



The Cambridge Hospital



1493 Cambridge Street, Cambridge, Massachusetts 02139 (617) 498-1000

To: Robert W. Healy, City Manager

From: John G. O'Brien, Administrator

Date: June 29, 1987

Re: FY 1988 Grant Appropriations

As requested, please find appended to this memorandum additional information regarding the hospital's request for the appropriation of monies associated with eight FY 1988 grants. Unlike prior years, the hospital is submitting all of these grants prior to the commencement of the fiscal year to insure that individuals who derive payment from these grants are compensated on a timely basis. Of these eight grants, five are renewals of existing grants, while three are new grants resulting from grant applications over the past several months. It is anticipated that increased grant application activity at the hospital may lead to additional grant approvals necessitating future appropriation requests to the City Council.

In general, these grant fund direct service programs to the community that either would be unavailable to the citizens of Cambridge or would require additional tax support if the grant funding was unavailable. All of the programs described are self supporting. The psychiatric training grant is the only grant which requires additional hospital outlay above and beyond existing in-kind services. This \$169,495 allocation from the hospital's budget is more than offset by the third-party revenues generated by this program. These programs are available to all patients regardless of residency. Approximately 70% of the hospital's patients are from Cambridge, 20% from Somerville, with the remaining 10% from other surrounding communities. The hospital, per Massachusetts general laws, cannot refuse services to any Massachusetts resident.

FY 1988 Grant Appropriations

Program: Psychiatric Multidisciplinary Training Program

Source: Massachusetts Department of Mental Health

Type: Renewal of Existing Grant

Amount: \$935,000

City Contribution: \$169,495; this amount is more than offset by third party revenues associated with these services

Description: This grant, in addition to \$169,495 of city monies and \$252,878 of monies from other sources, provides the support for the training of twenty-seven psychiatric interns and residents. The salaries for the twenty-seven house officers totals \$828,338, with the majority of the remainder of the revenue sources dedicated to the department of Psychiatry staff responsible for the training of these individuals. The majority of these residents work in either the hospital's Ambulatory Care departments or on the hospital's twenty-two bed inpatient psychiatry unit. The ambulatory areas include the outpatient department, accounting for more than 15,000 annual visits, as well as the Neighborhood Health Centers.

Impact of Grant Discontinuation: would dramatically reduce the city's mental health service capacity resulting in significantly increased city support or major access problem for these services.

Comparison with Prior Fiscal Year (FY 87): Level funded resulting in a reduction in the amount of overhead monies the hospital derives for administering this grant. Similiar to last year, twenty-seven officers will be on payroll.

FY 1988 Grant Appropriations

Program: Metropolitan State Hospital Psychiatry Program

Source: Massachusetts Department of Mental Health

Type: Renewal of Existing Grant

Amount: \$2,341,732

City Contribution \$0

Description: Through the Department of Psychiatry, the hospital oversees the provision of all psychiatric and medical services at Metropolitan State Hospital. This grant is an outgrowth of our previous involvement overseeing the Cambridge/Somerville unit at that hospital. Our overall direction at Metropolitan State has been a tremendous success for the Department of Psychiatry and Cambridge/Somerville patients hospitalized there. The hospital receives nearly \$300,000 for administering this grant.

Impact of Grant Discontinuation: Would result in loss of hospital's involvement in a major clinical and teaching site. Would result in loss of \$300,000 in overhead monies.

Comparison With Prior Fiscal Year (FY1987): Grant increased by more than \$545,000, including more than \$80,000 in additional administration monies.

FY 1988 Grant Appropriations

Program: Haitian Mental Health Programs

Source: Massachusetts Department of Mental Health

Type: Although partial grant monies available in FY 1987, this will be first full year of grant resulting in additional staff resources.

Amount: \$40,686

City Contribution: In - kind existing programs

Description: This grant provide additional staffing to meet the mental health needs of our multi-lingual community specifically the Haitian population. In conjunction with Gateway Cities monies, this program will be better equipped to meet the unmet needs of that segment of the community.

Impact of Grant Discontinuation: Inaccessibility of mental health services to the Haitian population.

Comparison With Prior Fiscal Year (FY1987): FY 1987 provided start-up monies. Additional staff now being recruited for FY 1988.

FY 1988 Grant Appropriations

Program: Midwifery Program

Source: Department of Public Health

Type: New Grant

Amount: \$75,000

City Contribution: In - kind services

Description: These monies will provide the foundation for a midwifery program which will be a major element of the re-structuring of the hospital's women's health program. Two midwives and an outreach worker will be funded. These individuals will supplement two Obstetricians and one city -funded midwife currently being recruited. This program will significantly improve the accessibility of OB/GYN services, particularly in the neighborhoods where outreach services will be the key.

Impact of Grant Discontinuation: Reduced capacity in the area of OB/GYN services, particularly for pre-natal care.

Comparison With Prior Fiscal Year (FY 1987): Grant did not exist.

FY 1988 Grant Appropriations

Program: Outreach Coordinator/ Educator

Source: Department of Public Health

Type: New Grant

Amount: \$30,000

City Contribution: In-kind existing services

Description: This grant will fund a nurse practitioner for three days/week who will serve as a coordinator and educator of outreach staff in the Neighborhood Health Centers. In particular, this individual will focus much of his/her effort toward the development of the bi-lingual staff currently in place, primarily at 105 Windsor Street.

Impact of Grant Discontinuation: Lack of cohesiveness in many of our existing community programs.

Comparison with Prior Fiscal Year (FY 1987) Grant did not exist.

FY 1988 Grant Appropriations

Program: Women's Infant and Children (W.I.C.)

Source: Department of Public Health

Type: Renewal

Amount: \$161,173

City Contribution: Space in the Neighborhood Health Centers
and administrative support.

Description: This grant provides a nutritional assistance services to qualifying W.I.C. families. This program, authorized by the U.S. Department of Agriculture's Special Supplemental Food Program, plays a major role in addressing the health needs of women and children in critical periods of growth and development.

Impact of Grant Discontinuation: Would have an extremely deleterious impact on the health status of many qualifying families in the community.

Comparison with Prior Fiscal Year (FY 1987): Grant increased from \$148,304 in FY 1987 to \$161,173 in FY 1988 so as to provide additional nutritionist services.

FY 1988 Grant Appropriations

Program: Victims of Crime Assistance Program

Source: State Office of Victim Assistance

Type: New Grant

Amount: \$38,800

City Contribution: In-kind existing services

Description: This program is an extremely valuable community resource in addressing the mental health needs of victims of violent crime and survivors of chronic abuse. This psychiatric team serves as a liaison to the court system and other referral sources where clients in need are evaluated and triaged for treatment within our Department of Psychiatry. This team, which is heartily supported by the District Attorney's office, also educates clients about other community and state resources including the Victims of Crime Assistance act which provides reimbursement to hospitals for services rendered to these patients.

Impact of Grant Discontinuation: Many victims of crime/chronic abuse would never access needed psychiatric services.

Comparison with prior Fiscal Year: Level funded.

FY 1988 Grant Appropriations

Program: Administrative Support Grant

Source: Department of Public Health

Type: New Grant

Amount: \$30,000

City Contribution: In-kind existing services.

Description: This will provide funds for a Portuguese speaking administrative assistant who will work primarily at the East Cambridge Health Center and who will focus on improved financial counselling and data processing services at the site. This grant will provide salary for this individual as well as monies for a personal computer for that health center.

Impact of Grant Discontinuation: Reduced support capacity.

Comparison with prior Fiscal Year (FY 1987): Grant did not exist.



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CITY OF CAMBRIDGE

CAMBRIDGE, MASSACHUSETTS 02139

TEL. 498-9011

EXECUTIVE DEPARTMENT

ROBERT W. HEALY
City Manager

RICHARD C. ROSSI
Deputy City Manager

June 29, 1987

To the Honorable, the City Council:

I transmit herewith additional information received from the Administrator of The Cambridge Hospital pertaining to Items 11 through 18 which were charter righted at the meeting of June 22, 1987.

Very truly yours,

Robert W. Healy
City Manager

RWH/b

S-444

Re: additional information on Calendar Items
11-18 which were Charter-righted on June 22,
1987.

In City Council,

June 29, 1987

Referred to Calendar
Items # 11-18
See Orders Adopted