valuation of the real property;

458 (d) In the fourth year, assessments shall be made up to seventy-
459 five percent of the actual assessed valuation of the real property;
460 and

461 (e) In subsequent years, assessments shall be made up to one
462 hundred percent of the actual assessed valuation of the real
463 property.

464 For the purpose of this section, a year begins on the date of
465 acquisition of the property, or the date on which the Economic
466 Assistance Coordinating Council designated such areas as eligible
467 for its program.

1 SECTION 3. Chapter 63 of the General Laws is hereby
2 amended by inserting after section 31G the following sections:
3 Section 31H. A five percent investment tax credit can be
4 applied to the Massachusetts corporate excise tax for businesses

5 certified by the Economic Assistance Coordinating Council under
6 the Massachusetts Office of Business Development.

7 Section 31I. A one percent tax credit can be applied to the
8 value of exports for businesses that manufacture and export
9 products from facilities certified by the Economic Assistance
10 Coordinating Council.

1 SECTION 4. Chapter 212 of the acts of 1975 as most recently
2 amended by chapter 130 of the acts of 1987 is hereby amended
3 by inserting the following sentence in section 2, line 10, after the
4 words "surplus government property":— or renovation of
5 abandoned shell structures for commercial and industrial use only
6 in locations approved by the Economic Assistance Coordinating
7 Council under the Massachusetts Office of Business Development
8 for the purposes of the Economic Development Incentive
9 Program.

1 SECTION 5. A one-time deduction of ten percent based on net
2 income can be applied to the Massachusetts corporate excise tax
3 if the business occupies previously abandoned building that has
4 been renovated by the Massachusetts Government Land Bank for
5 companies certified by the Economic Assistance Coordinating
6 Council under the Massachusetts Office of Business
7 Development.

1 SECTION 6. Section 11 of chapter 23D of the General Laws
2 is hereby amended by inserting after the word "plan" in line 6 the
3 following sentence: — "The Trust shall further be empowered to
4 provide assistance to firms in specific mature industries for the
5 purpose of technological investment or upgrading of management
6 operations in order for the business to maintain future economic
7 stability.

1 SECTION 6A. Subsection (1) of Section 13 of Chapter 23D
2 of the General Laws is hereby amended by inserting after subsec-
3 tion (1) the following subsection (1a): — "The business within a
4 specific mature industry requires assistance for the purpose of
5 technological investment or upgrading of management operations
6 in order for the business to maintain future economic stability;"

1 SECTION 6B. For the purpose of implementing the provi-
2 sions of sections one and two of this act, not less than \$500,000
3 shall be appropriated under line item 3724-3037.

1 SECTION 7. Chapter 40F of the General Laws is hereby
2 amended by adding the following section: —

3 Section 6. The commissioner is hereby directed, subject to
4 appropriation or the issuance of bonds for said purpose, to
5 establish a program for financial assistance to those public or non-
6 profit agencies which provide industrial development services to
7 local municipalities in the commonwealth.

8 Funds may be granted to any public or non-profit agency which
9 has been in operation for two consecutive years prior to appli-
10 cation for funds under this section.

11 Upon application of the public or non-profit agency, the
12 department may loan or grant money to that local agency, upon
13 such terms and conditions as it may prescribe, for the purpose
14 of industrial park planning and development, if necessary, for
15 constructing a speculative building on land owned or held under
16 long term lease by the local agency and for the purchase of land
17 in connection with the foregoing. Before the local agency receives
18 such funds for such purposes from the department it may be
19 required to give to the department security for the funds. The
20 security shall be in such form and amounts as the commissioner
21 may determine and shall, in each instance, include a first mortgage
22 on the land, or the leaseholder, building, and appurtenances
23 financed by such funds. Loan by the department to local agencies
24 for the construction of speculative buildings shall be repaid in full,
25 including interest and other charges, within ninety days after the
26 building is occupied.

27 Issuance of Loans for Speculative Buildings.

28 Before issuing any loan under this section for construction of
29 a speculative building and the purchase of land in connection
30 therewith, the department shall determine that: —

31 1. The project is within the scope of this chapter, will be of
32 public use and benefit, and may reasonably be expected to create
33 new employment opportunities;

34 2. The proposed site for the speculative building will be located
35 on adequate land owned or to be acquired by the local agency
36 or leased by the local agency on terms satisfactory to the authority;

37 3. An adequate access road from a public highway is provided
38 to the proposed site and that such utilities as water, sewer, and
39 power facilities are available, or will be available when the
40 speculative building is completed.

41 4. The project plan complies with all applicable environmental,
42 zoning, planning and sanitary laws and regulations of the
43 municipality where it is to be located and of the state of
44 Massachusetts;

45 5. The local agency is responsible and has presented evidence
46 to demonstrate its ability to carry out the project as planned; and

47 6. Evidence has been presented demonstrating the feasibility of
48 the site as a location for industry, and additional evidence has been
49 presented that an adequate supply of labor is available.

50 The funds received by any one agency shall be based on, but
51 not limited to, the following criteria: —

52 1. Geographical size and population served by such agency;

53 2. Unemployment and wage level history of the area served;

54 3. Amount of matching funds from non-state governmental
55 sources;

56 4. Assurance that the funded proposal will be in addition to
57 the work currently being done by the agency and that the agency
58 will maintain a continued effort for the funded program;

59 5. Demonstrated effectiveness of the agency;

60 6. The lack of significant private development in the area. The
61 department shall not put funds into an area where the building
62 will be in competition with similar buildings available from private
63 owners.

64 Loans to local agencies under this section shall be made
65 provided that if the funds for any such loan are derived from the
66 issuance of bonds to the state treasurer, the loan shall bear interest
67 at a rate not less than the rate on notes.

68 In the case of appropriation, such loans shall be interest free.

69 In order to provide monies in the industrial development fund
70 for loans to local agencies under this section the department may
71 issue notes for purchase by the state treasurer as provided in this
72 chapter.

1 SECTION 7A. Issuance of notes and Purchases by the state
2 Treasurer.

3 a. The department may issues notes to the state treasurer in
4 an amount outstanding at any one time not exceeding five million
5 dollars to enable the department to make loans to local agencies
6 under this section. Each obligation shall bear interest at a rate
7 determined by the state treasurer, taking into consideration the
8 current average rate on outstanding marketable obligations of the
9 state as of the last day of the month preceding the issuance of
10 the obligation of the borrower, provided that if the treasurer
11 borrows money with which to purchase notes issued by the
12 department he shall set the interest rate on the notes at not less
13 than the rate the state is required to pay on the money borrowed.
14 The state treasurer shall purchase notes of the department issued
15 hereunder and may borrow money by the issue of bonds or notes
16 and pledge the full faith and credit of the state, or use any available
17 funds over which the state has exclusive control for this purpose.
18 Bonds and notes authorized in the preceding sentences shall be
19 issued pursuant to the provisions of the appropriate statutes and
20 shall not exceed an aggregate of five million dollars at any one
21 time outstanding.

22 b. Notes issued to the state treasurer hereunder shall mature
23 not later than five years from their dates, but may be extended
24 or renewed for such additional periods as the state treasurer may
25 approve.

26 c. Notes given by the department to the state treasurer under
27 the provisions of the section shall be secured by assignment of
28 a first mortgage given by the local agency to the state.

1 SECTION 8. Item 9000-1820 of chapter 150 of the acts of 1990
2 is hereby amended by adding the following four paragraphs: —

3 A Technology Extension Service Program shall be established
4 and administered by the Massachusetts Small Business
5 Development Centers established pursuant to PL 96-302 of 1980,
6 and by PL 98-395 of 1984.

7 The purpose of the Technology Extension Service Program is
8 to provide a technical information service to existing Massachu-
9 setts companies in the following areas: 1) Technological
10 investment and modernization; 2) Market identification and
11 technology management; 3) Materials usage; and 4) Business
12 management and maximization of the firms productivity.

13 The Small Business Development Centers shall conduct
14 outreach to designated industrial sectors to select and encourage
15 small companies to seek the assistance of the Technology
16 Extension Service.

17 The program shall be funded through a fee for service program.
18 The share of the cost to private sector firms shall be determined
19 by the following formula: (1) Firms in Phase I of the Program =
20 thirty percent share; (2) Firms in Phase II of the Program = fifty
21 percent share. For the purposes of this section, the term "Phase I"
22 shall be defined as: the first three visits to the Technology
23 Extension Service by a private sector firm; the term "Phase II"
24 shall be defined as: the fourth and subsequent visits to the
25 Technology Extension Service by a private sector firm.

1 SECTION 9. Chapter 6A of the General Laws is hereby
2 amended by inserting after section four the following new section:

3 Section 4A. Each secretary shall establish one office of
4 licensing and permits that shall be charged with the issuing of all
5 permits and licenses within that executive office; excluding
6 licenses and registrations issued pursuant to chapter one hundred
7 twelve.

8 The commissioner of administration and finance shall develop
9 a master application form and procedure to be used by all
10 executive offices in the issuance of licenses and permits.

1 SECTION 10. Five years after the effective date of this legis-
2 lation and every five years thereafter, the coordinating council
3 herein shall evaluate the relative effectiveness of this program, and
4 make recommendations if necessary. The findings shall be made
5 available to the House and Senate Ways and Means Committees
6 and the Joint Committee on Commerce and Labor.



CITY OF CAMBRIDGE
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EXECUTIVE DEPARTMENT
ROBERT W. HEALY
City Manager

RICHARD C. ROSSI
Deputy City Manager

February 24, 1992

To The Honorable, The City Council:

Please find attached a report received from Michael H. Rosenberg, Assistant City Manager for Community Development, relative to tax and other incentives for local employers to hire and train Cambridge residents, for your information.

Very truly yours,

A handwritten signature in black ink, appearing to read "Robert W. Healy", written over a horizontal line.

Robert W. Healy
City Manager

RWH/mev
attachment

Consent Agenda # 15

F-76

Report on tax and other incentives for
local employers to hire and train
Cambridge residents.

In City Council,

February 24, 1992

Placed on file